

America	Oct. 10	Interest	£1,200	Per cent
Belgium	Oct. 8/9	Gold	£1,000	Per cent
Bulgaria	Oct. 28	Leads	£500	Per cent
Canada	Oct. 28	Johns	£10,000	Per cent
Carries	Oct. 28	Mining	£10,000	Per cent
Denmark	Dec. 7/8	Estates	£1,000	Per cent
Egypt	Oct. 28	Leather	£1,200	Per cent
Finland	Oct. 28	Leather	£1,200	Per cent
France	Oct. 28	Leather	£1,200	Per cent
Greece	Oct. 28	Leather	£1,200	Per cent
Hong Kong	Oct. 12	Leather	£1,200	Per cent
India	Oct. 15	Philippines	£1,200	Per cent

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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NEWS SUMMARY

GENERAL

Killing of priest a 'top-level decision'

The leader of the group which kidnapped and murdered the Polish pro-Solidarity priest Father Jerzy Popieluszko testified that he believed the action had high-level official sanction.

Captain Grzegorz Piotrowski told the Torun provincial court that he assumed the decision to kidnap the priest could have been taken only by a deputy interior minister.

The issue of the ultimate responsibility, however, stands little hope of being resolved as Capt Piotrowski's immediate superior has denied the charges and is not expected to confirm his own part in the case. Page 2

Rendezvous rejected

President Reagan invited the Soviet Union to talk on staging a rendezvous in space which might have led to further joint space ventures. The offer was turned down.

Kennedy clash

Senator Edward Kennedy, on a visit to South Africa, clashed with U.S. Ambassador Herman Nickels over whether foreign investors should withdraw to force political change in the country. Page 12

Spain protest ends

A Spanish destroyer and two patrol boats intervened to force 400 shipyard workers to abandon a ferry hijacked in Vigo in protest against job cuts.

U.S. priest kidnapped

U.S. priest Father Lawrence Yenko, director of the Catholic Relief Service, was kidnapped by gunmen in west Beirut. Lt Col Claude Casenau, deputy commander of the French military assistance force, was shot dead. Page 3

Ship hit in Gulf

A South Korean freighter reported it had been hit in a missile attack in the Gulf and that two crew members were seriously injured.

Indian arrests

Sixty-one people suspected of involvement in anti-Sikh riots started by Indian Prime Minister Indira Gandhi's assassination have been arrested in New Delhi. Page 3

Vietnam takes base

Vietnamese troops captured the key Kampuchean guerrilla base of Ampil near the Thai border after two days of fierce fighting. Page 3

Subs for Sweden

Sweden confirmed that it has bought two minisubmarines to improve its coastal defence system against intruders. Page 2

EEC trade demand

European businesses greeted the arrival of a new EEC Commission with a demand for the removal of internal trade barriers and a further strengthening of the European Monetary System. Page 2

Japan cancer move

Japan became the first country to launch a mass screening programme to detect neurofibromatosis, one of the most common forms of cancer in babies, affecting the adrenal gland. Page 2

Italian election

Italy began the countdown to the election of the President of the republic. Page 2

Financial Times

We apologise for any errors in this edition resulting from delays caused by meetings of members of the National Graphical Association. Page 22

BUSINESS

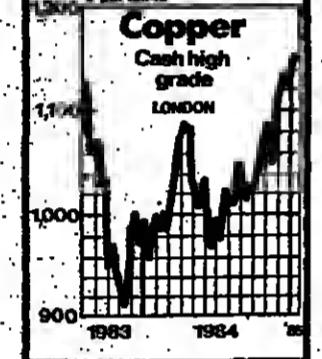
Record highs for European bourses

EUROPEAN bourses extended their record run as London was buoyed by healthy money supply figures and the FT Ordinary index surged 15.3 to a new peak of 971.2. Gilt yields responded with sharp gains.

In Frankfort the Commerzbank index rose 14.3 to 1,371.8, a new high, as foreign investors sought money gains. In Amsterdam the ANP-CBS General index edged 0.7 up to a record 188.2. Zurich, Paris and Milan also hit new 12-month highs.

Meanwhile, in Tokyo the Nikkei 225 market average stormed ahead by 104.27 to an all-time high of 11,679.79 on the strength of Yone's rally. Details, Page 13

Copper



BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT RONALD Reagan yesterday announced the first big Cabinet reshuffle of his second term of office, naming Mr James Baker, the White House Chief of Staff, to replace Mr Donald Regan as Secretary of the Treasury.

In a straight job switch by two of the President's closest advisers, Mr Regan is to take Mr Baker's key post at the White House.

The surprise move completed a clean sweep of Mr Reagan's inner circle of White House advisers after last week's resignation of Mr Michael Deaver as Deputy Chief of Staff and the nomination of Mr Edward Meese as the White House counsellor, as Attorney-General.

[Mr Todd Conover, Comptroller of the Currency, and a leading advocate of deregulating the U.S. banking industry, also announced yesterday that he would be resigning in the spring, writes Stewart Manning. Although his office is a sub-department of the Treasury, there was no indication that Mr Conover's decision was linked to Mr Reagan's job switch.]

With the departure of Washington of Mr William Clark, who is to retire as Secretary of the Interior, Mr Reagan will be left without any of the four closest advisers of his first term in his immediate entourage.

Mr Reagan's conservative supporters will particularly welcome the transfer of the "moderate" Mr Baker, who had looked like acquiring even greater power at the White House with the break-up of Mr Reagan's original Californian cabal.

It was widely thought in Washington yesterday that one reason for Mr Reagan's agreement to the switch was a desire to relieve pressure from right-wingers distressed at the dilution of conservative influence in the inner circle. Many of them had expressed dismay that the "pragmatic" Mr Baker would be in an unassassable position to undermine the "Reagan revolution" in the president's second term.

Mr Larry Speakes, the White House spokesman, said that the switch had first been suggested by Mr Baker, who was credited with being "the author of this idea" several days ago.

Mr Baker, a corporate lawyer by profession, brings considerable political and administrative flair to his new job at the Treasury, but little in-depth experience of economic and monetary policy.

His main immediate task will be to take responsibility for the Administration's efforts to reduce the soaring federal budget deficit and assume charge of his predecessor's plans for a comprehensive reform of the tax system, announced last month.

While Mr Regan is unlikely to abstain from giving economic advice in his new post, Mr Reagan said yesterday that Mr Baker, a close

Continued on Page 12
Power behind the scenes, Page 4;
Editorial comment, Page 10

Regan and Baker to swap jobs in U.S. reshuffle

BY ROBERT MAUTHNER AND PATRICK COCKBURN IN GENEVA

THE UNITED States and the Soviet Union have agreed to resume negotiations on arms control, including the regulation of space weapons. A date for the talks will be set within a month.

Mr George Shultz, the U.S. Secretary of State, and Mr Andrei Gromyko, the Soviet Foreign Minister, reached agreement on the subject of the negotiations after two days of talks in Geneva yesterday.

The purpose of the negotiations will be to "work out effective agreements to prevent an arms race in space and terminating it on earth," Mr Shultz said.

He warned that there were "many tough and complicated issues to be resolved," but said the ultimate purpose of the talks is the "complete elimination of nuclear arms everywhere."

The U.S. and the Soviet Union will appoint three sets of negotiators to deal with space weapons, intermediate and medium-range nuclear arms, it was announced in a joint statement carried by Tass, the Soviet newsagency, after the meeting. [AP]

Robert Mauthner and Patrick

odds with negotiating positions on nuclear arms limitation, which are a long way apart.

Both sides have been careful throughout the Geneva meeting to avoid sniping at each other and have maintained complete secrecy about the contents of their discussions, despite the presence of some 800 accredited press representatives.

In keeping with a promise made by Mr Shultz to his Nato allies, the U.S. participants in the talks will make an intensive effort to consult their partners.

Mr Richard Burt, the U.S. Assistant Secretary of State for European Affairs, is due to give a report on the talks to Nato ambassadors in Brussels today, while Mr Robert McFarlane, the U.S. National Security Adviser, is expected to go to London on a similar mission.

Mr Paul Nitze, Mr Shultz's special arms-control adviser, is scheduled to fly to Bonn to inform the West German Government.

President Ronald Reagan is due to give a press conference on the outcome of the talks in Washington today.

Gromyko, Shultz agree to resume arms talks

BY ROBERT MAUTHNER AND PATRICK COCKBURN IN GENEVA

COCKBURN in Geneva add: Mr Valentin Zorin, one of Soviet television's principal commentators, said that the talks had led to clarification of each country's position, a factor which would affect a U.S.-Soviet dialogue.

The U.S. position, however, had reflected earlier ideas which would make it difficult to reach a mutually acceptable agreement on ways of tackling arms control.

That might have been a reference to a U.S. refusal to halt its research on space-based anti-ballistic missile systems, which the Soviets have demanded as constituting a new stage in the arms race, greatly increasing the chances of nuclear war.

The U.S. has put most of the emphasis on curbing land-based offensive missiles and has expressed willingness to discuss space weapons only in very general terms.

U.S. officials have argued that it does not make sense to negotiate about weapons which will take another 10 to 15 years to develop.

Throughout the talks it has been evident that the desire of both Washington and Moscow for friendlier relations has been at

todays about the reasons why the corporate marriage was called off, leaving industry watchers to speculate on the bizarre affair. Most expressed the belief that the decision to abandon the deal was made by the U.S. energy group's multi-billion-dollar merger with Occidental Petroleum had been abandoned just hours after it appeared to be a further takeover attempt.

In contrast, Occidental Petroleum shares jumped by \$2.4 to \$29 a share in the first 1½ hours of trading yesterday, with 121m shares changing hands. Industry analysts had already given the proposed merger - under which a new company would have been formed through a one-for-one share swap - a lukewarm response at best. They had expressed doubts about the wisdom of the deal and whether it could be made to work.

Both companies were silent yesterday about the reasons why the corporate marriage was called off, leaving industry watchers to speculate on the bizarre affair. Most expressed the belief that the decision to abandon the deal was made by the U.S. energy group's multi-billion-dollar merger with Occidental Petroleum had been abandoned just hours after it appeared to be a further takeover attempt.

Others suggested serious differences between Dr Armand Hammer, Occidental's autocratic chairman, and Mr William Bricker, the ambitious chairman of Diamond Shamrock. They speculated that Mr Bricker became increasingly unhappy with the details of the deal, under which it is understood he would have had no role in running the new company and few senior Diamond Shamrock managers would have been retained.

Others suggested, however, that the deal was terminated because of concerns among both companies' boards - which met on Monday to consider the deal - about the merits of such a combination.

Diamond Shamrock shares plunged 32% to \$174 in the first 90 minutes of trading, with almost 2.5m shares changing hands, wiping \$300m, or over 11 per cent, off

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EUROPEAN NEWS

'High-level approval' for action over Popieluszko

BY CHRISTOPHER BOBINSKI IN TORUN

THE LEADER of the group which kidnapped and murdered Fr Jerzy Popieluszko, the pro-Solidarity priest, told a Polish court here yesterday that, "when he had believed the decision to put a stop to the priest's activities had been taken at the very least by a deputy minister in the Interior Ministry."

But, after a routine break in his hearing, former Captain Grzegorz Piotrowski said that "during the whole period, I had no concrete proof [but] only high level decision existed" other than the instructions given by former Colonel Adam Pietruszka, his immediate superior, who is also on trial.

Earlier, Mr Piotrowski had described a series of meetings started in late September with Col Pietruszka, at the first of which the latter had said: "Enough of these games with Popieluszko and [another dissident priest], we must undertake decisive steps against them which would bring them to the brink of a heart attack."

Mr Piotrowski added that Col Pietruszka had told him and another official: "They have to

be given a final warning." "I don't have to tell you, comrades, that this decision comes from the highest or a high level," Mr Piotrowski said when he was told, although he could not remember the exact words the colonel had used.

The distinction is an important one, as Mr Piotrowski, who chooses his words carefully, is well aware. The word "highest" points a finger at General Czeslaw Kiszczak, Interior Minister, who has publicly promised that he will make sure all the culprits are punished. A "high level" denotes the five deputy ministers in the Interior Ministry.

Mr Piotrowski said his conviction that the decision had been taken at a higher level than his own department came from his knowledge of "the men at the top of my department, as I knew what calibre of decisions they were capable of taking. In the past they had consulted much less important ones with deputy ministers."

The issue of ultimate responsibility stands faint hope of being resolved at the trial as Mr Pietruszka has pleaded not guilty and is unlikely to confirm his own part in the case, let alone name more names.

Mr Piotrowski spent the day yesterday painting a picture of his department, frustrated at its inability, following the amnesty for political prisoners in the summer, to put a stop to Fr Popieluszko's activities. He said that Col Pietruszka, noting that the priest was travelling round the country delivering his sermons, kept on asking him what he was going to put to a stop to it.

The aim of the fateful October 19 incident, Mr Piotrowski said, was to kidnap the priest and keep him in an abandoned bunker in a forest to scare him into promising to abandon his political role. Once the plan started to go wrong and the priest tried to escape, Mr Piotrowski implied that they panicked and he was killed.

As early as May 1983, he had had an opportunity to arrest Fr Popieluszko with "a ton of legal printed material on him, but he had failed to obtain Gen Kiszczak's agreement.

"It was a decision from the



Piotrowski in court: "No concrete proof."

Minister: no detentions, no house searches." Mr Piotrowski added, adding that by autumn 1984, he and his superior felt "that nothing could be done."

"If the law had been applied to Jerry Popieluszko then neither I nor Pekala nor Chmielewski would have found our way to this court," he said.

Plea for free trade in Europe

By Paul Cheeswright in Brussels

EUROPEAN BUSINESSMEN yesterday greeted the arrival of a new Commission at the EEC with a ringing demand for the removal of internal trade barriers and a further strengthening of the European Monetary System.

A memorandum embracing these and other proposals for making the EEC more effective was presented to M Jacques Delors, who took over as President of the Commission on Monday, by a delegation from Unice, which groups the employers' federations of the Ten.

The general tone of the memorandum was embracing by the statement, "What is needed is less state intervention and more freedom of action."

This line has consistently been pursued by Unice. It finds expression in the memorandum in demands for scrapping border formalities, harmonising standards, freedom of movement of capital. Unice is also pushing for free trade in services within the Community.

"Greater monetary stability is an essential component of a unified economic area," said Unice. It considers strengthening the European Monetary System a high priority and it wants more extensive use of the Ecu.

To some extent, Unice is preaching to the converted. The Commission broadly followed this line, and sought to use the French lorry drivers blockade of last February as a catalyst for more rapid action from ministers.

The same line is likely to be followed by M Delors, whose devotion to the European Monetary System is well-known. The barrier to the execution of these policies has rather been the Council of Ministers.

Unice's members will press the policies on national governments, the memorandum said.

Sweden buys mini-submarines to test defence

By David Brown in Stockholm

SWEDEN CONFIRMED yesterday that it has bought two miniature submarines from Yugoslavia in an effort to improve its coastal defence system.

The submarine "scooters" are now being used in training exercises to test Sweden's anti-submarine defences which have repeatedly been penetrated by foreign ships in recent years, a navy spokesman said.

The two vessels, a one-man and a two-man version, cost some Skr 7m (£650,000) and were delivered from a yard in Split last summer. They are built of aluminium and plastic and have silent electric motors.

Since the Whisky on the rocks affair in 1980, when Soviet nuclear-armed Whisky-class submarine ran aground in restricted waters outside the Karlskrona naval base after "navigational malfunctions," Sweden has been unable to force a single foreign intruder to the surface, despite a number of confirmed detections and several intensive search operations.

Similar miniature vessels are thought by the Swedish military to have been used by intruding navies during several earlier incidents, not least the large submarine hunt around Karlskrona early last year when the navy confirmed the landing of one or more foreign frogmen on Swedish soil.

The navy is strengthening its forces with six mine hunter vessels with high frequency sonar (to be delivered this year), and seven anti-submarine equipped helicopters.

Italy's presidential race under starter's gun

BY JAMES BUXTON IN ROME

ITALY YESTERDAY began officially the countdown to one of the most important events in its political life: the election of the President.

The term of office of Sig. Sandro Pertini, who is 88, expires on July 8. But for the six months between now and then, the President is deprived of his power to dissolve Parliament. There cannot, therefore, be a general election.

This means that the five-party coalition of Sig Bettino Craxi, the Prime Minister, stands a good chance of becoming one of the longest-serving in Italy's post-war history. The fact that an election cannot be held greatly reduces the options available in the event of the Government failing, and increases the Socialist Prime Minister's bargaining power.

The Craxi Government, which came to power in August 1983, is already the tenth longest living of the 43 adminis-

trations Italy has had since the war. If it were to last until the end of Sig Pertini's term of office, it would become the third longest.

In practice, its fate depends heavily on the regional elections set for May 12. Since the entire electorate will be voting and since the regions have considerable power, these are scarcely less significant than a general election.

They will be followed from June 8 onwards by the process of electing a President which is limited to the two houses

of Parliament. Since the president can enjoy a seven-year term, the post is always highly sought after.

It has become even more attractive thanks to Sig Pertini's remarkable tenure. His enormous personal popularity and his ability to express the hopes and fears of most Italians have given the post an influence it never had before.

Though Sig Pertini has not stated his intentions clearly, it is widely believed that he would not refuse if invited to stand again. As long as he

does not rule himself out it remains difficult to mount a campaign among MPs for the election of anyone else.

The re-election of Sig Pertini would mean Italy being a second-term President for the first time and one who would be 95 at the end of his term.

If he does not stand, the job is likely to revert from the Socialist Party, of which he is a member, to the Christian Democrats. Among the Christian Democrat names mentioned is that of Sig Benito Zaccagnini, the 72-year-old former party leader, who, like Sig Pertini, is a man of unquestioned probity.

Other possibilities are Sig Arnaldo Forlani, a former Prime Minister who is currently Deputy Prime Minister and deputy leader of the party, and Sig Francesco Cossiga, another ex-Prime Minister who is now president of the Senate.

cultivate political contacts, any longer, he said.

Instead "the Mafia moves quickly here. It buys politicians and, if someone is not for sale, he is killed."

Sig Orlando, one of Sicily's more courageous Christian Democratic politicians, explained that Palermo city governments have been paralysed mainly because any mayor who takes a decision to award a contract to a local company risks the wrath of the Mafia.

Sig Leoluca Orlando, the vice-commissioner of Palermo, said yesterday that, despite recent arrests, the Mafia continues to exert rigid control over Palermo. "With a large drug smuggling industry to look after, the Mafia had no time to

Christian Democrats tackle crisis in Sicily

BY ALAN FREIDMAN

THE SECRETARY of Italy's Christian Democrat Party, Sig. Ciriaco De Mita, flew to Sicily today in an attempt to resolve the party's crisis on the island.

This has been brought about by a series of unsuccessful local governments, the Christmas-time resignation of the regional president of Sicily and, by the recent arrests of local party members accused of criminal association with the Mafia.

The arrests, in particular, have proved highly embarrassing to Italy's long-ruling Christian Democrats, who form the leading party on the island. Sig de Mita, is expected to preside over the election

this afternoon of a new regional party secretary. That post will go to Sig Lillo Mannino, a former Agriculture Minister and MP.

He said yesterday that his first priority would be the selection of regional president and, if necessary, to work with Sig de Mita "to liberate our party from the grip of Mafia infiltration," but added that, in his view, "the Mafia in Sicily is now stronger than the state."

Sicilian politics, which in large part revolves around power struggles within the Christian Democrat Party, has never recovered from the

assassination in September 1983 of General Carlo Alberto Dalla Chiesa, the Rome government's special high commissioner against the Mafia.

In the past year there have been a string of mayors in Palermo, the Mafia stronghold. At present, the city is without a government and is being ruled by a special commission.

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Hungary shrugs off satellite TV fears

BY LESLIE COLLIOTT IN BERLIN

HUNGARY, as usual the maverick, is taking lightly the growing fear among other East European governments that Western television, unlike short wave radio, cannot be jammed without affecting the East Europeans' own broadcasts.

A Hungarian newspaper noted that "competition from space" would lead domestic television with only one alternative "to make its programmes more appealing."

They fear that East European language programmes from, for instance, the Voice of America, the BBC, and Radio

Free Europe would totally undermine their own control of the mass media. Western television, unlike short wave radio, cannot be jammed without affecting the East Europeans' own broadcasts.

East Germany, already blanketed by West German radio and television has hit out against alleged Western plans to use "communications imperialism" against Eastern Europe. An article in the government publication, *Horizont*, is illustrated by a communication satellite in the shape of a pistol with a white star on

it and the words "anti-Communism."

The article says the Third World and Communist countries have expressed opposition within Unesco to direct satellite television transmissions into countries which object to them. As far as the West's "psychological warfare" is being stepped up against Warsaw Pact countries, it says, "the expansion of independent information" into Asia, Africa and Latin America cannot be stopped.

The advent of teletex (view-data) in West Germany has already raised the prospect that East Germans in coming

years will also be able to plug into Western information services. East European correspondents in East Berlin subscribe to the system operating in West Berlin.

None of this seems to bother the Hungarians, however. The Hungarian newspaper notes that many people have antennae extending them to receive Austrian and West German stations.

It also points out that the parabolic aerials and special electronics needed to receive satellite television programmes are also being developed in Hungary.

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Neutral Switzerland takes new look at the role of the army

Anthony McDermott, on manoeuvres with bicycle and tank troops, detects a changed attitude to defence

BY ANTHONY McDERMOTT

SWITZERLAND has always been proud of its strictly neutral stance which has kept it out of foreign wars since 1945.

Swissarmy Lieutenant General Jorg Zumstein, Chief of General Staff and the country's most senior soldier, has implied that a more pragmatic view might be necessary in times of crisis.

Previously, he has referred only to the inadequacy of the country's equipment. In his more recent statements, he has laid emphasis not just on improved arms but also on the will to fight, as demonstrated by troop morale and a somewhat more adventurous foreign policy.

The General also made the point that as arms become more sophisticated and early warning times shorter, it could become necessary to expand the size of the professional army over the next 10 years.

The Swiss army is based on being able to mobilise about 625,000 troops within 48 hours. Service is compulsory for men and the army depends on the intake of 40,000 recruits a year

and about 400,000 reservists on annual refresher courses to back up the time pool of 3,000 professional soldiers.

Admittedly, the defence procurement programme has had to be reorganised following the purchase of 380 Leopard 2 tanks from West Germany and, more intriguingly, a national referendum has rejected civilian service as an alternative army duties. Two committees have been set up by M Jean-Pascal Delamuraz, the Defence Minister, to study the question of conscientious objectors.

The number of objectors, compared with recruits, is small—45 in 1983. But it is causing concern, having risen steadily from 354 in 1980. Objectors to military service receive prison sentences of about six months and, given the standing and prestige of the Swiss army, bear a social and political stigma thereafter. They are even excluded from certain careers.

But two days spent on manoeuvres, with recruits, first from the Bicycle Troops and

then from the more elite Tank Corps leave a strong impression that Swiss 20-year-olds see it largely as a valuable and challenging experience.

"It will also help me to be in my civilian life," said one tank corporal (trained to become an officer by one of his seniors). Of the 17 week induction course, another soldier said, "we may not like it at first, but we get used to it and perhaps even enjoy it at the end."

It brings together a wide variety of backgrounds. As an officer reviewed a platoon of bicyclists they were required to name their professions or studies: "engineer... machinist... medical student... private pilot... ski instructor... sales manager... electronic engineer... dentistry student..."

There is little doubt that the training period is tough. Those recruits who thought that going for the Bicycle Troops would be a softer option than the infantry must now be thinking again. By the end of training they will have covered more than 3,000 km, often

Outlook for inflation worsens in Yugoslavia

By Aleksandar Lebić in Belgrade and David Buchan in London

PROSPECTS FOR THE Yugoslav inflation rate have taken a turn for the worse this month, with removal on January 1 of most price controls. Many manufacturers have raised their prices and electricity and petrol prices have been increased by 33 per cent and 18 per cent, respectively.

The 1985 inflation rate threatens to exceed last year's when retail price rises 54 per cent and the cost of living index, which comprises such factors as rents, increased by 40 per cent.

This worrying news comes as Yugoslavia yesterday started a final round of talks in London with its commercial bank creditors on terms for rescheduling some \$3.4bn in debt falling due by the end of 1983.

Western governments have said they will only reschedule due payments to them by year, but both groups of creditors have made any rescheduling conditional on Yugoslavia reaching a new standby credit arrangement with the International Monetary Fund. The current standby expires on March 31.

Under IMF pressure, Belgrade grudgingly and gradually liberalised prices last year, culminating in the January 1 decontrol measures.

The IMF has argued that only by this means can the many administrative distortions in Yugoslavia's price structure be ironed out, and IMF officials have expressed relief that at least the "hyper-inflation" forecast by many observers last year has not yet occurred.

Mrs Milka Planinic, the Prime Minister, was herself predicting last month that prices might rise in the first half of 1985 at an annual pace of 70 per cent, but by year's end would fall back to the 1984 level, which it was lower than occurred.

The number registered as jobless rose by 184,000 during December to 2.325m or 9.4 per cent of the workforce. But the position was a little better than a year ago, when West Germany had 2.349m unemployed, or 9.5 per cent.

In line with the seasonal pattern, unemployment has risen steadily since September, when 2.144m (8.6 per cent) were registered for jobs.

The Federal Labour Office said yesterday that the increase in unemployment over the year, while still modest, had been mainly due to the impact of the economic recovery. The number of unemployed in West Germany fell from nearly 7,700 in 1982 to 27,900 last month, this was still 27,900 fewer than a year earlier.

OVERSEAS NEWS

Probe sought into collapse of Israeli bank shares

BY DAVID LENNON IN TEL AVIV

THREE PRESIDENTS of Israel's Supreme Court, Chief Justice Meir Shamgar, was formally requested yesterday to establish a judicial commission of inquiry into the collapse of the shares of the commercial banks in October 1983. The request was made by the chairman of the Knesset State Control Committee.

Hundreds of thousands of small investors lost substantial parts of their savings when a run on bank shares in the autumn of 1983 led to a 50 per cent drop in the value of the quoted shares of the commercial banks on the Tel Aviv stock market.

Justice Shamgar is expected to decide within a few days on the composition of the committee and its terms of reference.

The public hearings are likely to be extremely embarrassing for Israel's commercial banks, and especially their senior executives who have so

far resisted calls for their resignation.

Parliament's decision to request a judicial commission of inquiry comes in the wake of a recent highly critical report by the state comptroller about the behaviour of the Treasury and other state bodies in the share scandal.

The Knesset committee wants a wide ranging investigation of the events leading up to the share collapse.

Meanwhile, the Attorney General's Office has filed suit against the Israel Discount Bank, Barclays Discount Bank and two diamond merchants charging that they defrauded the Bank of Israel of millions of dollars through the abuse of Government subsidised credits.

The accused face three charges of fraud and conspiring to defraud in the suit which has been filed in the Tel Aviv District Court.

The Discount Bank and

Barclays Discount have denied the charge that they behaved improperly. They insist that they acted in a bona fide manner, and in accordance with the regulations of the Bank of Israel.

The Bank of Israel makes subsidised credit available to diamond dealers and merchants to finance polishing and trading.

But the Attorney General has now accused the two merchants of abusing this privilege to borrow more from the banks than they were entitled to receive.

The charges of fraud are being brought against Mr Ben Zion Fuzaloff, a vice-president of the Israel Diamond Exchange, and his brother Pinchas, his partner in Paz Diamonds Israel.

Another case is currently pending against the four lending banks and their chief executives on charges of forming a cartel last year to reduce interest rates paid on negotiable certificate deposits.

because of the possible adverse reaction of the Arab states.

Responding to domestic criticism of his decision to confirm the growing rumours about the rescue operation, Mr Peres said that he had only approved the publication of the information "in order to place it in the correct context", after he heard the news had been published world-wide.

The secret airlift to rescue the Jews from famine-stricken Ethiopia was halted on Sunday following worldwide publicity of the dramatic operation which had brought over 7,000 Jews to Israel since the beginning of November.

Israel has been actively seeking alternative arrangements following the decision by a Belgian charter company to halt its mercy flights from Sudan to Israel.

Mr Peres said that neither economic nor internal problems nor the distance involved would prevent Israel from rescuing the rest of Ethiopian Jewry and bringing them to Israel.

About 4,000 Ethiopian Jews are believed to be in Sudanese refugee camps awaiting transport to Israel. As many as another 6,000 Jews are still in

Ethiopia.

The most important problem facing the Parliament and the nation is how to continue the extraordinary operation and bring it to a successful conclusion, the Premier told the Knesset.

The dramatic mission, code-named "Operation Moses," had been kept secret for two months

U.S. priest seized in rising Beirut crime wave

BY NORA BOUSTANY IN BEIRUT

THE UPSURGE of mysterious kidnappings and the rising crime wave in mostly Moslem West Beirut has claimed two more victims. An American priest was abducted at gunpoint by a band of gunmen yesterday and the body of a senior French military observer was

wounded and described as "semi-conscious" in an attack which took place about 130 miles south of Kharg Island according to the co-ordinated given by the ship's captain.

Father Lawrence Martin Yenice, the director of the U.S.-based Catholic Relief Service (CRS), is the second American religious figure to be kidnapped in West Beirut in less than a year. The Reverend Benjamin Wehr, an elderly Presbyterian minister, was seized last May and is still missing.

On Monday night, Lieutenant Colonel Claude Cuено, 45, deputy commander of the French military observer force, was found shot dead at the west end of the Museum crossing with one bullet wound in his head.

The 50-man French observer force has been supervising a shaky truce along the volatile green line bisecting Beirut and monitoring the fighting between rival Christian and Druze militias in the hills above the capital.

The discovery of Lt-Col Cueno's body coincided with the release of the Swiss charge d'affaires Mr Eric Wehrli, who was kidnapped last Thursday. He was set free with the help of the mainly Shiite Moslem Amal militia. He had been abducted by family members of Hussein Al Atar, a Shiite Moslem activist who was arrested at Zurich airport last November for carrying explosives on his way to Rome.

Yesterday's developments were the latest in a series of kidnappings, car thefts, robberies and shootings which are thought to have been triggered by the severe economic crisis and the virtual absence of Government authority in West Beirut. The Shiite Amal movement and the Druze Progressive Socialist Party have the largest, most powerful militias in the area.

Abductions have become so frequent that it is difficult to trace any logic or pattern to the motives of the kidnappers. Car theft always appears to be the primary reason, but political pressure by Beirut's assortment of armed groupings is not to be ruled out.

Officials said the talks were not being cancelled but in the light of the Lebanese stance, it was decided to seek guidance from the Government before resuming discussions.

Iran raises oil prices to Opec levels

BY RICHARD JOHNS

ITEHRAN confirmed yesterday its wish to abide by the Organisation of Petroleum Exporting Countries (OPEC) official oil pricing structure as Iraqi aircraft struck again at another vessel servicing Iranian ports.

Irqi aircraft hit a second freighter in successive days, the 11,367-ton vessel Honlim Mariner. Two of the crew were injured and described as "semi-conscious" in an attack which took place about 130 miles south of Kharg Island according to the co-ordinated given by the ship's captain.

An Iraqi military spokesman in Bagdad said: "Our English scored direct and effective hits

on a large naval target" near Kharg Island, Iran's main oil terminal. There was no confirmation of Iraq's claim to have attacked successfully two other vessels.

In the face of indications that Iraq is resuming an intensified campaign against Iranian-bound shipping, Tehran yesterday gave an indication that it intends to offer rebates for increased shipping and freight costs for transporting its oil rather than offering straight discounts.

Iran intends to deduct an amount equivalent to higher costs, Mr Honadoust, Iranian Deputy Minister of Oil, said yesterday. Transportation costs of its oil should be the equivalent to those of Ras Tanura, the main Saudi Arabian oil

terminal.

Prior to the 1983 accord Iran Light was priced 10 cents per barrel above Arabian Light Opec's reference which is set at \$29.

Oil traders are sceptical, however, whether Iran's customers would be satisfied with such a rebate and believe that they will continue to seek a more substantial discount to set against the increased risks of lifting Iranian oil. Insurance premium rates for hulls and cargoes rose steeply last month in response to intensified Iraqi attacks. They fell subsequently but still mean an extra cost of \$2-\$3 per barrel for oil shipped from Kharg Island to Europe.

2,000 companies close down in Philippines

THE FOREIGN exchange crisis in the Philippines has forced more than 2,000 local companies to shut down last year, Emilia Tagaiza reports from Manila. The Ministry of Labour and Employment said the shutdowns more than doubled the number of companies that had closed the previous year, and have resulted in more than 86,000 workers losing their jobs.

The Labour Ministry said that out of the 2,134 companies that closed down last year, 195 have completely stopped their operations. The rest were only temporarily closed mainly because of their inability to import raw materials.

Local businessmen, however, said number of shutdowns is greater than the ministry has reported.

Fuel prices cut

The Philippine Government announced yesterday an unprecedented reduction in fuel prices in a move that it said should bring down the inflation rate, AP-DJ reports.

The price reductions, averaging about 2.5 per cent, affects petrol, kerosene, diesel oil, and liquefied petroleum gas. Under

Taiwan investment up

Foreign investment in Taiwan hit a record high of nearly \$560m last year, with a surge of capital from the U.S., Hong Kong and Europe. Economic Ministry officials said yesterday, investment totalled \$404.7m in 1983.

Australian investment set to rise

BY MICHAEL THOMPSON-NOEL IN SYDNEY

MRI BOB HAWKE'S Australian Labor Party Government, which won re-election last month, was cheered yesterday by publication of an official survey predicting that private capital investment in 1984-85 would rise by 17 per cent to A\$15.7bn (\$1bn), or by about 11 per cent in real terms.

Improved business investment has been the missing ingredient in the Australian recovery to date, so the Bureau of Statistics survey — if borne out by events — signals an important breakthrough for Mr Hawke and his policies.

If it now produces a long awaited upturn in private investment, Mr Hawke's hand will be strengthened, despite the disappointing December 1

fixed private capital expenditure in the September quarter fell by 3.1 per cent, but is expected to have rebounded by about 5 per cent in the December quarter.

Labor's pay and prices pact with the Australian Council of Trade Unions has helped secure a big reduction in inflation, taken the steam out of interest rates and dramatically reduced the number of industrial disputes.

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Morocco to discuss debt rescheduling with donors

BY PAUL BETTS IN PARIS

AMERICAN NEWS

Our Washington staff assess the implications of a job swap for two of President Reagan's top aides
Poll shows Reagan popularity at high level

By Our U.S. Editor

NEARLY two-thirds of Americans approve of President Ronald Reagan's handling of the presidency, his highest rating since the early weeks of his first term four years ago, according to a New York Time/CBS News poll published yesterday. It was the first such poll since Mr Reagan's landslide re-election victory in November.

The poll showed 65 per cent overall approval of Mr Reagan, up from his 58 per cent rating in the previous poll in October. Approval of his conduct of foreign policy (54 per cent) and his handling of relations with Moscow (60 per cent) was also notably higher than just before the election.

The pollsters said that Mr Reagan's approval rating, while less than President Dwight Eisenhower's after his re-election in 1956, was considerably higher than President Richard Nixon's after his election in 1972.

Mr Reagan's political support was so broad that he even received approval from 51 per cent of those claiming to be "liberal". From 30 per cent of blacks and from 20 per cent of those who voted for Mr Walter Mondale, the Democratic challenger, in November, the poll said.

The poll nevertheless showed deep scepticism over whether Mr Reagan would achieve an arms agreement with the Soviet Union in his second term, although three-quarters believed that he is sincerely trying to do so. Only 21 per cent said that they thought an agreement could be reached in four years, 36 per cent said that it would take at least five years and 14 per cent said that it would never happen.

Fifty-five per cent blamed both the Soviet Union and the U.S. for the failure to reach any new arms agreement since 1979, while 51 per cent doubted that Moscow really wanted an agreement now. Fifty-nine per cent said that they did not think the Soviet Union would live up to a new arms agreement.

James Baker: Power behind the scenes

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

MR JAMES A. BAKER III, the new U.S. Treasury Secretary, is a slim, athletic six-footer from Texas who belies his smooth "Ivy League" looks with a penchant for country music, cowboy boots and chewing tobacco. As White House Chief of Staff for the past four years, he has also been one of the most powerful men in Washington, though one of the most reserved and unobtrusive.

At the White House, the 54-year-old Mr Baker has often seemed something of an anomaly — a "moderate" pragmatist surrounded by Reaganite ideologues. He has been described as "a lone Texan among a cadre of Californians, an outsider among insiders, a born-to-the-manner millionaire among middle class advisers."

But his renowned organisational skills quickly won him the pre-eminent position in the Troika of close advisers with whom Mr Reagan started office — the two others being Mr Reagan's long-time California associates, Mr Edwin Meese and Mr Michael Deaver.

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Donald Regan: Outsider who learned fast

BY STEWART FLEMING IN WASHINGTON



Donald Regan

With both the other two soon to leave the White House, Mr Baker's power looked like becoming virtually unassassable, a particularly distressing development to the many of Mr Reagan's Right-wing supporters who have long distrusted Mr Baker. Their anxieties were only heightened by last week's decision from Mr Clark, another of Mr Reagan's close conservative California allies, to resign as Interior Secretary to return to his ranch.

While impressed by his talents, the Right-wingers had never reconciled themselves to Mr Baker's White House role.

Once officially a Democrat, although admittedly a conservative one, Mr Baker was long associated with the moderate wing of the Republican Party which owes allegiance to Vice-President Bush.

A former Morino officer, Mr Baker started working for Mr Bush in Texas in 1970. Appointed Under-secretary of Commerce in 1973, he resigned to play a major role in helping

to get Mr Reagan's

initial tax and budget-cutting legislation, the foundation-stone of Reaganomics, through Congress in 1980-81. According to Mr Donald Regan, with whom he now swaps jobs, "Baker never left his desk, but he told the President when to play the good guy, when to play the bad guy, when to call a Senator or Congressman who might be wavering."

His next political move on the national scene took the form of another major challenge to Mr Bush as manager of Mr Bush's unsuccessful campaign for the 1980 nomination. Most Washington observers were astonished when he emerged in the plum White House job after the election.

For two years now he has been letting it be known that he would like another job — preferably at Cabinet level.

The qualifications he brings to the Treasury are administrative skill and political flair. Trained as a corporate lawyer taking a degree in economics at Princeton, he has no real background in economics or finance.

He is widely credited, however, with getting Mr Reagan's

Editorial Comment, Page 10

former President Gerald Ford narrowly to defeat Mr Reagan for the 1976 Republican Presidential nomination. He then masterminded Mr Ford's remarkable recovery from 30 points behind President Jimmy Carter to near-victory in that year's election.

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Editorial Comment, Page 10



James Baker

Brazil rescheduling talks 'could be concluded by Friday'

BY ANDREW WHITLEY IN RIO DE JANEIRO

NEGOTIATIONS in New York between Brazil and a 14-member committee of bank creditors on rescheduling approximately \$50bn (£43.6bn) worth of debt principal falling due over the rest of the decade could be concluded by Friday, according to Sr Alfonso Celso Pastore, the Brazilian Central Bank governor.

Sr Pastore said the talks, which resumed last week after a break for the Christmas and New Year holidays, were going well. He declined to go into detail.

However, Brazilian press reports yesterday said that the world's most heavily indebted country is seeking a 16-year final maturity on its debt rescheduling two years longer than was achieved by Mexico in its recent agreement with bank

creditors.

Brazil is also reported to be holding out for a grace period on repayments of between six and eight years and the same interest rate, 11.25 per cent over U.S. prime, as the Mexican obtained.

Success in obtaining the grace period is seeking would provide Brazil with a vital breathing space during the period for debt amortisation payments that has been expected to stretch its peak.

This would be of immense political benefit for the incoming civilian government, which is due to take office in March.

While its creditors are expected to be generous over the grace period, few Western bankers here expect that Brazil will be able to match the low interest rates conceded to the Mexicans.

Nicaragua offers Honduras list of guerrilla camps

BY TIM COONE IN MANAGUA

THE NICARAGUAN Government has offered to provide neighbouring Honduras with a complete list of Sandinista guerrilla encampments to help the restoration of the U.S.-backed incumbents from Honduras' territory.

The Nicaraguan Foreign

Ministry

also requested the

extradition

of a

guerrilla

leader

and

other

revolutionaries

from

Honduras

at

the

weekend.

Mr Regan's loyalty to the

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Mr Regan, who has been at

times a harsh critic of the

Federal Reserve and Mr Paul

Volcker, its chairman, has

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towards

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concern

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UK NEWS

Pit union area leaders press for peace talks

BY PHILIP BASSETT AND ROBIN REEVES

LEADERS OF National Union of Mineworkers (NUM) constituent areas—including South Wales, the strongest supporter of the 10-month-old strike over pit closures—will tomorrow press the union's executive to re-open talks on the dispute.

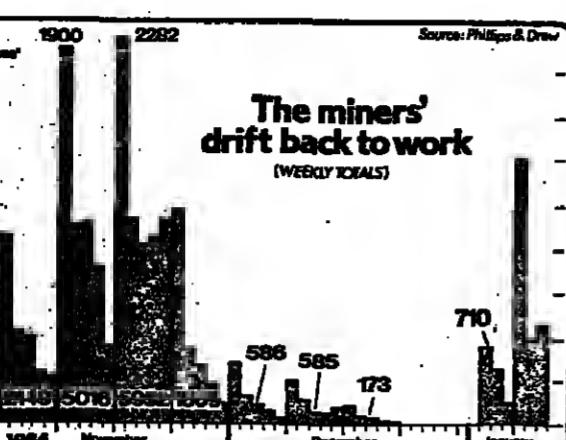
The pressure on the NUM leadership comes as the miners' steady drift back to work continues. A further 435 miners abandoned the strike yesterday, the National Coal Board (NCB) said. This was down on Monday's total of more than 1,200, but an NCB spokesman said: "We are encouraged."

Coal was produced for the first time since the dispute began at Kellingley Colliery, Yorkshire, Britain's biggest pit and the home territory of Mr Arthur Scargill, president of the NUM. The event was described by Mr Percy Simpson, the pit's manager as "the rebirth" of the Yorkshire coalfield.

The executive of the South Wales NUM yesterday unanimously endorsed the peace formula for breaking the deadlock. Mr Evelyn Williams, the Welsh miners' president and a hard-line supporter of the strike, will put the proposal tomorrow to the meeting of the union's national executive in Sheffield.

The formula, based on a proposal put forward by Welsh church leaders, involves the establishment of an independent review body to examine the future of the coal industry.

Mr Sid Vincent, president of the



try in the context of a long-term energy policy.

The review body would consist of people representing the interests of the NUM, the NCB, the Government and the wider community. It would also consider the economic needs of areas traditionally dependent on coal mining.

Its unanimous acceptance by the South Wales executive marks a recognition by one of the union's key areas (only about 130 of the area's 18,500 miners have abandoned the strike), that the deadlock can be broken only by involving a third party.

Mr Sid Vincent, president of the

Lancashire area NUM, will also press for a resumption of negotiations after a decision by his area executive.

The best guess is that both moves are likely to be resisted by the left leadership which dominates the NUM executive. But the moves, by two of the union's main areas, suggest that pressure is building up on NUM leaders as the return to work continues.

Senior NCB officials were sceptical about the value of re-opening talks on the basis on which they collapsed at the end of October. They feel there is little point in re-starting negotiations unless there is some shift in the NUM's position.

Coal stocks 'will remain high'

BY MAURICE SAMUELSON

POWER STATION coal stocks will be higher at the start of next winter than at the beginning of this winter, even if the miners' strike is not settled by then, it is claimed today by stockbroker Phillips & Drew.

This will be the case even if the present cold weather lasts three months and if the electricity authorities start saving money by reducing their oil burn, as they have said they are now able to do.

Phillips & Drew estimates that in October of this year, power stations will have 17.7m tonnes of coal in stock compared with 15.5m tonnes at the end of October 1984. Stocks will thus continue to remain far above the 1m tonnes regarded as the minimum safety level.

They preface these estimates by

indirectly endorsing last year's claim by Mr Nigel Lawson, the Chancellor of the Exchequer, that the national costs of the strike are a worthwhile investment. They write: "There is a quite legitimate argument that the dispute is costing to the nation as a whole in the sense that potentially both the efficiency and inflation consequences of a concession to any group on uneconomic working would be much more costly to the country's long-run growth prospects than a few billion spent here or there on dealing with the dispute."

Phillips & Drew say that because of the increased winter oil burn, the estimated adverse impact on the current account has risen

from 5.6% to 6.7%.

Market leader Ford bore the brunt. Registrations of its Transit van fell from 41,723 to 39,890, while those of its South African-built pick-up truck were down from 7,439 to 5,220.

Importers boosted their share of the heavy truck market from 31.69 per cent to 34.32 per cent.

The most spectacular percentage increase among the importers came from Scania, which boosted sales by 590 vehicles.

Study starts on Channel link

BY ANDREW TAYLOR

THE FIRST meeting of the joint Anglo-French working party which is in report on the financial and technical requirements for building a fixed link across the English Channel is due to take place in London tomorrow.

The working party is expected to report to the British and French governments by the end of February.

The report was requested after a meeting between Mr Nicholas Ridley, the British Transport Secretary, and M Jean Aurox, his French counterpart, in Paris last November. Tomorrow's meeting is expected to establish the basis under which the study is to be carried out.

The British members of the team

include civil servants from several departments, led by Mr Andrew Lyall, an Under-Secretary at the international transport directorate of the Department of Transport.

The formation of the study group, confirmed at the Paris summit meeting between Mrs Margaret Thatcher, the UK Prime Minister and President François Mitterrand of France at the end of last year, is a further example of the much more positive attitude being shown by the British authorities towards a Channel link.

In particular, Mrs Thatcher's attitude, which previously had appeared rather cool, has become much more enthusiastic.

The British and French governments have already agreed that any

link—whether it be tunnel, bridge or combination of both—should be financed entirely by the private sector without the benefit of government financial guarantees.

The working party is expected to draw up the ground rules under which private finance may be raised. It will also establish the safety and technical requirements which the various consortia proposing schemes will be expected to meet.

The consortia are convinced that they will be able to raise the finance for their schemes provided a satisfactory treaty can be negotiated between the French and British governments. They say the more positive attitude being displayed by the British authorities makes it more likely that a Channel link will be built this century.

These are: twin railway tunnels proposed by a consortium of construction companies under the banner of the Channel Tunnel Group; and a rail and road option involving a combination of bridges and tunnels proposed by the Euroroute consortium representing British and French construction and banking interests.

Both consortia are convinced that they will be able to raise the finance for their schemes provided a satisfactory treaty can be negotiated between the French and British governments. They say the more positive attitude being displayed by the British authorities makes it more likely that a Channel link will be built this century.

Payments service to U.S. opens

By Our Financial Staff

THE BANK of Scotland and Mellon Bank of Pittsburgh, Pennsylvania, have set up what they claim is a unique service to transfer sterling payments to the U.S.

The Cable and Broadcasting Act made the project life to 10 years. The consortium wants a longer period to recoup an investment that could be more than £300m.

The first stage is to see whether there is a real discrepancy between the prices quoted by Unisat—£660m for a three-satellite system over eight years including financing costs—and international competitors. If there is, the Government must decide whether to insist on Unisat despite the price, try to put together an international consortium including British Aerospace or go for the cheapest off-the-shelf U.S. satellite.

They claim that a recipient of £100 in the U.S. who would normally expect to be able to realise \$114.50 at an exchange rate of \$1.20 to the pound, would get \$118.45 using Taps.

The system is highly automated and allows remitters to transfer funds to the Bank of Scotland through the Bankers Automated Clearing Services (Bacs). In the U.S. they are forwarded to the payee by Mellon using the U.S. Clearing House.

Prudential Assurance, the main UK member of the Prudential Corporation, Britain's largest life company, is strengthening its individual insurance operations in the UK by appointing Mr Malcolm Hughes as marketing manager of the Pru's UK Individual Division, Eric Short writes.

More to offer in CAD/CAM

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Communications Links to networks

ADVANCED MICRO Devices (AMD) has produced an industry standard Ethernet chip set which, it says, greatly simplifies the connection of microcomputer or minicomputer to a local area network (LAN).

There are two chips in the set, the Am7990 local area network controller for Ethernet (Lance) and the Am7992 serial interface adaptor (SIA).

Ethernet, created by Xerox, was one of the first techniques developed to ensure fast, secure transmission of information between computers or intelligent terminals over comparatively short distances—say within the confines of a conventional office building.

It uses coaxial cable as the transmission medium. Signals move along the cable between transmitter, stations, and receivers at rates of up to 10m bits a second.

The Ethernet chip set is responsible for getting the signal on to the network and off again. According to AMD its set easily implements all 10 Mbit a second multi-vendor interconnect networking schemes conforming to the IEEE Ethernet standard.

The chip set can support up to 1,024 nodes over a distance of 1.7 miles.

It also supports "Cheaper-net," a lower cost version for smaller networks. More on 048 62 22121.

Automation Machine tools

BRIDGEPORT Textron of Leicester is selling a cheap programming system for computerised machine tools that it says is particularly simple to use. The aim is to apply the EZ CAM II system to machines that can be programmed by their own operators, who would need no special training in computers.

ELECTRONIC PUBLISHING

A VAN service for trade statistics

BY BARRY RILEY IN LONDON

THE UK Stock Exchange Council

will reconvene at noon today to debate controversial proposals for major constitutional changes.

After a preliminary session yesterday officials cautiously expressed the hope that Sir Nicholas Goodison, the chairman, would be in a position to outline the Stock Exchange's plans at the end of the second session.

At yesterday's session, the council was briefed on proposals developed by the ad hoc constitutional

committee. According to Mr George Nissen, chairman of the committee, the measures amount to a "major constitutional package."

Mr Nissen, who is senior partner of London stockbrokers Penber and Boyle, and a former deputy chairman of the Stock Exchange, refused to be drawn on details after yesterday's meeting, but said the proposals encompass a wide lot of different propositions and some important points of principle.

The measures centred on the

need to provide for the 100 per cent ownership of member firms by outsiders, with the abolition of the existing 29.9 per cent ceiling on outside stakes. There would be important consequences.

He said the constitution of the London Stock Exchange was in any case "somewhat unwieldy."

Any constitutional changes will need a 75 per cent vote of approval by members of the London Stock Exchange at an extraordinary general meeting.

The system is highly automated and allows remitters to transfer funds to the Bank of Scotland through the Bankers Automated Clearing Services (Bacs). In the U.S. they are forwarded to the payee by Mellon using the U.S. Clearing House.

Prudential Assurance, the main UK member of the Prudential Corporation, Britain's largest life company, is strengthening its individual insurance operations in the UK by appointing Mr Malcolm Hughes as marketing manager of the Pru's UK Individual Division, Eric Short writes.

A good example of a Van is Tradstat, a world-wide database provided by EDS (which used to be Unilever Computer Services).

Tradstat makes it possible to trace the movements internationally of any goods or commodities, anything in fact which has an international import/export code and which passes through the customs offices of any of the 10 countries which provide EDS with data.

It is even possible to estimate the value of particular imports and exports "suppressed" for political or other reasons from official statistics.

The development costs of the service were partly met by £50,000 from the Department of Trade and Industry and the National Economic Development Office was Tradstat's first customer.

More on 0923 47911.

Analytical academics add value to news

OXFORD ANALYTICA, a consultancy specialising in the international analysis of commercial and political trends,

adds a unique value to the information it distributes electronically to its clients—the brain power of the faculty of Oxford University.

For the past few months, the company has been marketing successfully its "Daily Brief," a series of analyses of world affairs prepared by its project teams of university academics and delivered directly to its customers' desks.

Mr David Young of Oxford Analytica believes this combination of Oxford University brainpower, the best modern information sources and electronic distribution is unique.

Information is drawn from news sources such as AP/Dow Jones, the BBC World Service and Reuters, and four topics are selected daily. Recent daily lists have included Jordan's military co-operation with the U.S., Soviet plans to supply nuclear power plant to Libya, and

Chaco's future industrial performance and East African disaster relief.

The analyses—between 400 and 600 words in length—are prepared by Analytica's top academics with the help of their sources and contacts worldwide: the result "will provide a balanced and knowledgeable framework within which sound decisions can be made," Analytica claims.

Most of the early clients for the service—oil companies and banks, for the most part—were U.S. based. The brief was distributed over the Teletext network although the Reuters network and the various electronic mail systems are new options.

The briefs are produced in the U.S. at seven in the morning. The coverage can be tailored to a client's individual requirements, and the service costs \$2,000 a month, minimum commitment one year.

Oxford Analytica is on 0865 723322.

TECHNOLOGY

HAS CAMBRIDGE AN UNBEATABLE LEAD IN HIGH TECH?

Subtle hints of Oxford's potential

THERE WERE 41 high technology companies flourishing in Cambridge four years ago. Today there are some 325, the Cambridge Science Park is expanding and big companies are moving in.

Oxford, by comparison, seems to have been left well behind in the high tech stakes. Peta Levi reports from the home of England's oldest university.

At first glance the Oxford high tech scene is depressing. No-one monitors the number of high tech companies in the area—probably about 50—and there is still no science park. According to Michael Day, the University's Industrial Liaison Officer, "there has been little change; I don't see much evidence of people coming out of the University and wanting to start their own companies."

He has only had four applications since two months ago from the British Technology Group provided £50,000 as a seed corn fund to help develop University ideas.

But there are those (including Matthew Bullock, Corporate Finance Director of Barclays Bank's high tech team and a major influence on the Cambridge Science Park) who think that Oxford has at least as much potential as Cambridge—due in part to its communications, commercial location and the proximity of major research establishments at Harwell and Culham.

A closer look at Oxford

Oxford has at least as much potential as Cambridge—due in part to its communications, commercial location and the proximity of local research establishments



Martin Wood, left, founder of the Oxford Instruments Group, with members of the company's board. Mr Wood now sits on the University Industry Committee, a body which hopes to encourage the growth of new companies.

can't get commercial applications out of fundamental research.

Wood, who now sits on the University Industry Committee, has developed a research programme in the city, but are now committed to finding a 10-acre city science nursery site. However, they recently refused planning permission, on traffic grounds, for the controversial SU Bute site, off the Woodstock Road, to become a science park; SU Bute

Analysis Automation, one such company was founded in 1982 by Oxford chemist Anthony Verdin. The company, which specialises in analysis instrumentation for industrial safety and environmental monitoring and hopes to break into the German market, now employs 40 people at Eynsham and expects to grow to 100 by 1990.

Another growing company which developed in the Wood slaughterhouse is Oxford Lasers. Founded in 1977 by an ex-hallucinogen, Dr Colin Webb, the team includes three former members of the Clarendon Laboratory's laser research group. Its lasers, particularly the latest group of metal vapour lasers, are used for medical purposes, industrial processes, photochemistry and fundamental research.

One application is a portable laser for finger-print fluorescent detection. The company now has 20 staff, six with

THE MANAGEMENT PAGE

BOC's corporate image

The intangible factor

Tony Jackson on the industrial gases group's falling rating

AMONG Britain's big industrial companies, BOC stands high in its reputation for good management. Its past record for profits growth is impressive, its prospects above average. But after a precipitous fall in 1984, its share price—measured in terms of its likely earnings this year—now stands at a discount of some 20 per cent to the stock market average. Plainly, something is wrong.

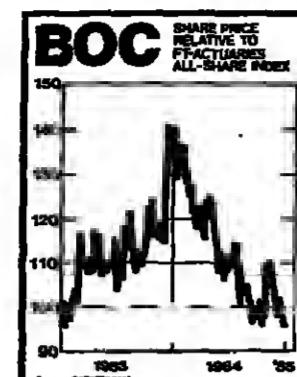
City analysts broadly agree that on fundamental grounds BOC shares are under-valued. But they would also agree that there is more to a share price than the crunching of numbers. There is also the intangible factor known to the market as "sentiment"—the image which a company has in the eyes of the investing community.

Somehow or other, BOC has of late contrived to present its image as something different. There is a good deal of irony in this. Among British companies, the group is quite unusual in the degree of care and attention which it devotes to the investing public. Year after year, its report and accounts win bouquets for standards of layout and disclosure. It is also one of the few British companies to employ a full-time senior executive to handle investor relations.

The more strange, then, that City analysts should use terms like "high-handed" and "cavalier" in describing BOC's attitude to investors. A common complaint is that the group's results tend to be presented on a constantly changing basis. "If you take one says one analyst, "it's a superb document—it almost gives you too much information. But put a series together over the years, and you haven't a hope in hell of finding out what the history is."

Changing the reporting basis may well make sense to a man agor who is refining his methods of internal control, but is complicates matters for the outsider.

Other recent grumbles focus on the number of unsignalled surprises in BOC's quarterly figures. This is an awkward point, since a company which more than complies with Stock Exchange disclosure requirements—as BOC does—could justify argue that it is under no compulsion to send out signals in between its reporting dates. It is a fact of life, though, that investment fund managers do



not like surprises, and tend to steer clear of companies which have a reputation for providing them.

But however one assigns the blame, the stock market is at present giving little credit to BOC's underlying strengths. Group chief executive Richard Giordano was hemmed in a recent television interview to defend himself because asked about the "dull" part of the business—industrial gases. As he points out, with a touch of asperity, the long-term pattern for this division is one of growth that has tended to be a good inverse fit with the cost of production."

"Take helium, for instance," he says. "Thirty years ago in liquid form it was a laboratory novelty. Now we transport it across the Atlantic in 16,000 gallon tanks. Or nitrogen, which competes with mechanical methods of refrigeration, and competes purely on cost. That's why all our effort has to be devoted to reducing the real cost of production."

As a result, there is "an interesting competition in the company between gases and healthcare, as to which will outstrip the other. I'm not taking sides," says Giordano.

Last year also saw the belated tackling of the group's one major black spot, welding. Most of the U.S. welding division has been disposed of, and it is now hoped that the division will at least break even. Welding had its roots in gases," says Giordano, "and there was a cultural reluctance to unscramble the barnacles and concentrate on gases only. I wish we'd got rid of welding sooner."

This leaves only one serious question mark over the group's operations—the heavy investment in graphite electrodes in the U.S. City opinion divides fairly evenly on whether this investment was courageously farsighted or just plain wrong. The question will take some time to answer, depending as it does on such factors as the rate of growth in electric arc steel production in the U.S. and the competitiveness of the U.S. and the health-care budget.

To that extent, the strength of the gases division has gone unnoted by default. In fact, despite all the recent expenditure on carbon graphite and health-care, the gases division's share of group capital expenditure last year was only one-third of what it was in 1983.

On one point, though, there is unanimity—current year profits for the group as a whole should show a handsome in-

crease. At the pre-tax level, forecasts are bunched around the £160m mark, an increase of 20 per cent (this is on the accounting basis of modified historical costs used by BOC, yet another bone of contention, alas, among City analysts). And though this year will see an increase in the tax charge, there is still room for earnings to go up by around 10 per cent—slightly ahead of most forecasts for the market as a whole.

Which once more raises the question of why on earth the shares should be so cheap. The catalogue of BOC's image problems could be extended: London investors, for instance sometimes have difficulty in deciding whether the group is British or American—a point reinforced by the relatively high profile adopted by its (American) chief executive. There may even be a touch of envy over Giordano's salary, which at £771,600 is in British terms very high indeed.

It certainly looks as if, in stock market terms, the group has lately been paying the price of its own success. Its management operates to the highest professional standards, and also has an unusually enlightened attitude—in formal terms—to investor relations and financial disclosure. It would not be surprising if, on being pestered for yet more data, it occasionally reacted with impatience.

But for the market to react so negatively is not surprising either, even if it is a touch ungrateful. The whole saga illustrates how tricky a business relationship is. If a company as successful as BOC can disconcert investors, then arguably anyone can.



Richard Giordano

BUSINESS PROBLEMS

Allowance for clothing

A PSD Employee in the Tax Year 1983-84 received an allowance for clothing and personal items such as hairdressing bills. Among other things she acts as Receptionist and is required to adopt a reasonable standard of dress, appearance, etc., appropriate with being one of the company's points of contact with outsiders.

This was duly reported on Form P9D, but the Inland Revenue has sought to tax her on actual cash value received and not on the secondhand value.

I also understand that a motor-car is tax free for an employee in this category, provided that some business use is made. This compares with the stricter treatment applicable to P11D employees. Can you give me any idea what "some business use" means?

Cash payments to an employee cannot be assessable by reference to the secondhand value of what the employee spends the money on: if you had looked at the Employer's Guide to PAYE (and the Employer's Guide to National Insurance), you would have treated as a "dealing company" for tax purposes.

Recently, I asked a second

same way as the basic wages. We recommend you to have a talk with the company's auditors, because you look an inviting target for an Inland Revenue PAYE investigation. You should read the Employer's Guide as soon as possible.

Negligent accountant

I HAVE an elderly client who was presented last year with a tax bill for over £2,000 for unpaid Corporation Tax. This has caused shock and consternation to my client, who is 72, and who retired from farming as a tenant 15 years ago. At that time, his farming company ceased to trade, but his accountant was kept going, and on top of that, made the retirement dwelling the property of the company. The proceeds of the sale of farm stock were left in the name of the company, and invested in the holding society. Accounts were then submitted each year, and agreed by the September, and I believe a nominal amount of some £50 Corporation Tax was paid each year. It is quite clear that the accountant did not have a "feeling of the Corporation Tax situation".

Recently, I asked a second accountant to look at the position. He was horrified that he must be taxed by you in the same way as the basic wages. We recommend you to have a talk with the company's auditors, because you look an inviting target for an Inland Revenue PAYE investigation. You should read the Employer's Guide as soon as possible.

this situation had been allowed to develop. She felt that my client should have some recompense from his accountant for allowing this situation to develop. My client is at present put off at the thought of the cost of selling his accountant, and is in debt as to how he might go about doing so.

Is the tax bill justified? Is there a case against the client's accountant? How would he go about making his claim against his accountant, and is it best to do this against the company?

All my money is advanced to the company by way of loan account. Now, is it best for me to receive funds from the company? Can interest be paid gross to me up to amount of P11D allowance? Is it more advantageous for me to receive funds on my loan account, pay corporation tax (30 per cent) and ultimately receive a dividend?

Salaries and fees I believe suffer National Health deduction of nearly 11 per cent in addition to 30 per cent tax. Being over age I do not personally have any contribution for National Health. Dividends suffer deduction by way of ACT (another 30 per cent) in addition to ordinary Corporation Tax and it takes a long time to get any of this back.

I do not understand what my accountant ratifies off.

Can talk to your accountant and ask him or her to speak more slowly, keep asking questions until you understand. We really cannot help you without knowing, as your accountant does, the full background facts.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Management abstracts

Capital investment in records management. C. J. Bauer in The Journal of Information and Image Management (U.S.), Aug 84 (5 pages).

Presents an investigation into selling methods in a single industry (business forms) to derive the most effective methods for converting prospects into first-time customers. Discovers that a little-discussed technique

of the seller providing a tour of his facilities is the most effective form of promotion, with business lunches taking second spot; both methods share common factors, eg person-to-person communication, the taking of the buyer from his normal place of work. The less effective methods include brochures and advertising specialities.

Local networks for micros. D. Ferris & J. Cunningham in Computerisation (U.S.), Aug 1 84 (51 pages).

Discusses reasons for wanting to connect several microcomputers in a local area network and describes the many practical difficulties in doing so.

draws attention to the true costs of a LAN installation, lists what you won't be able to do with it and focuses on commonly met pitfalls.

Creativity. A. Van Grundy & T. Richards in Creativity & Innovation Network (UK), July-Sep 84 (9 pages).

Two related articles: (1) stresses the importance of imagination in creative thinking, and outlines the basic steps of creative problem-solving techniques as a training medium;

(2) describes a creativity session involving senior executives illustrating the proposition that people can be taught to think creatively.

Automatic callers. A. Lalland in Computing (UK), Aug 84 (1 page).

Describes the use of computer calls for interactive telephone calls suitable for inter-site, over-the-air account notification.

Discusses reasons for wanting to connect several microcomputers in a local area network and describes the many practical difficulties in doing so.



How good were the good old days?

Perhaps the best thing about the good old days is the fact that we did not ourselves have to live through them.

An operation by a 'barber-surgeon' (1) was a decidedly risky business. His instruments (2) were primitive, and the standard of hygiene no less (3). The patient (4) had to suffer

without relief of anaesthetic; dark, damp conditions (5) added a high risk of infection and early death. If today we live much longer and endure less pain than our ancestors, some of the credit is due to the science of chemistry: to the contribution of companies like Bayer. Aspirin was one early result of

Bayer research, almost a century ago: the first antibiotic, new types of penicillin, and now, more effective treatments for angina and hypertension are just some of the health care products which have followed over the years. To make this progress possible Bayer alone spends over £450

million a year on research and development into pharmaceuticals that ease pain and prolong life; into crop protection and veterinary products that help farmers improve both the yield and quality of crops and livestock; and into plastics, rubber and many other products that make life safer and more comfortable.

We know that even our best efforts will not resolve all problems, much less promise any golden age, but they have helped free us from the darker side of the 'good old days'. For more information about Bayer, or a colour print of this advertisement, please write to: Bayer UK

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THE ARTS

Television/Christopher Dunkley

Repartee and reportage

For a television critic Christmas and the New Year always seems to bring the same things: a larger than usual proportion of rubbish on screen, and a series of parties at which fellow guests, upon discovering one's job, go through a rigmarole which, although it may vary in the order of presentation, invariably contains the same constituents. These include the most incredulous question "Do you really have to watch all the time?" the anxious disclaimer "Of course we hardly see any television at all" (even within the last year I have been fed the old chestnut "We only have a set for the au pair") and then a detailed description of the shortcomings of the most recent episodes of *Dallas* or *Dynasty*, or *Tenkō* or *The Price Is Right* or all four.

When I murmur that I rarely see more than the opening episode of such series and hardly ever write about them subsequently I am regarded as either a liar or someone who is obviously falling down on the job. It is hard to persuade anyone who does not read the FT that it is not a good practice in these hours of Sunday and the weekly journals for tremendously witty television critics to use all their space ridiculing the programmes they spend their lives watching, there are actually other ways to do the job.

Quite often there are other critics at these parties—theatre critics, music critics, art critics—and it is noticeable that their jobs cause less curiosity and comment than mine. Indeed I know from my own experience, albeit brief as a film and book critic, that while such jobs can certainly lead to lively conversations about the subjects of one's work, films or books—the very process of television criticism causes endless fascination. People rarely bother to ask how you go about being a book or film critic, perhaps because the answer is pretty obvious.

But many people are agog to know how you operate as a

television critic: Do you see all the things? Do you watch on big screens in cinemas? If so, isn't it quite different watching in the morning on a large screen instead of in the evening on a small screen? Do you have lots of television sets at home? Does it mean your children watch more than they should? Do you have a video recorder? Do you have a walkie-talkie television? Don't you get terribly bored having to watch all those soap operas? Aren't you afraid that so much rubbish will addle your brain?

The answers to the factual questions are fairly easy. Some television critics preview practically everything because these days their newspapers demand their articles will ahead of publication. I don't preview much because the FT has always taken a longer-term view, endeavouring to identify movements and comment on trends rather than simply to review individual programmes. Most previews are screened on ordinary television sets but some use cinema screens. Increasingly video recordings are available in advance "on demand" to assist individual critics.

After a while you become professionally adept at making critical considerations at ten in the morning in Piccadilly or Soho instead of at ten in the evening in Kentish Town. I have several television sets at home because my work often clashes with the family's needs. However, I have been known to use my own duty as a critic to steer my children away from their entertainment preferences to more worthy material. I use not one video recorder but two because that almost liberates me from the dictates of the broadcasters: I can record and play back precisely when I want to.

However, what seems to concern the party guest most is not these professional details but the added brain question. Over the years I have come to realise that although asked of me it is really directed at them—

Then did you watch the Taviani brothers' *Rao* or Ingmar Bergman's *Fanny and Alexander* or Kramer vs Kramer or *The Deer Hunter*, all being shown in Venetian, in which admitted Gore Vidal was occasionally too clever by half but how much better than all those game shows with people being too stupid for half, and anyway you can't really call old movies proper television, can you? You can, of course, but what of television's own material, then *Mia Marple*. The Body in the Library on BBC 1 proving that Agatha Christie can be done well on television if you get the accents and the social niceties right as well as the frocks and the steam trains; ITV's new version of *Kim*, BBC 1's magnificently cast *Much Ado About Nothing*, BBC 1's vivid *Box of Delights*, ITV's two episodes of *Minder* and BBC 1's derivative but nevertheless highly entertaining and professionally slick *Giselle*?

Did you see BBC 2's *Paparazzi* of *Madison Square Garden* and Channel 4's programme about a year in the life of Domingo called *Plácido*? Did you watch Jonathan Miller's astounding production of *Rigoletto* with the action transposed to 1950s Manhattan? What about all the classic films? *The Gold Rush*, *The Big Sleep*, *High Noon*, *Brief Encounter*? At this point my questioner starts to protest: "Those are just the old films they show every year."

All this, I point out was screened during a holiday period when the proportion of good quality was even lower than usual and all the current



Christmas treats: Joan Hickson as Miss Marple; author/pulitician Gore Vidal

affairs programmes were (shamefully) off the air, yet still there was more worthwhile stuff than most viewers could hope to watch — with or without a video recorder. At about this point my fellow guest tends to get really upset and even angry, and if he (she, more often than she actually) is aggressive enough he will start to imply or even to declare quite plainly that television criticism is scarcely a proper job for an intelligent person.

I know then that we have reached the nub of the business. We are not and have not been talking about the quality of television programmes but about the quality of the viewer's will power. It is surely no great mystery: it is hamburgers, fish and chips, Kentucky Fried Chicken, and a four-course meal including soup, roast meat, salad and pudding were brought to the front door every night by many people would choose the convenience foods more often than not. If all the morning papers were delivered every day many

people who take this paper or The Times or the Daily Telegraph would subscribe to temptation and read the Daily Mail or *Daily Mirror* instead.

When the nation comes to sit down after a bard day's work and discovers that television is simultaneously delivering *Morbius*, *Penniless*, *In Pickering*, *Snooker* and *Dallas* to the fireside (well, radiator-side) it is no great surprise that the last two attract most viewers even from among those who would describe themselves as more serious and demanding in their tastes. Nor is there any greater satisfaction in a critic choosing to watch the first two: one, after all, paid to watch, and it is surely the higher quality material that we should be writing about.

As we'll see, the book review page of this newspaper or the music notices or the art criticism, the object of this column in 1985 will continue to be the celebration of high quality rather than ridicule of the low, no matter how many of my fellow guests limply opt for *Dallas*.

Vanity Fair/Donmar Warehouse

Martin Hoyle



Amanda Harris, Martin Turnor (partly obscured) and Duncan Bell

Vanity Fair is nowhere near Quality Street. Those Napoleonic uniforms, cutaway coats and high Empire waists have hoodwinked readers into believing Thackeray a softer touch than Dickens. But if he lacks the younger man's gift for hard-nosed journalistic thrust, Thackeray's detached irony displays the gentle incisiveness of, say, a Waugh. His view of recent history in *Vanity Fair* was as sardonically unsparing in its depiction of a society's foibles and follies, as jarringly disrespectful of sacred cows, as any of our modern moral satires.

Cheek by Jowl have arrived in Covent Garden for a season, and the strengths of an acting company of (here) five men and three women are soon apparent. The novel's narration is shared between them (in their *Pierces*, also on offer soon, *Ancient Gower's* chorus is similarly distributed). Each player takes several roles; far from slowing the action down this leads to a cinematic fluidity as when the cold splendours of the Marquess of Steyne's town mansion seem suddenly torn into the impoverished Sedley's genteel refuge and back again by means of the same actors switching character in the course of conversation.

Declan Donnellan's production at times adopts a split-screen technique, with characters on either side of the

stage separately conveying a strip of the fripperies from what is revealed as a pretty nasty set of grasping egotists. Sadie Shimmin has a pushy streak that is just right for Becky; she also has the basic good nature that, perversely, makes this repellent little gold-digger stubbornly likeable. I am particularly pleased when surprised with admiration that such stylisation is a bairn's breadth from village hall romps: some of the other travesty parts are perilously close to pantomime dames; but the company's typical virtues of intelligence, vigour and clarity

are well supported by means of the visual jigsaw. The stylisation leads to gloriously desperate Glorvina O'Dowd setting her cap at the gallant Dobbins as she warbles Irish ditties from the bearded mouth of Andrew Collins. There are moments which remind me that such stylisation is a bairn's moment of great egotism; and Simon Dornman's loyal Dobbins, slipping into the third-person narration to remark "never bad to feel so lonely and so miserable" as he beams brightly at the unattainable, is just right

for that stage.

Even that has its rewards, for there was sterling musicianship throughout. Before it came Toru Takemitsu's new *Orion*, half post-Romantic rhapsody for cello and half quasi-Japanese keening in quarters and portamenti, with an accompaniment similarly divided between impressionist evocation (with warm nods toward Messiaen) and exotic swaying inside the piano. (Being tall, Lane managed that with reasonable dignity, but composers regularly forget how awkward it is to reach over to the strings; the visual distraction often sabotages the aural effect.) Distinctly appealing music, if leisurely, and Alexander Baillie showed fine declamatory flair in his last cadenza;

totaly sincere in the pursuit of her own well-being. And slightly common into the bargain.

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RESOURCES REVIEW

OIL REFINERY OVERCAPACITY IS A GLOBAL PROBLEM—BUT THE PROFITS SQUEEZE HAS BEEN ACUTE IN THE CARIBBEAN AND THE U.S.

One of the toughest times in memory

THE U.S. refining industry is going through one of its toughest periods in living memory. Many of the independent refiners are teetering on the edge of bankruptcy, several of the U.S. majors cannot run their refineries at a profit and scarcely a week goes by without news of another major refinery closure.

Chevron and Texaco, the two largest refiners in the U.S., reported combined losses of more than \$300m on their refining operations in the first nine months of 1984 and Exxon, which is regarded as one of the most efficient refiners, saw its domestic refining profits in the third quarter plummet from \$171m to \$20m.

Texaco recently halved the output of its legendary 402,000 barrels a day Port Arthur refinery in Texas and laid off half the 3,000 workforce. Last quarter it announced a \$205m

reduction of its world refining operations and Citgo, the largest independent marketer of gasoline in the U.S., said it was cutting production at its Lake Charles refinery, the 10th biggest in the U.S., from 258,000 b/d to 140,000 b/d.

Oil refinery running recently field for protection under

By William Hall in New York

chapter XI of the U.S. bankruptcy code and Wall Street analysts believe that it is only a matter of time before more of the non-integrated independent refiners which do not have access to cheap crude oil go the same way. They are losing between \$2 and \$5 on each barrel they refine.

More than 200 U.S. oil refineries have been closed since 1981, trimming U.S. refining capacity by 2.6m barrels a day

mand, chronic excess capacity and fierce competition have taken a heavy toll. Despite the heavy cuts in capacity, U.S. refineries continue to run at no more than 75 per cent of capacity, between 10 per cent and 15 per cent below acceptable fuel utilisation levels.

Refining margins on the Gulf coast, home of around two-fifths of all U.S. refining capacity, have dropped from around \$1.50 a barrel in 1978 to

but oil industry executives believe that another 2m b/d of capacity at least, or 25 to 30 refineries, will have to be closed if the industry is to be restored to financial health.

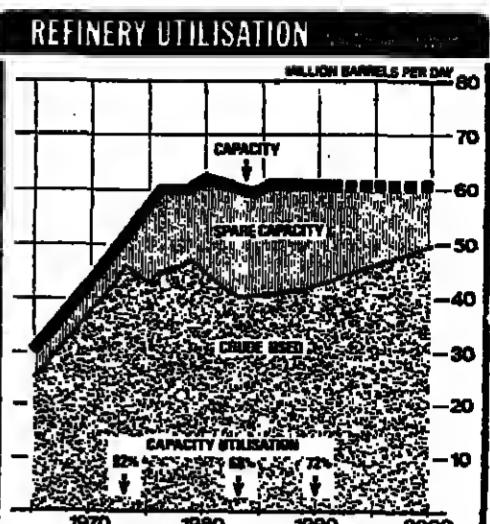
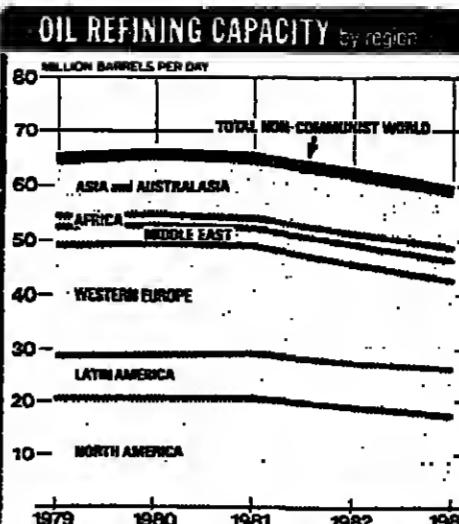
The last couple of years have been traumatic for the more than 200 refineries still operating in the U.S. Sluggish de-

according to Wright, Killen & Feldman, a Houston consulting firm, to a negative \$1.45 in the third quarter of the current year.

There are several reasons for the current parlous state of the U.S. refining industry. The most pressing problem is the sharp drop in oil product prices relative to crude oil. U.S. spot gasoline prices are down by over 10 per cent on a year ago. This is a much steeper fall than has occurred in the cost of most U.S. refineries' crude oil supplies and means that refinery margins are being severely squeezed.

In addition, U.S. refiners have spent hundreds of millions of dollars in recent years upgrading their refineries to take lower quality crude oil and produce higher quality, lighter products such as gasoline as opposed to residual fuel oil, which has traditionally been less profitable.

The eventual end of the UK coal strike should take the pressure of residual fuel oil stocks and help to ease difficulties to earlier levels. On the other hand it will not affect rising imports of gasoline which are already exacerbating the troubles of the domestic U.S. refining industry. A decade ago, the U.S. was importing just 1 per cent of its gasoline.



However, these investments have not yet paid off, and the margin between light and heavy refinery products has narrowed considerably, undermining the economics behind some of the refinery conversion projects. Spot residual fuel oil prices in the U.S. are unchanged on the year by contrast with the pronounced weakness in U.S. refinery products. Part of the problem is that the long coal strike in the UK has led to increased demand for residual fuel oil for UK electricity production.

By 1984, gasoline imports accounted for 2 per cent of U.S. consumption and last year close to 7 per cent of U.S. consumption was from imports.

U.S. gasoline consumption has been falling for several years and although it has begun to rise again in the current

pressure for some time. Further restructuring of the industry is expected. If imports continue to rise as rapidly as they have in the recent past, the U.S. refining industry is likely to begin an aggressive campaign to impose restrictions on imported products.

Shutdown threat shows the danger of operating well below capacity

THE IMPENDING shutdown of the Lago Oil and Transport Refinery in the Netherlands Antillean island of Aruba indicates the danger facing Caribbean refiners who have been operating well below capacity because of the weakening oil market. A number of refineries face closure with serious economic consequences for the area.

Lago Oil is a wholly-owned subsidiary of Exxon and the 440,000 b/d refinery has been underpinning the economy of Aruba, providing 60 per cent of the government's revenue. Since the refinery along with another owned by Shell in neighbouring Curacao, is being fed by crude from nearby Venezuela, it has struggled to compete with mainland installations in the U.S. and Latin America, which have access to domestic oil. There is speculation that Curacao like Aruba cannot survive much longer.

The Lago facility was processing 290,000 b/d a year ago but this fell to 180,000 b/d earlier this year. More recently, Lago Oil said it was cutting operations to 90,000 b/d and that it had estimated its losses this year would be about \$50m.

The Netherlands Antilles government has taken a close interest in the problems but the Netherlands Antilles ad-



ministration during the Falkland Islands dispute and by agreements to have the British Navy making calls in the Dutch islands.

It was the removal by Venezuela of the Netherlands Antilles from the status of a "favoured country" which precipitated a cut in the volume of crude being sent to the Antillean refineries.

But the problems are economic. It has been operating well below capacity and has tried to cut operating costs through a programme which included redundancies. The Shell plant reported losses last year of Netherland Guilder 42m (\$12.25m).

Industry officials in the Netherlands Antilles say the threat to the refineries may not immediately affect the operations of the two major oil terminals—Exxon's of 300,000 bpd in Aruba and Shell's 2m bpd (said to be the largest in the world) in Curacao. The Netherlands Antillean administration has been meeting Venezuelan Government officials to discuss the possibilities of keeping the Lago refinery going.

One possibility is a buy-out by the government of the refinery. There was, however, great doubt that the money could be easily raised. If the government

does take control of the plant, it would be emulating the administration in neighbouring Trinidad, which has reached agreement with Texaco for the purchase of the country's largest refinery.

The 350,000 bpd refinery was

taken over in the company's production in the first half of this calendar year. While the country's oil output rose by a half of 1 per cent to 162,000 barrels per day over the corresponding period of last year, Texaco Trinidad's out-

put fell by 21 per cent.

The oil sector accounts for 80 per cent of the country's export earnings and the sell-off of the market has put the economy under pressure. Output peaked at 230,000 bpd in 1978 compared with last year's average production of around 170,000 bpd.

"We need to get the Texaco refinery up to about 120,000 bpd to make it economical," said Mr. Patrick Manning, Trinidad and Tobago's Energy Minister. The plant has been running at about 60,000 bpd. "We have to get the refinery efficient—to break even at best, but we must be careful not to make it unprofitable."

The refinery's profitability,

and that of the other in the country, the state-owned Trinidad and Tobago Petroleum Corp., last year is yet to realize any crude to feed the plants, but the government would prefer to do its own refining.

Barbados is keen on developing its domestic oil industry following its purchase last year of the local wells and a refinery from Mobil.

Recent agreements between

Barbados and Cluff Oil of Britain and Petrocanada have resulted in an intensification of exploration.

There is growing concern in the U.S. Virgin Islands over the future of Amerada Hess 728,000 bpd refinery on the island of St. Croix. There is again talk of the possible closure of the facility.

There is some scepticism in the Virgin Islands, however, about the company's commitment to closing the refinery for new refineries. The government of St. Kitts-Nevis recently signed an agreement with an unnamed Canadian company to construct a refinery on the island.

The over-capacity in the region has not damped plans

Conoco makes major North Sea gas discovery

BY DOMINIC LAWSON

CONOCO, the U.S. oil company, has made a major gas discovery in the North Sea, 40 miles off the Lincolnshire coast.

The discovery well in block 48/11b tested 45.8m cu ft of gas and 300 barrels of very light oil per day. This is one of the best flow rates achieved by a North Sea gas discovery well. It is believed that the field could contain about 1,000 mcf of gas.

This is well above the size at which a gas field in the Southern basin becomes commercial, although Conoco said yesterday that additional drilling would be needed to determine the size of the discovery.

About half of the reservoir is thought to spin over into an adjoining block licensed to Atlantic Richfield, Union Rheinische, Mobil and Sun Oil.

Conoco's partners in the discovery are Brinol (33 per cent), Tricentral (25 per cent) and Sigma, 7 per cent. Conoco has a 35 per cent interest in the block. Sigma's share jumped by 30 per cent on the London stock market. Tricentral gained 15p and Brinol added 8p.

The discovery is the latest in a string of promising gas drilling results in the UK sector of the North Sea, and is sure to be seized upon by opponents of British Gas's pro-

posed acquisition of 53.6m of gas from Shell for the construction this year of three North Sea gas pipelines, involving the Sean and Indefatigable gas fields.

But British Gas insists that imports of gas in the 1990s will be necessary, even assuming a moderately successful gas discovery rate in UK waters.

North Sea contracts worth £2bn were announced yesterday. Marathon, the U.S. oil company, has awarded work for the construction of modules for the Blue B platform to companies based in North East of England.

Redpath Engineering in Middlesbrough will build the 1,500 tonne construction module. Press Production systems will construct two wellhead modules at its Hartlepool plant at Wallsend, Tyne and Wear. Davy Offshore Modules will build modules weighing 1,000 tonnes at its Middlesbrough yard.

Work on all contracts will start mid-year, and is expected to create about 200 jobs, according to Marathon. The total value of the contracts is about £22m.

• Saipem UK, the UK arm of the Italian oil construction company Saipem SpA, has won a £24m order

from Shell for the construction this year of three North Sea gas pipelines, involving the Sean and Indefatigable gas fields.

Mr Paul Woods, a deputy chief inspector for the Nuclear Installation Inspectorate, said he felt January 1985 was a more realistic target, however. The CEGB has to ob-

tain a construction licence from the inspectorate before it can proceed, subject to government approval.

Mr Woods said progress in resolving outstanding issues had improved after the setting up of the new project management team involving the CEGB and the National Nuclear Corporation.

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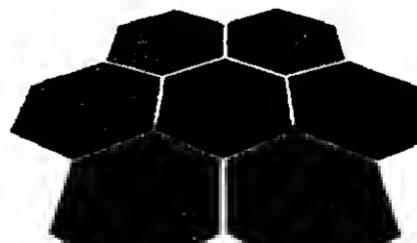
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Wednesday January 9 1985

Hard facts on infrastructure

TODAY'S meeting of the National Economic Development Council—only the second since the trade unions returned to the council table—could do much to determine whether these meetings will again make a constructive contribution to policy-making, or whether they will degenerate into a periodic shouting-match between the two main protagonists. Mr John Cossel has provided material for a valuable work programme—and also, unfortunately, material which, like snow, can easily be picked up, compressed and thrown.

This is the drawback of the directorates' observations, careful and sensible though they may be on macro-economic policy. Nedo sees little hope of any significant fall in unemployment before the end of the decade on present trends; but nor does anybody else. It suggests that at present a cautious relation would run a minimal risk of provoking renewed inflation, a view which begs the question of what constitutes a "cautious" injection of demand.

The Government may well feel that its injection of funds raised by asset sales and unexpected oil revenues already constitutes quite a bold experiment within the letter of the financial strategy, especially since both public sector borrowing and monetary growth look quite likely to breach their legal ceilings, and scaling is weak. The recent buoyancy of retail sales, exports and the stock market suggest that there could indeed be a change of trend. This does not seem a good moment, either politically or on the economic facts, to hang the pessimistic drum.

Questions

It is to be hoped, then, that all three sides can avoid the exchange of well-known elegans, and concentrate instead on the specific issues raised in the Nedo paper on the planning and control of public sector capital and maintenance expenditure.

Swapping jobs in Washington

WHAT St Andrew's is to golf, such is Washington to connoisseurs of political in-fighting. The steady rise of James Baker, his present vice-chair of staff to President Reagan's White House, has given a pleasure to aficionados comparable to that afforded by an Open champion unmarred by rain. So the news that Mr Baker is to leave the White House to take the more distinguished but far less powerful post of Secretary of the Treasury is causing as much excitement in Washington as if the Open champion had missed an 18-inch putt on the last green. On a closer look, however, Mr Baker has not slipped up, and his grasp of the Washington game appears as masterly as ever.

Mr Baker is what is called in President Reagan's Washington a pragmatist. He is not, that is to say, a conservative by those standards a conservative. Not to put too fine a point on it, he is anathema to the conservatives. In the beginning there were few White House watchers who would have given much of Mr Baker's chances of surviving as against those of Mr Edwin Meese, the conservative Representative in Mr Reagan's palace guard. Yet by sheer skill, as well as by loyalty to the Administration's interests, broadly conceived, he imposed himself as indisputably the most powerful man in the White House—always excepting the President himself.

Rivalry
Since President Reagan's election in November, the rivalry between pragmatists and conservatives has been deadly, even if much of the struggle has issue involved is the Administration's strategy towards the deficit. The main Federal budget deficit, now ballooning beyond \$200 billion a year, is the background to other issues dear to the conservatives, which the pragmatists and distasteful such as abortion, prayer in public schools and the rest of the agenda of the Moral Majority.

To amplify a conflict of some complexity, the pragmatists—led by Mr Baker, abetted by the budget director, Mr David Stockman, and with considerable support from the Republican leadership in Congress, with Senator Robert Dole at its head—argue that the Administration simply must get the deficit under control quickly. They would like tax increases—if any politician can be said to like them. Failing that, they

demand deep cuts in defence spending.

Conservatives, led by the Secretary of Defense, Mr Caspar Weinberger, and by the President's close friend, Mr William Clark—who has just resigned as Secretary of the Interior to minimise the urgency of tackling the deficit, utterly reject tax increases, and want defence spending cut as little as possible.

Influence
The President has steadfastly sided with the conservatives on tax increases and on defence spending. Intriguingly, at the Treasury, Mr Donald Regan looks exactly like the President-like, while Mr Baker has not slipped up, and his grasp of the Washington game appears as masterly as ever.

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For the moment, two things are clear. One is very much to be hoped for. It is clear that the President is very much in charge. He has clearly signalled to the conservatives that he is comfortable with the pragmatists around him; at the same time he has trimmed the skin so that the conservatives, having lost the battle, are not humiliated into the bargain. It is also clear that Mr Baker's influence in his new job will remain unimpaired.

As the struggle over the budget moves to Capitol Hill, it will be his task to lead the Administration's effort to shape a successful attack on the deficit. It is probable that this will involve reviving the idea of squeezing savings out of social security and other "entitlement" programmes available to middle-class people who, the Administration will argue, is not really need them. What is not so clear, and is earnestly to be hoped, is that in all the clever moves and counter-moves the sight will not be lost of the determination to reduce that overhanging deficit.

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FOR more than half a century Schlumberger, the large international oil services company, has guarded its affairs with a near-obsessive secrecy. When M Jean Riboud, its authoritarian chairman, makes a public statement of strategy—as he last did to New York securities analysts in April 1980—it is a special occasion indeed.

The thinking he outlined then was visionary. Schlumberger's business, he said, was about the oilfield full of information that oilmen have to collect to transmit to compute, to analyse, to interpret data.

To stay on top, the company must master the new technologies which were revolutionising information processing.

The way forward, he confidently declared, was to become a world force in the microelectronics industry.

Five years later—despite massive investment of cash and management time—Schlumberger is still searching for a formula to make petroleum and silicon mix. The synergy which M. Riboud predicted between the two has been slow to materialise and the company is struggling to wring profits from a string of high-technology businesses acquired since the late 1970s.

Schlumberger's experience is indeed an object lesson in the risks which many large companies face in trying to tap the growth potential of advanced information technologies. Like Exxon, the U.S. oil company, and West Germany's Volkswagen, which have both lost money diversifying into office automation—it has found that harnessing Silicon Valley's merciful promise can defy even the most determined management.

Schlumberger's most severe disappointment is Fairchild, the ailing U.S. semiconductor company purchased for \$425m in 1979, which M. Riboud called the "keystone" of his strategy. Schlumberger has since pumped in a further \$1bn, yet Fairchild remains in fragile health after losing more than \$250m since 1981.

This report could also perhaps sidetrack the debate which has now sprung up about whether investment or tax cuts would do more for jobs. The real point about investment is whether it shows a real return; and large future savings on neglected infrastructure could constitute the most generous return on offer. Decisions based on hard facts like these, rather than on rival theorising, are likely to produce the best results.

Side-track

While the ghost of Plovdiv—

who introduced Whitehall to the

idea of medium-term expedi-

tance planning—can clearly be heard protesting against annual cash planning, this report makes an obviously important non-

ideological point about value-

for-money; and as Mr Roy Jenkins has pointed out, while debt is a burden for future generations, run-down infra-

structures could be a bigger bur-

den. The Government, with its interest in efficiency, should

now be looking to grasp the central point.

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Schlumberger's silicon slip

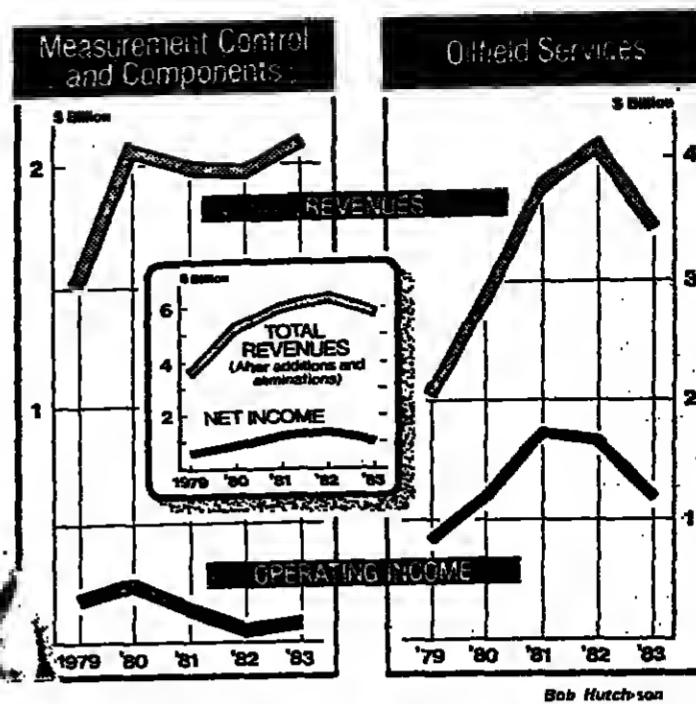
By Guy de Jonquieres and Ian Hargreaves



THE PROBLEMS OF DIVERSIFICATION

Schlumberger's silicon slip

By Guy de Jonquieres and Ian Hargreaves



'WE NEED TIME IN ORDER TO BE READY'

SCHLUMBERGER'S remarkable success in oil services has been based upon its ability to outmanoeuvre U.S.-based rivals in markets outside North America, tight cost control in the cyclical oil exploration business and excellent technology.

The idea of buying Sedeo, according to Roland Genin, chairman of the executive committee and number three in the Schlumberger hierarchy, drifted up from the operational end of the company. When rig utilisation rates picked up slightly in 1984, oil services management felt the time was right to extend Schlumberger's own fleet of semi-submersible drilling, floating rigs. But for the cost of a dozen new semi-subs, Schlumberger found it could buy Sedeo, the world leader in semi-submersible drilling.

Schlumberger is not accustomed to being thrown off course. Its 60-year history is one of almost unchecked growth, based on leadership in the highly specialised world market for oilwell measurement. Its record of success has bred a profound, even arrogant, conviction in its ability to prevail through superior management and far-sighted planning.

With headquarters in both Paris and New York, its top executives commute regularly between both cities—it is a

with a fleet of 28 vessels, half of them modern.

The reality now, says M. Genin, is to merge Sedeo with Schlumberger's own drilling company, Forex Neptune.

"And then shake them out so that the best people go to the top." This emphasis upon people as the prime concern of top management is at the heart of Schlumberger's management philosophy.

The combination of Forex's position in land-drilling, Sedeo's leadership in semi-submersible drilling and Schlumberger's progress with advanced drilling technology and systems for continuously measuring drilling results promises to set Schlumberger in a head-to-head contest with the U.S.-based Halliburton group.

The acquisition of Sedeo, however, does appear also to represent a move to increase

market share and the volume of output in Schlumberger's most profitable activity rather than a visionary push to some new technological frontier. If would be wrong, however, says M. Genin, to think that Schlumberger will be content merely to own a larger portion of an oil-drilling market, whose fluctuating price structure gives it the characteristics of a commodity market.

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promises to set Schlumberger in a head-to-head contest with the U.S.-based Halliburton group.

The fact that the oil

industry is expected to continue

stumbling in the face of

falling oil prices for the next

five years is an advantage for

Schlumberger's strategy.

"It will take us three years to get

Sedeo and Forex together and

three years to continue deve-

loping drilling technology, so

if the drilling business does

not recover before the end of

the 1980s, that's not a problem

for us. We need this time in

order to be ready."

Men and Matters



shoes are almost a uniform,

Apple's chief executive, John

Scully, a marketing man from

PepsiCo, appears to have set

out to prove Apple's special

brand of corporate culture. One

pay-day last year, tickets to the

annual India Jones

Temple of Doom were put in

the public telephone box.

But the computer giant's

code of ethics and behaviour

usually stress respect

for the individual,

but not for the corporation.

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THE EUROPEAN COMMUNITY

A time of hope for Europe

By Christopher Tugendhat



Brussels: Gaston Thorn (left) greets Jacques Delors, his successor as president of the European Commission.

AS I leave the service of the European Community... in Brussels, I feel a twinge of envy for my successors. My eight years have often been hard and disputatious. But a number of recent events, decisions and initiatives suggest that a new era of opportunity might be about to begin.

My first reason for optimism is the settlement of the British budgetary contribution. M. Ennells-Noël, the highly respected Secretary-General of the Commission, recently described the British case as "a basically just claim, pressed too hard, against the hesitancy and procrastination of her divided partners". Only Herr Schmidt and M. Delors, the two dominant European leaders, had recognised that claim in 1979 instead of promoting a derisory offer which challenged Mrs Thatcher to show what she is made of. The Community could have been saved a great deal of agony.

As it is, the British problem dominated the European Council from Dublin in November 1982 to Fontainebleau in June 1984. The failure to resolve it became a barrier to progress in other fields, an excuse in many capitals to stop thinking about other issues and make Britain the scapegoat for the Community's ills. Now the links between the words "British" and "problem" has been broken and the conditions created in which everyone can get down to building for the future.

No excuses can be found in the other recent controversies. The future financing of the Community's budgetary discipline and the penalisation of surplus agricultural production have all been decided upon in 1984. The first still requires parliamentary ratification in the member states and the other two will need time to overcome their teething problems. But the key decisions have been taken and will not be undone.

To take agriculture first: The key problem here has always been the unlimited nature of the intervention system. This far more than high prices had led to the creation of surpluses. Nowhere is that more true than with milk which alone absorbs around 16 per cent of the budget.

Consequently last March's decision to introduce quotas is highly significant. It is the biggest step ever taken

to limit intervention and so to control costs. It also provides a precedent for tough action in other fields. No wonder farm ministers and farmers all over Europe are trying to resist its practical implementation.

They must not be allowed to succeed. Not only the public purse and the rationalisation of production are at stake. Agriculture is the biggest single cause of conflict between Europe and its trading partners. They, too, are often at fault but we should do all we can to stop excessive support for agriculture from threatening the open trading system.

The importance of the new system of budgetary discipline is not so much in the guidelines for cutting CAP and other forms of expenditure as in the opportunities it creates for finance ministers to become involved in decisions affecting agriculture. If they take their responsibilities seriously, this innovation could at last ensure that agricultural spending decisions are taken within the context of overall economic priorities.

It is vital they should be if the Community is to avoid another financing crisis within a short time. The increase in the VAT ceiling from 1 per cent to 1.5 per cent which parliament will ask for next year during 1985 may look large. But in real terms the yield from customs duties and agricultural sources of revenue is declining. Consequently the real expansion in its spending capacity is less than 25 per cent which must cover both the costs of enlargement and the British rebate.

It is thus clear that the Community will not in future develop through the large-scale proliferation of common expenditure policies commonly financed. The existing activities covered by the budget will continue to expand and others will be added. But apart from agriculture, their total scale will remain modest by most national standards and they will have to be carefully targeted to achieve significant results.

One reason for this is the differing circumstances and domestic priorities of the member states. But another is the recognition that the political process of harmonisation of standards, the removal of national subsidies in public purchasing and the adaptation of the legal and taxation systems of the

member states so that they become sufficiently transparent, non-discriminatory and compatible with each other to ensure that fair competition across frontiers is possible.

The programme, however, will be difficult to fulfil. Every special interest that feels threatened will try to rouse its government and public opinion against it. Progress will not be made in the sort of dramatic leaps and bounds that attract favourable publicity but through the undramatic pursuit of what will often seem boring and rather minor issues. In my view, timetables with deadlines and specific objectives backed by the authority of the European Council have an essential role to play. So too may majority voting.

My second priority is the further development of the European Monetary System. I believe the EMS has proved to be the most powerful instrument currently available for achieving economic policy coordination and convergence.

This is because parity realignments are taken jointly with collective assessments of the economic measures needed to support them. In both the valuing and revaluing countries,

That these assessments are

acted upon in both and not just the weak represents an unprecedented degree of voluntary co-operation in economic policymaking. It also helps to promote continuous frank and detailed exchanges between the participants in normal circumstances. That in turn leads to continuous slight adjustments being made to keep the ship in the convoy more or less in formation and certainly more so than would otherwise be the case.

What should now be done?

Much attention is currently devoted to encouraging the official use of the ECU while its private use continues to burgeon. I am in favour of both but would prefer at this stage to lay emphasis on three points requiring political decisions:

1. The latest victim of the "freesheet revolution" is the *Telford Journal*, a local weekly newspaper that first appeared in 1984.

The *Journal*, owned by Shropshire Weekly Newspapers, which part of the Midland News association group, was a traditional paper and those who wanted to read it had to pay for its privilege in the traditional way. But at the end of last month harsh economics forced the company to amalgamate the *Journal* with its sister paper, the *Telford Trader*, which is given away free.

Several factors have been put forward to account for this radical switch in the weekly newspaper market. Among them are population changes, the advent of local radio and TV, cost advantages and the needs of the all-important advertiser. But one of the most dramatic aspects of the seemingly inexorable rise of the freesheets is the speed with which it has happened.

Their success has been put forward to account for this radical switch in the weekly newspaper market. Among them are population changes, the advent of local radio and TV, cost advantages and the needs of the all-important advertiser. But one of the most dramatic aspects of the seemingly inexorable rise of the freesheets is the speed with which it has happened.

There are still more paid-for weeklies than free newspapers—250 as against some 700. But in terms of circulation—the key factor when it comes to attracting advertisers—it is now estimated that some 21m freesheets are pushed through people's letterboxes every week while a mere 9m copies of weekly paid-for papers are sold.

The big attraction of free newspapers for advertisers is that they offer total penetration of a particular geographical area. But ads in a paid-for weekly will only be seen by those who buy or borrow the paper. What is more, freesheet proprietors can draw on the cheap end of the leisure market—people earning pocket money before or after school and housewives working part-time during the day—for distribution.

Even more attractive to advertisers have been the comparatively cheap rates offered

Britain's newspapers

Rapid success of the freesheet revolution

By Sue Cameron

by the freesheets.

The paid-for weeklies—many

of them founded in the last

century—tend to have their own

printing works with all that

that entails in terms of overheads and, sometimes, industrial

relations disputes. But free

newspapers have grown up

using contract printers which

has enabled them to keep their

costs down and to avoid indus-

trial problems.

But it is not only cheap

advertising rates and compara-

tively low costs that have

enabled free newspapers to

take over paid-for titles in so

many areas.

(The Newspaper Society

reckons that over the last five

years 125 weekly paid-for papers

have disappeared in Britain,

either because they have

closed down or because they

have been merged with free-

sheets.)

In the great days of local

newspapers, people did

not switch on the radio or the

TV to find out about a major

fire or a bank raid or an in-

crease in the penny rate in their

area. Now they do. The air-

waves, moreover, relay local

news almost instantly—whereas

the news in a local paper can

take five or six days old.

This is one reason why free-

sheets can be successful even

though many of them have

much less editorial content than

the traditional weeklies. Indeed,

some freesheets do not have any

membership.

In the future, life is likely

to become tougher for the free-

sheets. Having sounded the

death-knell for many tradi-

tional paid-for

newspapers are now having to com-

pete fiercely against each other

in some areas. One result is

that some areas are now put-

ting pressure on their

printers which along with the

temptation to build their own

printing plants will inevitably

put up costs.

But whatever difficulties may

lie ahead—the possibility that

the newspaper may impose

Value Added Tax on all news-

papers is the threat looming

largest in the minds of most

proprietors at present free-

sheets are clearly here to stay.

Last year the Newspaper

Society, which has always rep-

resented the traditional paid-

for weeklies and has long been

disdainful of freesheets, finally

agreed to allow them into

membership.

Planet makes even the best companies better.



These days more and more companies are realising the benefits of linking together their growing number of word processors, computers, data terminals, printers, facsimiles etc., to provide really effective business communications.

And they're doing it with Planet, Racial-Milgo's local area network.

For example ICI, one of the world's top companies, has already successfully implemented seven 'Planet' rings to improve communications in

When you want to talk to the world, talk to Racial-Milgo first



To Racial-Milgo Ltd.,
Landata House, Station
Road, Hook, Hants.
I would like to make my
Company better, please
send me further
information about Planet.

Name _____
Position _____
Company _____
Address _____

FT91



FINANCIAL TIMES

Wednesday January 9 1985



NORTH SEA SUPPLIERS PROTEST AT LACK OF PROPER UK PRICING SYSTEM

Oil producers seek legal advice

BY DOMINIC LAWSON IN LONDON

SOME North Sea producers are taking legal advice about the British National Oil Corporation's (BNOC) decision to buy their oil without any agreement on price. The state-owned corporation has the right to buy 51 per cent of all oil produced from the British sector of the North Sea.

On December 21 BNOC telexed its suppliers, saying it could not then set a price at which it would buy oil this month, but that it would open discussions "as soon as possible."

The UK Government is preventing BNOC from opening such discussions, with the result that the corporation is now taking the oil at an unknown price.

Some of BNOC's suppliers said yesterday that they believed this was in breach of their participation agreement with the corporation. However, these companies have chosen not to exercise their right to go to a committee of experts to establish a price since they know that

the resulting price could well be below any that BNOC might set retroactively.

Some of the companies are arguing that BNOC should be paying them \$28.65 a barrel for January liftings. Although this is well above the free market oil price, it does represent the previously agreed official price.

It now seems possible that the Government will prevent BNOC from opening discussions on January pricing until after the next full meeting of ministers from the Organisation of Petroleum Exporting Countries (Opec), scheduled for the end of this month.

Although North Sea producers are unhappy about the degree of retroactive pricing that this would involve, many are unwilling to put pressure on BNOC, fearing that any early announcement of lower official North Sea prices could damage a market that is only just beginning to benefit from the arrival of cold weather in Europe.

Yesterday, the oil spot market showed a continuation of the strengthening that began on Monday. Brent, the UK market crude, was quoted for January delivery at between \$28.70 and \$28.80 a barrel, an increase of 45 cents over Monday's price. Meanwhile, Arabian Light, the Opec marker crude, gained 20 cents, with trades reported as high as \$22.30.

Oil traders argued yesterday, however, that the recovery in spot prices was still not yet strong and would not necessarily outlast the very cold weather.

The strength of the dollar, in which oil is priced, meanwhile means that the sterling price of North Sea oil has been running at record highs despite the sharp slide in oil prices.

Both the Government and UK North Sea producers are, therefore, receiving much higher sterling revenues from North Sea oil, than they had expected. One UK produc-

er said yesterday: "We are making much more money from the North Sea than we can possibly reinvest, and so the Government is taking most of extra revenue in taxes."

The London stock market, however, appears not to have recognised the recent rise in asset values of UK North Sea producing companies. According to Mr Michael Unsworth, of brokers Scott Gott Lavers, the UK independent oil companies have seen their share price fall by between 20 and 30 per cent, relative to the FT-Actuaries All Share Index, over the past three months.

One result is that the share price of Britoil, at 200p, is now only about a third of its estimated asset value. The Government wants to sell its 40 per cent holding in Britoil, but such a discrepancy between stock market valuation and asset backing would make any such share sale politically explosive.

West German refining cuts, Page 2; Iran raises prices, Page 3

UK Government gets tough over aid to BL

BY PETER RIDDLE IN LONDON AND ARTHUR SMITH IN BIRMINGHAM

THE BRITISH Government is likely to be unsympathetic to any request for further financial aid from BL, the state-controlled motor group.

Instead, BL will be urged to bring forward the privatisation of Uni-part, the profitable spare parts division, and to consider further joint projects along the lines of the existing link with the Honda group of Japan.

The UK Government's tough line is likely to be reinforced by the latest evidence of the decline in BL's share of Britain's new car market, to its lowest-ever level in December.

Moreover, Austin Rover is thought to have suffered a trading loss of more than £10m (£11.4m) in 1984, a setback after the previous turnaround to a £10m profit in 1983 from a loss of £10m in the previous year. Austin Rover reported a trading profit of £300,000 for the first half of last year and is likely to blame industrial disputes for its first half losses.

The disappointment of last year, when both sales and output fell below target, has put greater pressure on BL to perform better in the next few months in order to convince sceptical ministers and officials that it has a viable commercial future.

Figures circulated within the company suggest Austin Rover is seeking to improve UK market penetration from the present 17.8 per cent to about 22 per cent in a market which is expected to remain fairly stable at about 1.7m this year.

The UK Department of Trade and Industry has just started considering BL's five-year corporate plan. No formal application has been

Michelin to cut UK workforce by 2,600

BY LORNE BARLING IN BIRMINGHAM

MICHELIN UK, Britain's largest tyre manufacturer, yesterday announced plans to reduce its workforce by 2,600 in an effort to stem losses which have amounted to well over £70m (£80.5m) in the past three years.

The decision by the French-owned company follows a disastrous period for all British tyre manufacturers, due largely to the fall in domestic output of cars and commercial vehicles.

Micelin said yesterday that the bulk of the latest redundancies would be at its Stoke-on-Trent plant, where 2,400 jobs would be lost by the end of the year, although most would go by April. A further 200 would be axed at Burnley, Lancashire.

The company said that the move was aimed at "streamlining production to meet market demand in the latter half of the 1980s," adding that there would be limited job opportunities with the transfer of work to other plants.

Micelin's previous attempts to come to terms with a shrinking UK market led to the loss of around 4,000 jobs in 1982, including the closure of its Belfast plant, which employed 2,800.

By the end of this year, the company will be employing a total of about 11,000 people in the UK, a reduction of more than a third of its workforce in four years.

Mr Tom Ferguson, head of the company's UK manufacturing organisation, said: "The company has lost more than £70m in the 2½ years to the end of June, with further heavy losses expected for the past six months."

The company said that tyre production would now be concentrated at its three most efficient factories, at Dundee (car tyres), Ballymena

and Burley (truck tyres) and Stoke, which would continue to be its headquarters and an important supplier of semi-finished materials to the group.

Micelin actually intends to offer 100 new jobs at Ballymena, which is undergoing an £11m modernisation programme and currently employs 900.

Production of car tyres at Stoke would be reduced substantially and the manufacture of trucks and cycle tyres would be phased out completely.

Kenneth Goading, Motor Industry Correspondent, in London writes: Michelin, the world's second largest tyre producer after Goodyear of the U.S., suffered a net loss of FFr 2.14bn (£220.3m) in 1983 following a loss of FFr 4.18bn in the previous year on sales up 1.7 per cent to FFr 39.9bn.

The group is also in the process of reducing its workforce in France by 5,000 from 48,000 in the face of continuing overcapacity in the European tyre market and losses on its French business of FFr 3.8bn in 1983 and FFr 1.85bn the previous year.

Mr Jack Asbury, Labour MP for Stoke-on-Trent south, described Michelin's decision as "catastrophic" and claimed it would "blast thousands of families into poverty."

Hopes of economic recovery in north Staffordshire had been shattered.

Stoke's unemployment stands at 24.04 or 12.4 per cent and the Michelin cuts will push it to about 14 per cent.

Mr Bryan Carnes, director of the North Staffordshire Chamber of Commerce and Industry, said the news was very distressing "but, ironically, it may be the lever we need to get government aid."

Hewlett heir apparent resigns

BY LOUISE KEHOE IN SAN FRANCISCO

THE EXECUTIVE vice-president of Hewlett-Packard, Mr Paul Ely Jr, who has long been considered heir apparent to the presidency of the US computer group, resigned on Monday to become president and chief executive of Convergent Technologies, a five-year-old, \$300m-a-year microcomputer company.

Mr Ely, a 22-year veteran of Hewlett-Packard, is credited with having built up the company's computer sales from less than \$100m to more than \$3bn a year. He is also widely regarded as the power behind Hewlett-Packard's efforts to strengthen its marketing.

For 10 years Mr Ely headed Hewlett-Packard's computer operations, but in a big management reorganisation last July he was put in charge of the company's analytical instruments, components and medical

products and its research laboratory.

Mr Ely expressed no dissatisfaction at the time, but it is now clear that he was not happy with the change. The corporate reshuffle was good for the company," said Mr Ely yesterday, but he indicated that it was not so good for himself. "Also," he said, "Hewlett-Packard expects its officers to retire at the age of 60." He is 52.

Convergent Technologies evidently made Mr Ely an offer that was too good to refuse. He will receive an annual salary of \$300,000 as well as a \$1m bonus, rights to an additional bonus of \$1.6m and generous stock options.

He joins Convergent Technologies "at a critical stage in its development" and looks forward to the opportunity to turn it into a "million dollar corporation."

For a year Convergent Technolo-

gies has been struggling to regain its momentum after a disastrous venture into the personal computer market. It was forced to take a \$15m write-off and cancel its "Workstation" executive personal computer last year. The product's failure was blamed on Convergent Technologies' lack of experience in direct marketing.

Convergent Technologies' other products - high performance work stations - are sold on an Original Equipment Manufacturing (OEM) basis to companies including Burroughs, NCR and Four Phase Systems. Convergent Technologies also has a big contract with AT&T. It posted losses of \$1.9m for the nine months ending September 30.

Convergent Technologies' stock, which traded as high as 38¢ last year, closed at 7½¢ on the news of Mr Ely's appointment on Monday. It moved up to 7½¢ on Tuesday.

Background, Page 26

expected to take two years. Previously GM has said the cars will be introduced by 1990, but yesterday's announcements appeared to indicate the possibility of an earlier production date.

● A management team led by Mr Joseph Sanchez, aged 54, will run the new company and be responsible for selecting a site for a plant construction, production start-up, setting up a separate franchise network and negotiating its own separate labour contracts.

● Plant site selection and tooling is

expected to take two years. Previously GM has said the cars will be introduced by 1990, but yesterday's announcements appeared to indicate the possibility of an earlier production date.

● The company is initially expected to produce 400,000 to 500,000 four-door and two-door cars a year and employ 6,000 workers. GM said the cars would be smaller and lighter than the current J cars, but would have comparable interior room. The company claimed the vehicles would be highly fuel efficient achieving 45 miles per gallon in cities and 60 mpg on highways.

● Plant site selection and tooling is

Kennedy, U.S. envoy clash over S. Africa

By Anthony Robinson

In Johannesburg

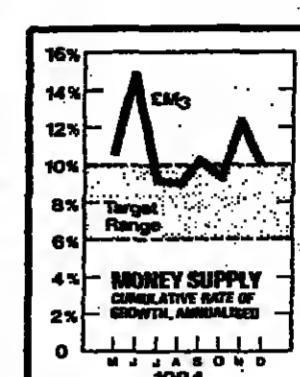
MR HERMAN NICKEL, U.S. Ambassador to South Africa, yesterday upstaged US Senator Edward Kennedy in the growing debate over whether foreign investors should consider pulling out of the country to force political changes.

In introducing Mr Kennedy to an audience of more than 600 leading South African and foreign businessmen, Mr Nickel was applauded after he attacked US supporters of disinvestment.

The notion that an economic squeeze, aggravated by foreign disinvestment and bans on new investment, will force the Government to grant participation (in blacks) and accept a radical transfer of power

THE LEX COLUMN

Sterling M3 to the rescue



It is amazing what one little number can do. Yesterday's news that sterling M3 fell by half a per cent during banking December obviated any immediate need for a rise in base rates, enabled the Bank of England to do some much-needed funding in a rising market and brought the annualised growth in the aggregate just back within its target range. From the Bank's point of view, it was a very useful afternoon's work.

It was a cheery occasion for the institutions too. They had entered the new year ready to buy anything in sight only to be frustrated by the prospect of rising interest rates and a disappearing pound. The money supply numbers gave them just the buying opportunity they had been waiting for, lifting the FT 30-Share Index by almost 13 points in the last two hours of trading and leaving gilt-edged up to 1½ points better on the day.

It would perhaps have been

curious in yesterday's market to pay too much attention to the fine print of the announcement. Yet, while the sterling M3 figure itself looked reassuring enough, its composition was not exactly crystal clear. The decision to exclude Telecommunications' cash flow figures from the growth rate calculation is consistent with past practice on British Aerospace and probably gives a fairer picture of underlying monetary growth.

But the £500m adjustment is a large one and had not been incorporated into most outside estimates of yesterday's figure.

Meanwhile, the Bank's estimate of the composition of transit - very large last month because of Telecom - is inevitably rather approximate. The impression left by the clearers is that bank lending remains very buoyant and certainly the triumphant aggregate, PS12, is still growing at a most uncomfortable pace. On an annualised basis, it has increased 124 per cent since the start of the target period, which must be way above any unpublisched official.

All these quibbles might not matter much if the Bank was well advanced with its funding and sterling M3 was clearly within its target range. As it is, the gilt-edged market must expect a fairly aggressive funding stance from the Bank to keep M3 within bounds. Similarly, yesterday's movement in money market rates was not so emphatic as to rule out a rise in base rates. In order to sustain the present rate structure, the clearers will need to buy at the very short end of the market and they will not be prepared to accept the resulting maturing mismatch indefinitely. The gap between base rates and interbank rates, meanwhile, still offers some scope for round-tripping.

The Bank will no doubt be hoping that sterling will alleviate both its own funding pressures and the rather awkward position of the clearers. Yesterday the pound responded to the money supply figures in predictable fashion, sliding against the dollar, but the U.S. currency was very strong against the D-Mark too, so there is perhaps no immediate cause for concern. But the great imponderable is still the oil price. The best chance for the authorities is that it keeps on snowing.

It was the changes at Allied that London was awaiting in the hope of some clear sign of how the group intends to regain its lost market share. The mountain moved only enough but brought forth, if not a mouse, then a group of promoted middle managers and some rather confusing prose. The share price, which had been climbing in expectation, fell back from its peak of the day to a close up 16p.

No disrespect is intended towards

Mr Richard Martin and the four new members of the board but London was wondering yesterday how these men were going to accelerate decentralisation and provide stronger strategic direction, all at the same time.

The group insists that the main

thing is the devolution of responsibility to the operating companies - a path pioneered for Allied by Mr Douglas Strachan. If that is so, one wonders why Allied and Mr Strachan parted company last week. After all, last year's performance was not that bad, it was just that Bass did better.

On the other hand the appointment

of two assistant managing direc-

tors, one for the north and one

for the south of England, suggests

that the bit about strategic direc-

tion may have been more important after all.

The confusion may be more ap-

parent than actual but, the an-

nouncement scarcely gives the im-

pression of a firm direction at Alli-

ed, and time will tell whether the

gap between Allied and Bass, which

probably has more to do with

brands than corporate structure,

can be closed.

The attraction of the Euroyen

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday January 9 1985

WALL STREET

Caution as pressures mount

ANOTHER cautious advance was made by Wall Street yesterday, amid further signs of deflationary pressures in world economies, writes Terry Byland in New York.

Gains in stock prices petered out towards the end of the session, however, despite a firmer trend in the bond market. Airline stocks, strong at midsession on the expectation of further cuts in oil prices, gave up their gains before the close.

The advance in the market during the first part of the session was largely restricted to blue-chip issues. Neither the Standard & Poor's nor the New York Stock Exchange indices, both of which cover the broad range of the market, made much headway. The American Stock Exchange index shaded lower throughout the session, reflecting the weakness in domestic energy issues.

By the close, profit-taking had clipped prices in the market leaders. The Dow Jones industrial average closed a net 1.11 points higher at 1,191.70, after clearing 1,195 at 2:00pm. Turnover increased, with 9.16m shares traded.

The advance by industrial stocks was sluggish, with motor stocks attracting

most of the attention. Wall Street, on balance, continued to take a bullish view of the outlook. The slowdown in the U.S. economy is expected to fall short of recession, while at the same time keeping the Federal Reserve on its accommodative task.

There is still room for further cuts in bank prime rates, and the credit markets hope to see the Fed keeping the funds rate below 8% per cent. The Fed announced \$2bn in customer repurchases yesterday when Fed funds stood at 8% per cent.

There was little vigour behind the market upturn, however, and few analysts expect to see market indices move out of the trading ranges established over the past six months.

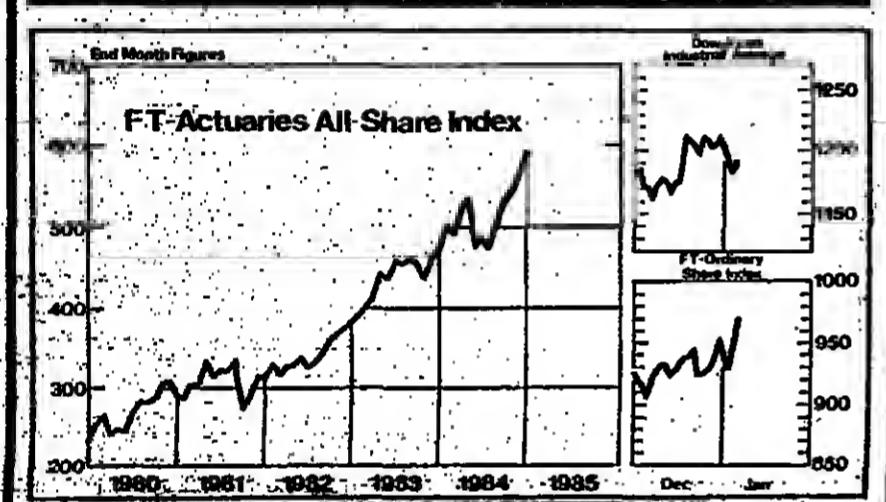
Turnover was brisk, but boosted again by hefty trading in Occidental Petroleum and Diamond Shamrock as the arbitrageurs struggled with the collapse of the merger discussions.

The unexpected ending of the Occidental-Shamrock talks has left Wall Street arbitrageurs holding about 9m shares in Shamrock. More than 3m shares were traded yesterday, with the price at \$18 against \$17.125 to \$18 in late deals on Monday. Shamrock is now regarded as wide open to another bid assault.

Occidental jumped \$2% to \$26% on Monday after the collapse of the talks and ended at \$25 yesterday, when more than 1.5m shares changed hands before midsession.

Holiday Inns was also heavily traded, with the stock \$2% higher at \$46 after the board said it was considering tendering for nearly one third of the equity at between \$46 and \$49 a share.

KEY MARKET MONITORS



STOCK MARKET INDICES			
NEW YORK	Jan 8	Previous	Yearago
DJ Industrial	1,191.70	1,190.59	1,205.64
DJ Transport	556.69	557.02	611.79
DJ Utilities	146.85	147.21	134.83
S&P Composite	163.99	164.24	169.26
LONDON			
FT Ord.	971.2	955.7	796.8
FT SE 100	1,245.5	1,220.0	1,028.0
FT-A All-shares	598.31	590.93	486.30
FT-A 500	657.69	649.17	519.86
FT Gold mines	455.2	445.3	542.5
FT Long gilt	10.40	10.52	10.02
TOKYO			
Nikkei-Dow	11,679.79	11,575.52	9,961.25
Tokyo SE	922.54	917.04	739.87
AUSTRALIA			
All Ord.	718.3	715.3	706.4
Mining & Min.	386.8	383.6	365.8
AUSTRIA			
Credit Austria	58.91	59.00	55.6
BELGIUM			
Belgian SS	2,158.30	2,159.01	137.83
CANADA			
Toronto			
Metal & Min.	1,022.5	1,006.5	2,518.0
Composite	2,348.5	2,355.3	2,585.7
Montreal			
Portfolio	117.15	117.35	127.18
DENMARK			
Copenhagen SE	168.44	168.69	217.21
FRANCE			
CAC Gen.	186.1	182.9	163.7
Ind. Tend.	103.2	101.3	86.9
WEST GERMANY			
FAZ-Aktien	391.65	386.65	358.91
Commerzbank	1,157.8	1,123.5	1,063.6
HONG KONG			
Hang Seng	1,283.01	1,281.87	909.56
ITALY			
Banca Carige	228.84	228.87	200.77
NETHERLANDS			
ANP-CBS Gen.	168.2	167.5	168.1
ANP-CBS Ind.	148.8	149.0	138.0
NORWAY			
Oslo SE	307.23	301.18	228.37
SINGAPORE			
Straits Times	782.65	790.78	1,027.93
SOUTH AFRICA			
Gold	n/a	n/a	834.4
Industries	n/a	n/a	994.8
SPAIN			
Madrid SE	103.00	103.15	102.29
SWEDEN			
J & P	1,408.8	1,408.85	1,492.47
SWITZERLAND			
Swiss Bank Ind	403.8	397.1	388.6
WORLD			
Capital Int'l	184.7	184.6	187.1
GOLD (per ounce)			
London	\$302.25	Prev	
Zurich	\$300.75	\$297.85	
Paris (Bourse)	\$305.53	\$298.04	
Luxembourg	\$303.75	\$295.75	
New York (Feb)	\$298.00	\$293.70	
Lastest available figure			

INTEREST RATES

CURRENCIES

U.S. BONDS

U.S. BONDS

INTEREST RATES

U.S. BONDS

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 15

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, January 8

Continued on Page 16

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

WORLD VALUE OF THE DOLLAR

every Friday
in the
Financial Times

FINANCIAL TIMES SURVEY

Wednesday January 9 1985

DISTRIBUTION SERVICES

CHANGING CONSUMER demands—and the necessity for retailers and manufacturers to meet them—have had a decisive impact on distribution management in the UK.

Hitherto a Cinderella activity within many companies, it is now beginning to attract the sort of attention previously reserved for more glamorous disciplines, such as marketing and finance.

Reappraisal of the distribution function has been prompted from two directions: the revolution taking place in retailing and the needs brought about by the recession—for companies to give much more attention to stock levels and their financing.

Distribution is therefore no longer simply about getting goods from one place to another—whether it be the supermarket, factory, or the shop in the high street. Companies intent on efficient distribution must now look to their systems of maintaining stock levels, location of warehouses, and methods of handling materials and goods, with a diligence which would have been unthinkable 10 years ago.

The practice of calling in consultants specialising in distribution—including leading management consultancy firms such as Coopers and Lybrand, and Arthur Andersen—is growing.

The benefits to be gained from better distribution methods depend on the ability of a manufacturer or retailer to make substantial investment in new warehouses, handling methods, and computerised control systems.

National Carriers Contract Services, one of the specialist companies to which manufacturers and retailers are increasingly turning for their transport needs, estimates, for instance, that each total physical distribution management (PDM) contract will require a minimum film investment.

Distribution experts are almost unanimous in admitting that the majority of the initiatives in moving and storing goods to the retailers themselves. With the retailer calling the tune, suppliers who want to maintain their position

Larger companies are recognising that distribution management is an area ripe for improvement but smaller businesses need to catch up with new developments

A Cinderella activity no longer

BY HAZEL DUFFY

have little option but to fall in line. Changes in retailing practices, too, have been considerable. With food sales static, the more progressive retailers have, for instance, emphasised fresh foods.

The increase in the range of products stocked by the average supermarket, as well as its size, has also brought change. Big delivery lorries can no longer arrive at any time during the day. They must have specific unloading times assigned them by the retailer, and if they are late, they may not be asked to return.

Changes

The big household names in retailing, such as Marks and Spencer, Sainsbury, and Asda, in many cases operating giant supermarkets selling household equipment as well as food, in new locations on the outskirts of towns and suburbs, have set the pace in developing tight new distribution schedules. As a result producers and suppliers of fresh foods, chilled foods, and dry goods, as well as the brewers and drink distributors, have had to rethink attitudes. Other sectors examining total PDM so as to improve the service they give

to clients include electrical goods, vehicles, building, print, glass, and furniture.

Nor has change been confined to the retail end. The distribution of parts, records, cassettes, videos, to wholesalers is similarly being updated. Intermediate parts of the chain, especially the final consumers, are unwilling to buy from unreliable suppliers and risk delays all along the line.

Just one example of the sort of changes being introduced comes from a study carried out by consultants for the UK distribution subsidiary of a Continental manufacturer of small tools and equipment for the construction industry.

Although operating a fairly sophisticated system, problems were growing concerning the availability of products, increasing costs, and, most worryingly, in the level of customer complaints.

The consultants simulated the distribution of each product group in an effort to find the best solution for the company. They recommended, finally, that the company should cut out one tier of its warehouses, leaving central and local warehousing only install a new order-supply computerised system which would vastly improve data on availability; and sub-

contract all its transport. Yet, although the trend is towards increased use of contracting out, with specialist companies taking the equipment off the manufacturers' or retailers' books and assuming responsibility for drivers' wages, maintenance of vehicles, and other aspects of transport management, some companies feel this does not give them sufficient control over what is happening to their products or supplies.

This has resulted in the growth of dedicated contracts—arrangements between customer and distributor which are exclusive. A big retailer, for instance, may put its own manager into a warehouse which is run by a distributor.

In the past few years another major change in the distribution scene has been the arrival of new parcel carrier services.

Companies such as Lex

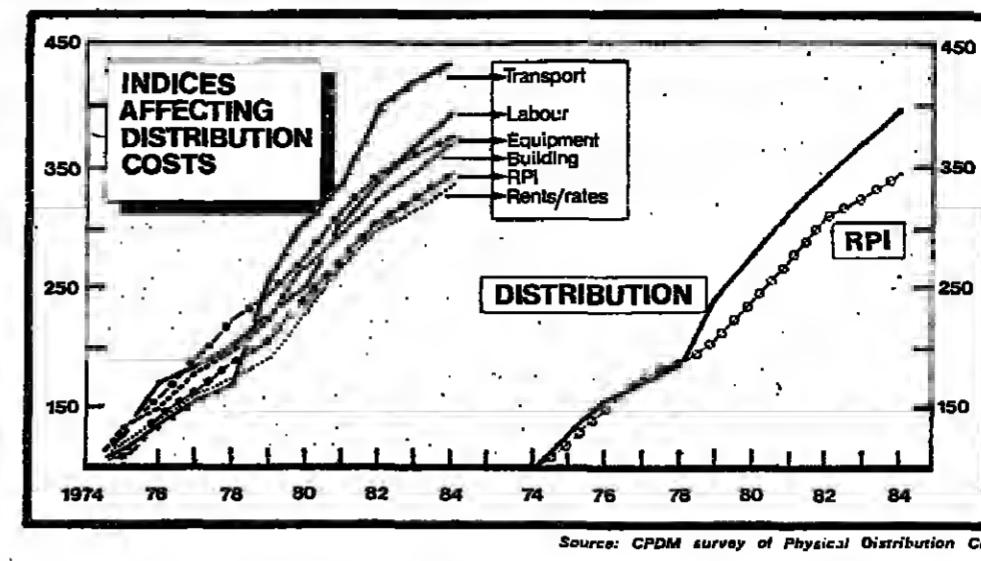
Williams, TNT, Atlas (and the Post Office in the small parcels range), are engaged in a tough competitive struggle to provide a next-day service with a high degree of reliability.

Acquisitions

Estimates of the size of the industry are difficult to make. In turnover, British Road Services, SPD, Christian Salvesen, Wincanton, Lowfield rank highly. (Other companies not included in this list are more oriented towards transport rather than distribution.)

NFC's acquisition of SPD from Unilever will consolidate the market and is another sign of the struggle some specialists are having in providing national distribution networks, while still producing a profit for their parent companies.

The management of distribution, with the help of the Institute of Physical Distribution Management (part of the BIMA) and the growth of specialist consulting services, is increasingly being recognised as an area where improvements can be made. Most larger companies are already well aware of this, but it is a message that many smaller companies have still to take on board.



Source: CPDM survey of Physical Distribution Costs



Mr. Raymond Horsley, chief executive of the Institute of Physical Distribution Management

Wider acceptance sought in boardroom

THE INSTITUTE of Physical Distribution Management is, he says, little real commitment to the concept. There are still major companies which do not recognise PDM as an independent management function and even more which have failed to give board representation to the discipline.

This lack of recognition is having a considerable impact on the competitiveness of British exports to Europe, for example. A recent survey by CPDM of current practices of UK exporters to Europe found that many are still selling their products on an "ex works" basis despite the availability of through transport and distribution services. This puts the UK products in a position of disadvantage with locally produced products," concluded the survey.

"Whilst the decision to use through transport is being taken by the distribution/transport/shipping managers (78 per cent), who are clearly taking full advantage of the direct through services available, there is little authority over the selling terms used. On the other hand, the marketing managers, who apparently decide the selling terms, seem not to be involved with the physical movement of the goods to the customer."

Mr. Horsley believes we have much to learn from the European practice of physical distribution management. CPDM and IPDM were hosts of an annual European Logistics Congress, in London at the end of last year. The institute also recently announced that it is joining with a number of European distribution associations to form a "federation".

Literature and common items of interest will be exchanged and "the addresses of other

ant initiative is its annual Survey of Distribution Costs. The second such survey was published last month. Its main objective is to provide participating companies with comparative data about their own distribution operations.

It is felt that companies sometimes fail to take remedial action because they are unaware of what can be achieved by comparing their operational costs with those of other organisations in their sector.

By creating a wide brief to cover total distribution costs, it was hoped that companies would be persuaded to investigate and quantify their distribution operations, to bring into account other functions previously placed under different cost centre headings. The survey tackles both strategic and tactical distribution.

It was also expected that the creation of an annually updated distribution base, centred on Standard Industrial Classification codes, would provide an ideal means of assessing future trends in distribution patterns. In the event, both PW and CPDM see the response to the survey as disappointing, especially in the light of provisional figures for 1984 which suggested that distribution costs are moving ahead of the Retail Price Index after a temporary easing between 1982 and 1983.

Details of survey, Page 2

Alastair Guild



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The solution turned out to be Cargo 13 tonners in drawbar configuration, running at 26 tonnes GTM.

They gave him 23% more usable loadspace than artics.

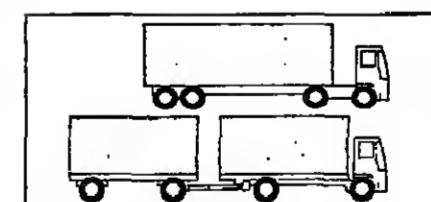
And a cost analysis showed they would cut the total cost of operation by almost half.

Surprise savings.

As well as basic economies like tax (£450 less per truck, compared with an artic running at equivalent GCM) Harry found some remarkable knock-on savings.

Using existing demountable bodies saved £80-90,000. And the drawbar chassis cabs could be used for local delivery work.

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Harry and his dealer worked together to obtain the highest possible level of cost savings. And with Sketchley's drawbars operating 24 hours a day on long-distance trunking runs, he appreciates Ford's country-wide network of truck specialist dealers.

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Find out why Sketchley have joined the growing number of companies using Cargo drawbars.

See for yourself how much more you can carry. And how much you can save.

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Ford cares about quality.

Distribution Services—3

Reliability is the name of the game

The methods

HAZEL DUFFY

COMPETITION between transport as well as between operators enables the distribution manager to take advantage of competitive rates. The selection of the mode of transport, however, will depend to a large extent on the type of material and freight to be transported.

Road transport is the most flexible form of transport, particularly where goods are to be delivered to the high street. However, the miners' strike has demonstrated that lorries can be quickly substituted for rail even for the transport of bulk materials traditionally taken by rail inland—coal, iron ore, and bulk steel products.

Other considerations which are of more than purely economic interest might well dictate that road transport should return to rail or inland waterways. In Britain, however, where regulation by mode of transport does not exist, the market will hold sway and a proportion of at least of that traffic which went by rail will be transferred to road hauliers where "trade unionism" is far less solid than among the railways.

Over the past 10 years, road transport as a proportion of total freight transport has fallen from 65 per cent to less than 60 per cent while rail has dropped from 15 per cent to 9 per cent. The main reason for the decline in road haulage has been the increase in waterborne traffic from about 17 per cent to 26 per cent.

It has not been the inland waterways which have picked up trade but coastal shipping. The reduction in Britain's emergence as an oil producer and therefore the need to transport crude oil as well as petroleum products all of them particularly suited to coastal transport.

On the same basis, pipelines have become more significant



A flat-top trailer carrier, before its final fitting-out, which became part of a roll-on/roll-off service between London and Ostend.

in the total transport scene. They now account for 6 per cent of all freight movements compared with 3 per cent 10 years ago.

When oil and coal products are excluded, however, the dominance of road transport in the movement of goods becomes apparent once again. Around 90 per cent of goods measured in volume terms, are moved in this way.

In the past 10 years, changing consumer demands in particular have caused special needs in transport to be met.

The growth in supermarkets, for instance, and similar retail outlets for a whole range of products—from garden furniture and do-it-yourself to the one-stop motorists' store—have dictated that transport vehicles mainly lorries, have been adapted to meet these requirements.

The growth in the frozen foods market and the demand

FREIGHT MOVEMENTS:

Trends 1981-84 (bn tonne-km)

	1981	1982	1983	1984
Pipeline	2.2	2.5	2.5	2.6
Road	97.1	100.8	105.0	108.5
Rail	17.5	15.9	17.5	17.5
Water	41.9	44.4	47.0	49.0
Total	165.8	169.6	179.0	184.0

Source: Eurostat

by consumers for much wider ranges of fruits and vegetables than were available even 15 years ago have created the need for specialist vehicles.

In almost every aspect of distribution, it has been the retailing and wholesaling of consumer goods which have been in the forefront of change. The mode of transport is simply the means of getting those goods from one place to another, and it is therefore followed that the operators who were able to respond most rapidly to the changes were those that captured the business.

That has been primarily in road haulage mainly because of its highly competitive structure. Changing methods in the movement of goods internation-

ally have been most evident in containerisation and roll-on/roll-off vessels, for non-bulk cargoes. Road transport is dominant in the movement to the ports. Freightliner—part of British Rail—can offer the maximum flexibility in container services by using rail and road, but the subsidiary still runs high on road schemes.

Road hauliers are being challenged to some degree by Railfreight, BR's freight sector.

In the past few years, BR's freight vehicles have been totally overhauled and/or replaced, along with a programme of terminal closures and modernisation, to help the railways bite into the general haulage dominated by road.

This service, called Speedlink, is making some inroads. Customers need only deal in wagonloads instead of trainloads, and the service operates mostly overnight to give next morning delivery. It works with road haulage operators to offer the most effective combination where required.

Reliability has to be the key to any successful transport operation; the 1982 rail strikes were a harsh interruption. Although BR recaptured most of the business, the doubts linger about long-term certainties which have been reinforced by the railworkers' sympathetic action with the miners.

Britain's inland waterways—probably the most neglected in Europe as a mode of transport—also seeking to challenge their over-powering competitiveness.

The potential for international traffic might be enhanced if the BWB could launch a barge-carrying vessel, which avoids the need for transhipment at ports.

Elsewhere, a new inquiry has opened recently into the M1/A1 link and many other roads that could doubtless be filled to improve the road network. The major emphasis in the next decade, however, will be on improving urban roads, particularly in London. The Department of Transport has not yet spelled out how it is going to do this, but nobody engaged in transport professionally

will be surprised to learn that the public inquiry into the M1/A1 link will be a long one. The outcome of the inquiry will determine whether the road network will be improved quickly. The disputes at Britain's docks twice this year have made transporters look again at air cargo operations, particularly on the North Atlantic where overcapacity can make rates quite competitive.

There is a large number of companies which offer specialist distribution services, both in part and full service. Indeed, the latter can be warehousing, stock control, ordering, etc.

Companies which prefer to contract out all of their distribution, for instance, Mars, but

The specialists

HAZEL DUFFY

TRANSPORT IS about getting goods and materials from one place to another. Distribution involves very much more, even for a company with fairly simple operations.

The problem in identifying distribution costs is that some companies see them simply in terms of physical movements, while others recognise that distribution involves transport, warehousing, administration and processing of orders, and inventory holding costs.

Traditionally—although there have been always many exceptions—large companies have operated their own distribution. This has applied to manufacturers and processors, like the British Steel Corporation, as well as to retailers and wholesalers.

At the other end of the scale, few smaller and medium-sized companies would have found it worth while having their own fleet of vehicles with all the associated costs of maintenance and payment of drivers' wages.

In between these two extremes, however, fall many companies which operate a mixture of the two, i.e., they contract out some of their requirements—mostly transport—and keep some "in-house". The arrangements for contracting out will vary enormously.

A company may have a long-term contract with a haulier for use of his vehicles, and/or drivers; those vehicles can be painted in the customers' livery if so specified, and if the size of the operation deems this worthwhile; or a company may decide to keep its basic distribution needs "in-house" while using one of the ever-growing number and increasingly competitive parcels services for fast deliveries. Some companies will combine all of these variations.

There is a large number of companies which offer specialist distribution services, both in part and full service. Indeed, the latter can be warehousing, stock control, ordering, etc.

Companies which prefer to contract out all of their distribution, for instance, Mars, but

keep stocks at the required level.

There are a few customers

which prefer to contract out their transport when specialist vehicles are necessary. Frozen and chilled foods

Easing life for the user



Loading vehicles with Boots products is a six-day-a-week job for BRS employees at Spennymoor, Co. Durham.

within the company.

Retailers and wholesalers, whose distribution costs form a larger proportion of their costs than those of a manufacturer, tend to lead the field in varying the elements of distribution and coming up with new ideas.

Many of the specialist

distributors that they use are subsidiaries of groups, acting as the distributor for that group of companies' requirements, and also selling its services independently. Distributors which fall into this category include SPD, part of Unilever; but now being sold; High Street Transport which is part of the Burton group; Wincanton, part of Unigate; and Lowfield Distribution, owned by the Imperial group.

Small proportion

The proportion of their business accounted for by their parent group's requirements may be quite small. Their external activities may well comprise distributing the goods of competitors of their parent.

High Street Transport, for instance, specialises in the distribution of clothing and associated products, and two thirds of its turnover is outside the Burton group.

It is competing with other specialists, like Fashionflow, part of the National Freight Consortium, which specialises in the distribution of dancing garments for customers, including Marks & Spencer, and Tibbet and Britten, also part of Unilever until recently when it was the subject of a management buyout.

Companies frequently contract out their transport when specialist vehicles are necessary. Frozen and chilled foods

It has agreed to tight performance targets and Sainsbury has the right to terminate the agreement within specified conditions should BRS not be able to meet those targets.

Deals of this size are few and far between. They demand that the distributor has considerable financial resources, or access to finance, if it is to fund the property part of the agreement. The distribution centre is tied exclusively to the customer.

Retailers are increasingly demanding that their suppliers provide a standard of distribution service which simplifies life for the retailers. Specialist distributors are being brought in on this side as well. Wincanton, for instance, has contracted a 110,000 sq ft warehouse in the Manchester area to CPC's grocery products division, which makes a large number of household name food products.

In addition to warehousing, Wincanton now provides a fleet management service for CPC's industrial division. The fleet of vans carrying glucose and caramel have been transferred to Wincanton on a "third-party" basis, leaving the company to get on with its real business of food processing.

Internal review

Some big retailers, including supermarket chains, prefer to operate at least part of their own distribution: Tesco, for instance, after a major internal review, has decided on new arrangements based on a centrally controlled distribution service, with regional centres, which include common handling facilities, more tightly controlling inventories, and contracting out certain specialist functions.

British Road Services, the largest member of the group, has concluded two interesting exclusive arrangements recently with the distributor and warehouse of Sainsbury, supplying and retailing beer in the south west of England, and for the delivery from the brewery to the point of sale of Whitbread beers in the South East, for which it formed a joint company with Whitbread.

Both contracts required detailed knowledge of the businesses in which BRS was planning to operate. The negotiations lasted many months. For the Sainsbury operation, BRS has provided the finance for the construction of a specialised distribution centre.

The solutions are being worked out between customers and distributors, the latter rapidly acquiring this sort of knowledge in order to compete in the increasingly sophisticated business of distribution.

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FT4

Distribution Services—4

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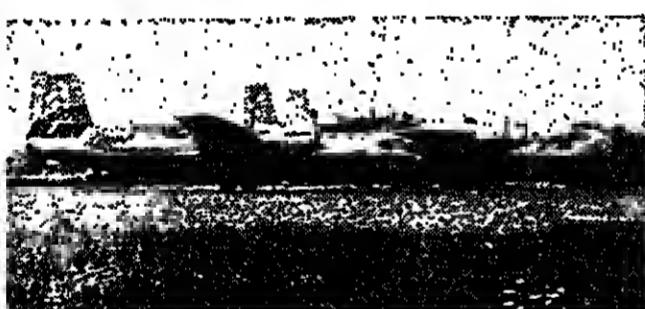
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Three aircraft with payloads ranging from 6 to 19 tonnes fly nightly into the ELAN hub at East Midlands Airport. The very large load carrying capacity of this air fleet means that consignments of virtually any size or weight can be carried safely and reliably. Essential to the speed and reliability of the service are ELAN's in-house customs clearance facilities at the airport - ensuring that all exports are cleared and loaded onto waiting truck vehicles without delay. Deliveries throughout Great Britain start

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With access to a service like ELAN, finance managers can be confident of reducing stock holdings throughout the distribution chain.

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ELAN

The Overnight Delivery System

Continued demand for next-day parcels delivery services is encouraging new developments



This specially chartered aircraft has been nicknamed the Flying Pillarbox because of its vivid colouring of Royal Mail red and yellow lettering

Expanding range of express services

Domestic

PHILLIP HASTINGS

SAME DAY, next day or two-day—the options for express delivery of parcels within the UK have developed rapidly over the last few years.

While precise figures for the growth of the market are hard to come by, service operators believe it is currently in the order of 10 per cent a year, making the business an important sector of the overall UK distribution industry.

Growth of express parcels services has been inspired by both internal and external pressures. From inside the distribution world, for example, there has been an increasing demand for such services from traders looking for fast delivery times to support reduced stockholding, a policy encouraged by high interest rates and general cash flow considerations.

Quick to spot the potential of such demand, established distribution service operators and a number of newcomers have swamped the UK market with a range of express services offering all sorts of delivery time/price options. The variety of services on offer has in turn caused more manufacturers and retailers to consider the distribution possibilities created.

"Recession forced many companies to destock, so creating a demand for faster distribution services. As the number of those services has increased so companies have found it is not necessary to keep large stocks," said Mr Colin Mill-

banks, managing director of express parcels carrier Lex Wilkinson.

He added that the availability of express services had also encouraged companies to think about the advantages which could be passed on to their end customers.

"Just before Christmas, for example, some of our customers switch some of their traffic over to overnight delivery. This means they can in turn offer their retail customers the facility to ring up for new supplies one afternoon and have them delivered the next day, so ensuring products are on the shelf in the shops and available for purchase."

With express parcels services now becoming established as an integral part of the UK distribution industry, so competition among service providers has intensified. Public sector organisations such as the Post Office and British Rail are now fighting for business with a host of private operators such as Lex Wilkinson, the National Freight Consortium companies, National Carriers and Roadline, Securicor and TNT Overnite.

British Rail can justifiably claim to have been among the first organisations to offer a nationwide express parcels service with its Red Star operation incorporating station-to-station movements and Night Star overnight movements including delivery to the customer's door.

However, faced with greater competition from road-based operations, BR has had to intensify its marketing activities, offering simplified tariffs and abolishing certain cross-town transfer charges.

Similar moves are being made by City Link Transport which offers a door-to-door parcels collection and delivery service throughout the UK based on BR's Red Star operation. The company specialises in same-day deliveries but with a second-tier next morning service as well—one of its latest marketing ploys includes offering the latter at a straight 25 per cent discount on the now single basic rate for same-day parcels delivery.

Simplified tariff

The move by City Link and BR to simplify their tariff structures may help to answer one of the more common complaints from customers about express parcels services in general—that tariffs are difficult to understand and include too many provisos and exclusion clauses about promised delivery times.

Answering this point, City Link's group marketing director Michael Farbick claimed his company had not experienced confusion among customers as far as rates were concerned but agreed there were some other areas of uncertainty.

"Customers should be clear in their own minds what level of service they are really looking for. They should not be having an overnight service if a 2-3 day delivery would do," he said.

Privately, many express parcels industry executives admit that a number of their customers often demand a level of service above that which they really need. They deny, however, that those same customers are being disappointed into using express services when they do not need them.

"I do not believe people are getting carried away with the idea that they must use express parcels services even if they do not need them," commented the marketing manager for the Post Office's premium services, John Payne. "Inland within the UK, for example, it would cost £10 for a small package to be delivered the next day if it was a one-off consignment but not many companies are going to pay that sort of money for a service they do not need."

Central to the Post Office's bid to grab a significant share of the UK express parcels market, both domestically and internationally, is its Datapost service. Within the UK the service offers both same-day and overnight delivery, while overseas express deliveries can now be made in more than 50 countries.

The overnight service guarantees to deliver urgent documents and goods up to 27.5 kilogram packages next day anywhere in the UK. Included in the Post Office transport fleet are a number of aircraft in Datapost livery, which carry

Datapost packages to and from Glasgow / Aberdeen / Belfast / Cardiff / Bristol / Manchester / Liverpool / London.

Overall, the demand in the UK express parcels market still appears to be predominantly for overnight deliveries although there has been a growth in services which are both faster—that is same-day—and slower.

One of the companies well placed to observe the general development of the market is Securicor which started a parcels service some 15 years ago to carry data between banks and computer centres. The company now also carries stock data to and from computer centres for high street stores and manufacturers, plus increasingly large volumes of parcels containing spare parts, records/cassettes/films, sports equipment, medical supplies and other products.

To cater for these traffics, the company offers a two-tier next day delivery service with collection of parcels and delivery either first thing the next day or some time during that day. Parcels are limited to 25 kilos in weight per item.

The company also has what it calls a "2/50" service, offering collection and delivery of parcels normally within two working days for items up to 50 kilos each.

Currently, next-day delivery still forms the major part of the market although there is a steady demand for a slightly slower, slightly cheaper service and a developing demand for same-day deliveries," said Securicor's marketing director, James Foord.

Greater demand

For the future, added Mr Foord, there would be greater demand for same-day services, although the main demand would continue to be for overnight next-day delivery, both within the UK and the near Continent.

Securicor believes that customers want a simple next-day service, hence the company's two-tier delivery scheduling. Other express service operators take a different view and offer a much wider range of delivery times.

The TNT Overnite operation for instance, includes a next-day service with options for delivery before 9.00 am, before 10.30 am and midday. That is backed up by a Tristar service offering 2-3 day delivery anywhere in the UK.

According to Mr Wayne Denton, director and general manager UK for the TNT-IPEC organisation which covers international as well as domestic express operations, once companies have started using such services the demand is for more and more speed. Distribution both within the UK and internationally would get even faster, he claimed.

Lex Wilkinson, which like TNT bases its parcels operations on a central hub—a computerised and mechanised sorting centre at Newton Warrendale—also offers various next-day services, including a guaranteed delivery before 9.30 am on weekdays and Saturdays, plus a guaranteed two-day service.

However, the most interesting recent development where Lex Wilkinson is concerned involves the establishment of a joint venture operation with Great Universal Stores to develop a home delivery service.

The service, known as HomeLine, is being run by Lex Wilkinson and White Arrow, the home delivery service of GUS Transport. White Arrow has for some time been looking to use the experience of making household deliveries for the GUS group to develop third party traffic.

Major high street retailers are offering the option of home delivery on certain of their products. Today's television set is soon to become tomorrow's shop window providing a consumer service that demands a low cost, high quality home delivery," said Mr John Abberley, managing director of GUS Transport.

The HomeLine service caters for parcels of up to 25 kilos, with the majority of deliveries being made within three working days and all within five days. Current estimates envisage the service carrying at least 2m parcels a year within 12 months.

International

PHILLIP HASTINGS

A CONTINUING move among multinational companies to establish one major distribution centre covering the whole of the EEC is encouraging the growth of the international express freight services.

Combined with the factors which have generated demand for domestic parcels services within the UK—reduced stockholding, cash flow considerations, etc—the establishment of all-in-one distribution operations in the EEC and Europe as a whole has in particular speeded up the development of express services between the UK and the Continent.

There is a growing realisation among multinational companies which have established a presence in Europe that it is not necessary to hold stocks in each country. Using express services, for instance, it is possible to establish one stockholding point in Europe and supply other countries from there.

One of the companies well placed to observe the general development of the market is Securicor which has been expanding its service in Europe in partnership with Inter-City Couriers, which operates a network of 1500 vans, all of which are guaranteed delivery within 24 hours.

Customers can telephone SAS between 1500 and 1700 hours Monday to Friday.

In addition to the UK, Speedbird Express now covers Canada, Hong Kong, Singapore and much of Europe, the Middle East and Africa.

Similarly, Lufthansa has been expanding its equivalent service, C-D Airfreight System, operated in partnership with forwarding organisation Schenker. Some 20 countries in Europe and overseas are now covered, with others including Spain, Portugal and South Africa.

"Delivery time to European destinations was originally put at 48 hours but today it is often considerably shorter. Consistent systematic processing of the transportation procedure means that 50 per cent of deliveries are in transit only 24 hours," claims Lufthansa.

As far as the UK is concerned, the service is available on flights from London to nine destinations in France, plus flights to Berlin and Paris. According to Mr Denton, the main inspiration for development of the service is the desire to halt decline in the carrier's small parcels traffic, put at around 7 per cent a year over the last few years.

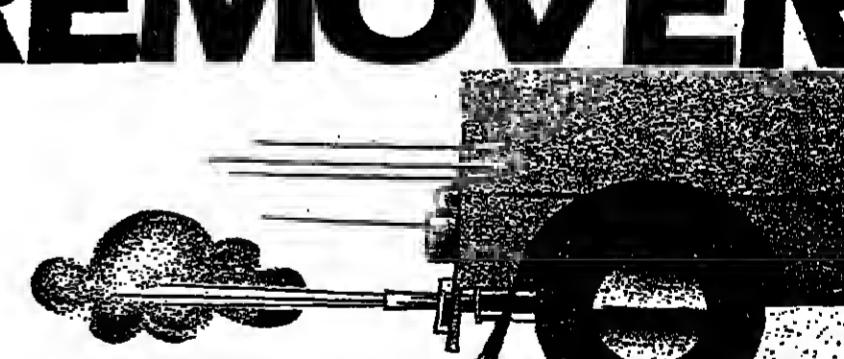
Smaller airlines, too, have recognised the need to speed up their freight operations to compete with road-based services. Irish national carrier Aer Lingus, for example, has over the past few months established an express air freight handling facility on six selected flights each day between London and Dublin.

On three flights in each direction, the normal acceptance time for cargo has been reduced to just one hour before scheduled departure times, with the freight being made available for collection at the other end two hours after arrival, subject to customs clearance.

While Aer Lingus, British Airways and Lufthansa have been looking to build up express freight business within Europe and overseas on the back of established air services, other companies have already set up their own aircraft operations.

Parcels specialist Securicor, for instance, has been developing a "Eurospire" service for urgently required consignments using a Dart Herald aircraft to link the UK with the Continent, providing a 48-hour service to Belgium, Luxembourg, Holland, northern Germany and northern France.

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INTERNATIONAL COMPANIES and FINANCE

LTV moves closer to joint deal with Sumitomo Metal

BY PAUL TAYLOR IN NEW YORK

LTV, the second largest U.S. steel-making group, and Sumitomo Metal Industries, Japan's third largest steelmaker, have reached a preliminary agreement covering a joint venture in the U.S. to produce electrolytically galvanised flat-rolled steel for the U.S. motor industry.

The two companies said the cost of the project would be "in excess of \$125m."

The new joint-venture partnership, originally announced in November last year, will be called L-S Electro-galvanising. It will be based in Cleveland and will be 60 per cent owned by LTV and 40 per cent by Sumitomo.

The project, which is subject to a definitive agreement and board approval, will be financed by the Mitsui banking group.

The project is the latest in a series of U.S. joint ventures involving U.S. and Japanese steelmakers - including Nippon Kokan's bid last year for half of National Steel. The deals have brought together advanced Japanese steelmaking technology and access to the U.S. market afforded by a U.S. partner.

It is also the latest in a string of projects announced recently by the

Profits plunge at Levi Strauss

By Our Financial Staff

LEVI STRAUSS, the U.S. blue jeans producer, plunged to almost break-even in the final quarter of the year to November 25.

Net profit for the three months was down from \$51.6m, or \$1.22 a share to \$1.68m, or five cents, on sales 14.7 per cent lower at \$601m, against \$705m.

This left full year earnings sharply down at \$41.4m or \$1.07 from \$104.5m or \$4.61, on sales of \$2.5bn, against \$2.73bn.

It will employ technology used at Sumitomo's Kashima works in Japan and produce about 500,000 tons of annealed and tempered steel, using cold-rolled steel from LTV's existing Cleveland plant and a fully automated process line.

Mr David Hoag, president and chief executive of LTV Steel, the group's steelmaking unit, who will also serve as chief executive of the new joint venture, said: "The formation of this partnership underscores our long-standing commitment to serve the needs of the automotive industry."

Mr Raymond Hay, LTV's chairman and chief executive, added that the proposed partnership was consistent with LTV's strategic plan to implement the most advanced technology available.

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Holiday Inns may make tender offer

By Our Financial Staff

HOLIDAY INNS, the world's largest hotel business, is considering spending up to \$490m on a "Dutch auction" tender offer for as much as 10m or 27 per cent of its outstanding shares.

The company said the aim was to counter "unusual activity" in its shares.

Under the plan, Holiday Inns would buy at least 8m shares at \$48 each and consider buying an additional 2m at up to \$49.

The actual prices paid, however, will be decided at the time of the tender, and will be based on the number of shares tendered.

On Tuesday in heavy early trading the stock was \$24 higher at \$48.4m on news of the possible tender offer.

S & P lowers Union Carbide credit ratings

By Our Financial Staff

STANDARD & POOR'S, the U.S. credit rating agency, yesterday lowered its ratings on Union Carbide's debt in the wake of the tragedy at the company's Bhopal plant in India late last year.

S & P had placed the company on credit watch in December following the accident which left more than 2,000 dead. The agency has now reduced Carbide's senior debt to triple-B plus from single-A, subordinated debt from single-A minus to triple-B and commercial paper to A-2 from A-1.

S & P said that even if no funds were used to compensate victims of the accident, the adjustments were necessary to reflect more constrained access to capital during a period of uncertainty and the diversion of management time to fight lawsuits.

The company estimates the world market at \$2bn year and growing at the rate of 30-50 per cent a year. The Belgian venture, designed as the centre of a worldwide network, thus throws MCI into competition not only with the U.S. Post Office but with specialised couriers like DHL and Federal Express.

The essence of the scheme is that any U.S. subscriber to MCI services can send documents electronically into the MCI network. MCI will funnel the documents through its New York communications centre to the distribution point in Brussels.

That process takes about a minute from the time the document is completed until it reaches the sender. Depending on the sender's instructions, the documents will then be placed in the ordinary mail system through the Belgian Post Office or sent by courier to their destination.

Brussels is becoming the MCI distribution point for everywhere outside the U.S. and Latin America.

MCI's main investment in the project was not the centre in Brussels, which cost less than \$1m, but the spending of \$60m in 1983 in the U.S. to set up its initial electronic mail system. The two investments are kept separate for accounting purposes and MCI believes the new international service will become profitable in about the ninth month of operation.

Between 80,000-100,000 transactions will pay for the start up costs, according to MCI executives. Expected traffic in the first year is up to 200,000 messages.

The collaboration with the Belgian Post Office is part of the wider MCI policy of developing relations with the public authorities of each country to which it wishes to provide a service.

The Belgian Post Office was apparently more receptive to MCI's ideas than its European counterparts and MCI has a touching faith in its efficiency - which is not shared by local users of its services.

Beyond that, the presence in Belgium of some 400 U.S. corporations provided a natural base for the expansion of an essentially American service.

Other countries are in any case "more protective," according to Mr V. Orville Wright, the MCI president.

The service, however, will neither make nor break MCI. The staple of its business and likely to remain so for the foreseeable future is the telephone.

In the U.S. MCI has some 5 per cent of the long distance telephone business, compared with 90 per cent held by AT&T, executives noted. Outside the U.S. MCI is providing direct services to Belgium and the UK in Western Europe and is starting test transmissions to France.

But the key market in Western Europe is Germany. That is followed in MCI eyes by Switzerland. In neither case has the company been able to negotiate access. Western Europe, though, accounts for 60 per cent of all U.S. telephone demand outside Canada and Mexico.

\$300m IBM issue as bond rush continues

By MAGGIE URRY

ANOTHER frantic day of new issues in the Eurobond market was capped late yesterday when IBM launched a \$300m deal, lead managed by Salomon Brothers.

The bonds have an initial three-year life and 10% per cent coupon, but they can be tendered up to 15 years with a new coupon. Investors who do not fancy the new terms can exercise a put option, and there is a call option in year four at 10%.

The bonds were bid at 99, below the 10% per cent setting concession, at which level the yield is around 40 basis points below similarly dated U.S. Treasury issues.

Co-leads are Credit Suisse First Boston and Morgan Lynch.

Earlier in the day, Industrial Bank of Japan demonstrated yet again that a Japanese borrower can command finer terms than even the likes of IBM and still find buyers.

IBJ's two-tranche issue, totalling \$200m in equal seven and 10-year portions, had coupons of 10% per cent and 10% per cent respectively.

Both issues traded well inside their 10% per cent coupon and the accompanying equity warrants will get investors into shares at about 24% per cent premium.

Daiwa Europe launched a similar \$30m issue with equity warrants for Yamato Kogyo, the steel company. It too has a five-year life and an indicated 8% per cent coupon.

The action in the primary market kept secondary trading active yesterday, with Eurodollar bond prices up around 1 point.

The recent Prudential

below U.S. Treasury issues Monday's issues from Nippon Telegraph and Telephone and Orient Finance both continued to trade well.

Morgan Stanley, with Merrill Lynch as co-lead, brought a \$150m issue for Teenneco, the U.S. energy and engineering group, with a four-year life and a 11% per cent coupon. This was regarded as realistic pricing and the deal traded within its 11% per cent demand.

The Euroyen market had two fresh issues to contend with, doing little to ease the oversupply problem. A Y200m issue

were bid just inside the 2 per cent total fees. Lead manager is IBJ International with Daiwa Europe running the books.

The proceeds were swapped into dollars at well below London interbank offered rate, showing why borrowers are attracted to this market.

Citicorp International Bank has raised SwFr 500m through a five-year credit syndicated among major Swiss and foreign banks in Switzerland and Liechtenstein, writes Peter Montagnon.

The loan, which bears a fixed rate of interest of 6% per cent was led by Credit Suisse alongside Union Bank of Switzerland and Swiss Bank Corporation.

for Electricite de France, guaranteed by the French Republic, got off to a reasonable start but drifted lower.

The 10-year bonds have a 6% per cent coupon and par issue price offering a higher yield than Japanese government bonds. At the close the bonds

were bid just inside the 2 per cent total fees. Lead manager is IBJ International with Daiwa Europe running the books.

The Euroyen market had two fresh issues to contend with, doing little to ease the oversupply problem. A Y200m issue

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Barque Paribas (Suisse) is making a SwFr 50m private placement for Mitsubishi Rayon with a five-year life. The bonds will be convertible into shares and have an indicated 2 per cent coupon.

Swiss franc bonds were up around 1 point yesterday, with the issue too tight, however, and the issue traded either side of its 1% per cent fees.

EIB launched a LuxFr 1bn issue, lead managed by BGL. The bonds have an eight-year average life and a 6% per cent coupon. Fees total 1.1% per cent.

Strong demand for the two-tranche European currency unit issue from EFCI has allowed each tranche to be increased by Ecu 25m to Ecu 100m for the seven-year portion and Ecu 75m for the 10-year part. The bonds were still bid above par after the increase.

U.S. airline files for Chapter 11

By TERRY BYLAND IN NEW YORK

NORTHEASTERN International Airways, the privately-held Florida-based airline, yesterday filed for protection from creditors under Chapter 11 of the Federal bankruptcy code, amid some confusion as to whether the airline was still operating.

The company's telephones have been disconnected, according to a recorded message at the Fort Lauderdale headquarters. The Federal Aviation Administration said that Northeastern, in filing under Chapter

11, had said it would continue to operate three Boeing 727 aircraft. The agency is stepping up its surveillance of the company so as to ensure that financial problems do not affect the safety of operations, according to Mr Barker, an executive of FAA.

Northeastern, founded in 1982 by Mr Stephen L. Quinto, the current president, operated discount priced flights between major U.S. cities, and was the 18th largest U.S. airline. Sir

Freddie Laker, whose Laker Airways pioneered supersonic transatlantic flights before collapsing in 1982, joined the board of Northeastern in 1983. While the announcement of Northeastern's problems was unexpected, industry analysts were not surprised by this further evidence of decline in the domestic airline industry.

"This is the thirteenth Chapter 11 filing by a jet-equipped airline since deregulation, and it won't be the last," said one Wall Street expert.

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	Issued	Bid	Offer	day	week	Yield
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Austrian Rep. 10% 89	100	100%	100%	+1%	+0%	11.40
Bank of Tokyo 13% 89	100	99%	100%	+0%	+0%	12.59
Calsoe Natl. Tel. 13% 89	100	107%	101%	+0%	+0%	11.80
Canwest 12% 89	800	100%	100%	+0%	+0%	11.80
Carlsbad 12% 89	100	101%	101%	+0%	+0%	11.78
Chardiet Chkd. 12% 89	100	103%	104%	+0%	+0%	12.15
Denmark Kdm. 13% 89	100	103%	104%	+0%	+0%	12.00
Denmark Kdm. 13% 90	100	105%	105%	+0%	+0%	12.03
Denmark Kdm. 14.9% 91	100	108%	108%	+0%	+0%	11.55
EIB 12% 89	100	103%	107%	+0%	+0%	12.41
EIB 12% 90	100	105%	105%	+0%	+0%	12.45
EIB 12% 91	100	105%	105%	+0%	+0%	11.95
Eicr. 8% Japan 13% 91	75	101%	104%	+0%	+0%	12.25
Export. Gen. Con. 12% 89	100	110%	110%	+0%	+0%	10.84
Exxon Corp. 12% 90	100	101%	101%	+0%	+0%	11.25
Ford Motor Co. 12% 90	100	112%	114%	+0%	+0%	11.28
Gru. Mills 12% 91 XW	100	103%	103%	+0%	+0%	11.34
IBM Credit 11% 89	200	108%	108%	+0%	+0%	12.21
Ind. & Japans 12% 89 XW	100	105%	105%	+0%	+0%	12.00
Ind. Am. 8% 91	125	104%	104%	+0%	+0%	11.62
Ind. Am. 8% 92	125	105%	105%	+0%	+0%	11.56
Japan Air Lines 13% 94	100	101%	101%	+0%	+0%	12.17
JTCB 12% 89	100	101%	101%	+0%	+0%	12.12
Kemper Corp. 12% 90	100	103%	103%	+0%	+0%	

INTERNATIONAL COMPANIES and FINANCE

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IBJ International Limited

Mitsubishi Finance International Limited

The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

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Barclays Merchant Bank Limited

Berliner Handels- und Frankfurter Bank

Commerzbank Aktiengesellschaft

Daiwa Europe Limited

Kredietbank International Group

Mitsui Finance International Limited

Nomura International Limited

Toronto Dominion International Limited

Yamaichi International (Europe) Limited

Deak in
fight for
survival

HONG KONG—At least three companies are interested in buying the Hong Kong and Macao operations of the troubled Deak group of the U.S. lawyer and an auditor for the local Deak units said yesterday.

Mr Keith McConnell of Baker McKenzie, solicitors, said his firm was retained last Thursday by Mr Nicholas L. Deak, founder of the Deak group, to "do what we can to facilitate a sale of all or part of the local Deak companies."

Mr McConnell said he also was asked to "block any winding up petition against Deak."

The Hong Kong government has filed for the provisional liquidation of Deak-Pereira Far East, Deak's main regional company in Hong Kong.

All of Deak's local companies have been shut since early December when three of the Deak group's main U.S. affiliates filed for court protection to reorganise under chapter 11 of the U.S. bankruptcy code.

AP-DJ

Daim gains influence over KLSE

BY WONG SULONG IN KUALA LUMPUR

MR DAIM ZAINUDIN, who became Malaysia's Finance Minister last July, is rapidly increasing his influence over the country's corporate and monetary policy.

A close confidante of Dr Mahathir Mohamad, the Prime Minister, Mr Daim has just won a major victory over Tan Sri Aziz Taha, the central bank governor, when the cabinet approved his proposal to direct commercial banks to pump 200m ringgit (US\$83m) into the sagging stock market by allowing loans for share purchases.

Previously, the central bank prohibited banks from lending for the purchase of shares as it considered this to be an unproductive and speculative activity. However, the government now wants that shares on the Kuala Lumpur Stock Exchange have fallen too far and this could

affect investors' confidence in the economy.

For despite good performance by almost all of the world's major bourses last year, the KLSE industrial index fell by 20.5 per cent to 511 points and many stocks are now at a two-year low.

One senior Malaysian banker, expressing reservations over the government's move, pointing out that investors could view it as just artificial massaging of the stock market and might therefore still stay away.

Another move that will increase Mr Daim's influence over the stock exchange is the transfer of the influential Capital Issues Committee (CIC) secretariat from the central bank to the Treasury.

The CIC is the watchdog of the securities industry and Tan Sri Aziz is its chairman. Its approval is necessary for any

acquisitions, restructuring, or mergers, or for any new share issues.

The central bank is also likely to lose to the Treasury the function of handling negotiations over Malaysia's foreign loans. Mr Daim is known to be impatient with the slow pace of the central bank in making decisions in this area.

Mr Daim is also closely involved in the government's efforts to contain the political fallout from the Bank Bumiputra loan scandal and to get the bank back on its feet. He arranged for the rescue of the bank by Petronas, the national oil company, last September, and for the release of a report by the Bank Bumiputra Investigation committee. The report named six bank officials in the scandal which had cost the bank about \$1bn in bad loans

to Hong Kong property speculators, including the Carrion company.

• MALAYAWATA STEEL, Malaysia's biggest steel producer, has moved further into the red due to high interest charges and poor demand for its products. In the six months to September, the company incurred an operating loss of 12.7m ringgit compared with a previous loss of 7.5m ringgit.

Revenues rose by 50 per cent to 95m ringgit, while volume increased by 42 per cent to 117,000 tonnes. The higher volume was the result of the company's resumption of the company's second rolling mill which was the main reason for a doubling of interest charges to 15.4m ringgit.

The company has sold off its 40 per cent stake in Peros Realty and Development for an undisclosed sum.

Rapid growth in Tokkin money trusts

BY YOKO SHIBATA IN TOKYO

JAPAN'S CAPITAL management companies, especially those associated with the "big four" brokerage houses, have been enjoying a considerable boom. The rapid growth in "special money trusts" by cash-rich companies has been one of the major factors in this success.

According to Nomura Capital Management the size of these trust funds, or Tokkin accounts as they are called, is now about Y1,000bn (\$3.9bn). Daiwa Capital Management expects the total to reach to between Y3,500bn and Y4,000bn by March 1988.

Tokkin accounts are placed by the companies with trust banks but the funds are invested by capital management companies. The size of such accounts began to grow rapidly after the decision of the Ministry of Finance in September to allow life and non-life insurance companies to place a proportion of their funds

in them. Even with a limit of 3 per cent, the Tokkin account investment total from this source alone will be around Y1,500bn by the end of next year.

However, foreign institutional investors have been critical of the way funds have been used. Some consider that they have been responsible for the relative weakness of the internationally known blue chips (which predominate in fund portfolios) as compared with the performance of lesser known stocks.

Foreign investment managers point to the highly speculative market in low-priced stocks with poor fundamentals seen from November until the year end as further evidence for their claim that the selective use of the Tokkin funds has damaged their positions. They claim also that although the total of these funds is small by

comparison with the overall size of the market, the professionally managed money has been moving quickly from one stock to another in the search of short-term gains, inviting a rising but basically unstable market.

Tokkin accounts also pose problems in terms of stock concentration. In the past most of the surplus cash coming into the market came from private individuals but last year it was the big listed companies who contributed the lion's share.

Japanese banks, for example, have launched a major equity investment strategy aiming to diversify their asset management and acquire expertise in handling securities investments as part of their gearing up for the era of deregulation.

So while in the past most of the shares held by major banks were for group or political purposes—or even to keep tight relations with important customers, they now hold in their own Tokkin accounts.

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\$50,000,000

Subordinated Notes of 1984

Due December 1, 1989

\$50,000,000

Subordinated Sinking Fund Notes of 1984

Due December 1, 1994

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December 3, 1984

Lehman Commercial Paper Incorporated
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UK COMPANY NEWS

Mountleigh tops £1m: more USAF work on the way

FOLLOWING a record in 1983-84 the Mountleigh Group pushed its pre-tax profits up by £278,000 to £1.1m in the six months to October 31 1984.

Furthermore, Mr Tony Clegg, the chairman, is confident that the increased rate of profit will be maintained over the second half.

The interim dividend is being doubled to 5p per 25p share and barring unforeseen circumstances the directors expect to recommend a final of 4.5p, making a total of 6.5p for the year, an increase of 182 per cent.

Mr Clegg says rental income is now flowing at an annual rate of £45m and that total turnover in the second half should show a significant increase over the £7.65m (£3.47m) achieved in the first half.

Rental income for the period improved from £1.4m to £2.23m — the group, based in West Yorkshire, is engaged in property investment and development.

The group has been notified

that subject to final approval of the lease terms it has been selected to build 640 houses in eastern England to be occupied by U.S. Airforce personnel and their families.

The houses will be leased to the USAF for an initial 10-year term and will be maintained by Mountleigh's existing management organisation.

Group pre-tax profits for 1983/84 improved by £285,000 to £1.7m and reflected for the first time the full benefit of income from a Suffolk residential portfolio let to the USAF.

At the November annual meeting Mr Clegg was confident that profits for the first six months would exceed those of the corresponding half of the previous year.

After dividend payments of £140,000 (£70,000), retained profits emerged at £973,000 (£783,000).

Earnings totalled 15.9p (16.6p) — the number of shares in issue amounted to 7m (£m).

McDonnell Douglas set to acquire Applied Research

BY ALEXANDER NICOL

McDonnell Douglas, the U.S. aircraft maker which is building up its information systems division, has agreed in principle to buy Applied Research of Cambridge, a software development company owned by about 30 citizens and former employees.

Applied Research, founded in 1969 as a commercial offshoot of the School of Architecture at Cambridge University, provides turnkey computer aided design systems, especially for the structural engineer. Among its products are urban planning and mapping systems.

Nearly 40 per cent of net revenues are from exports, and

McDonnell Douglas already has exclusive distribution rights in North America.

No terms of the deal have been disclosed. Applied Research had turnover of £6.6m in the year ended June 30, 1984, and Mr Ed Hoskins, chairman, said pre-tax profit was about 10 per cent of turnover. The company employs 115 people.

The deal, in which Applied Research is being advised by the London arm of Merrill Lynch, is due for completion in the next few months after shareholder approval.

Xyllyx losses to continue

Xyllyx, which last month announced a complete change of senior management following a shortfall in orders, is unlikely to show a profit for the current year, ending March 31 1985.

The directors state, however, that prospects for the future remain good, and they anticipate that the present loss-making trend in results will be reversed shortly.

In the six months to September

bear 30 last year the group suffered losses of £177,000, against a £61,000 for the previous 10 months. Turnover rose from £26,000 to £57,000.

The group, which gained a USM quotation last February, designs the Infobox computer-operated view data system. It made it clear from the outset that the pursuit of large orders for an essentially new product imposed high risks.

Brasway is confident in spite of pit strike

THE MINERS' strike was cause for concern for Mr R. A. Swaby, chairman of Brasway, when he addressed the annual meeting in November, but now, reporting significant increases in interim turnover and profits, he believes that the company is "on course for a 'very good year'."

The taxable result for the half year to October 31, 1984 showed a rise from £195,000 to £401,000 on turnover up by £2.7m to £10.87m. The group's main activities—scrap processing, tube and bright bar manufacturing—are still trading well, although the miners' dispute is continuing to affect some of the company's customers.

The interim dividend is effectively raised from 5p to 0.75p net per 10p share, following the equivalent 1.35p total for the full year, when profits reached £222,000. The directors will be considering options possible with the final dividend.

After a tax charge of £190,000 (nil), earnings per share are quoted at 4.75p against 4.21p.

Trading recommended on December 1 from one of the company's redundant leased factories at Dudley, and it is hoped that the newly formed division will soon become a valued and profitable member of the group. All tube used there will be supplied by the company's own tube division, which is now operating "very efficiently and profitably" from its new building at Wednesbury.

In a reference to Brasway's potential growth prospects and the approximate 50 per cent holding by Swaby family interests the chairman says that much thought is currently being given to the possibility of a dilution of the family shareholding.

Profit growth at CTSB

Central Trustee Savings Bank, the wholesale banking arm of TSB Group, increased its operating profits from £18.7m to £20.4m in the year to November 20, 1984. The balance sheet totals increased from £1.65bn to £1.68bn as the bank deposits coming from sources of funds outside the TSB Group.

Havelock Europe

Havelock Europe has acquired all the fixed assets (comprising freehold premises, machinery and vehicles) and stock of Joseph and William Henderson, Glasgow-based shopfitters, for £10,000 cash.

A new subsidiary called Joseph and William Henderson (1984) and trading of Hendersons, will be formed.

APPOINTMENTS

Taylor Woodrow International president

Mr George Hazel is to retire as chairman of TAYLOR WOODROW INTERNATIONAL Ltd on June 30. He will remain a director and become the first president of the company from July 1. Mr Hazel will retain the appointments of chairman of the group's Oman and Gibraltar companies. Mr Walter Hobson, deputy chairman and managing director of Taylor Woodrow International and group main board director, will succeed Mr Hazel as chairman on July 1, 1985, and remain managing director.

Mr James Shaeffer, a director of Robert Fleming Properties, has been appointed fund manager of THE FLEMING PROPERTY UNIT TRUST. He is also appointed a director of CIGNA-Fleming Properties, and Moorgate Properties Inc. and joins the committee of management of the Fleming American Property Unit Trust. Mr Peter Woodrow has been appointed a director of Robert Fleming Properties.

Mr Andrew Sargent has joined the board of SB MODULES in a non-executive capacity.

Mr Kenneth Taylor has been appointed a member of the board of CROWN AGENTS for overseas governments and administrative and the Crown Agents holding and realising the assets of the Royal Mail. Mr Taylor, until his retirement in 1983, a member of the British Overseas Trade Board and secretary of the Export Credits Guarantee Department. Mr Douglas Williams, member of the board of Crown Agents, has retired. He will continue his association with the board on an informal basis.

Mr R. Diarmuid A. Bas has been appointed a director of BARING FAR EAST SECURITIES, based at the London office.

Mr M. C. Emerson and Mr E. W. Thompson have been appointed additional directors of C. E. HEATH AND CO (REINSURANCE BROKING).

Mr Tony Arnold, Mr Peter Davies and Mr Robert McCarrach has been appointed deputy investment manager of EQUITY & LAW LIFE ASSURANCE SOCIETY.

NEW DARIEN OIL TRUST has appointed Mr Michael Forrest and Professor Tom Patten as directors. Mr Forrest is general manager of the Life Association of Scotland and a director of Crescendo Life Assurance. Professor Patten was founding director of the Institute of Offshore Engineering of Heriot-Watt University. He is a director of Pict Petroleum. Unilever Wire Group and Melville Street Investment (Edinburgh). Mr Art Nedon has resigned as a director in view of his increasing business commitments. He was formerly managing director of Weeks Petroleum and is currently serving as chairman of Prudential Bay Unit Board of Arbitration.

Mr Nick Coombs has joined CEC INSTRUMENTATION, Basingstoke, as director of sales and marketing. The company is part of the instrumentation division of Transmecra Delaval Inc. Mr Coombs was managing director of Burr

SA gold producers' outlook depends on exchange rates

BY KENNETH MARSTON, MINING EDITOR

AFTER DROPPING below \$300 per ounce on Monday, the gold price rallied yesterday to close 75¢ better or 25.25¢. The FT index of South African gold producers, followed closely by other South African groups, will follow during the course of next week.

In the cases of more marginal mines, earnings performance may be muted by the effects of forward gold sales made earlier as a hedge against a subsequent fall in prices.

The mine earnings outlook for the first quarter of 1985 is less than clear. While the supply of gold is fully adequate to meet industrial offtake the chances of a recovery in the dollar price must depend on a revival in investment demand, but this would await an easing in the value of the dollar (and thus a fall in the price of gold).

After a tax charge of £190,000 (nil), earnings per share are quoted at 4.75p against 4.21p.

Trading recommended on December 1 from one of the company's redundant leased factories at Dudley, and it is hoped that the newly formed division will soon become a valued and profitable member of the group. All tube used there will be supplied by the company's own tube division, which is now operating "very efficiently and profitably" from its new building at Wednesbury.

In a reference to Brasway's potential growth prospects and the approximate 50 per cent holding by Swaby family interests the chairman says that much thought is currently being given to the possibility of a dilution of the family shareholding.

The first batch of these December quarter results will come from the seven mines in the Consolidated Gold Fields group, which are due to be published on Friday. Although working costs will have risen it is

expected that these will have been offset by higher gold prices received.

Quarterly results from gold producers in the other major South African groups will follow during the course of next week.

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UK COMPANY NEWS

RMC builds W. German presence with £22m deal

BY GORDON CRAMB

RMC Group, supplier of ready mixed concrete and other construction industry materials, has increased its West German presence through DM 22.5m (£2.25m) deal to take a 50 per cent control of Rheinisch-Westfälische Kalkwerke (RWK), a lime and limestone producer in which it has until now held a 49 per cent stake.

At the same time, RMC announced a \$6m (£3.2m) cash acquisition in the U.S., where it will take on the assets of Allied Products, a concrete producer based in Atlanta, Georgia. The purchase doubles RMC's "sunshine belt" coverage, which already includes sites in North and South Carolina and Florida.

The West German purchase, which takes RMC's holding in RWK above 99 per cent, is being funded by a new placing. Schenck Waggon will place 5,913,899 shares in RMC, representing some 6.2 per cent of issued equity.

The placing price was 378.5p, and the exercise was described as "going smoothly". In the meantime, RMC's share unchanged at 38p, implying a discount for the new equity of just under 2 per cent.

The funding operation, for which Cazenove and Hoare



John Camden, chairman of the RMC Group

Govett are brokers, is conditional on completion which the company expects on Friday.

RMC bought its original RWK stake in 1981 for DM 66.7m, when the Hoechst group, sole minority holder, had a 36 per cent stake. It was held by three German banks, 5 per cent by the Thyssen steel concern, a similar amount by French interests, and a further

5 per cent by German stock market.

The British company had sought full control but a residual 0.9 per cent of the shares, held in bearer form, remained suspended amid growing speculation about a new bid for the company.

No information was forthcoming either from Leech or from group which has 24.3 per cent of Leech and narrowly failed to win control with a £215m bid last July.

In the City, Beazer, which is either at Beazer, which is either at 10 per cent holding, or has a hostile bid for a year, might be negotiating an agreed offer, or that Leech might be in talks with another party which would pick up the Beazer holding.

Beazer has offered £43m for Bath and Portland, but the bid has been knocked out of contention by a firm agreed bid from Consolidated Gold Fields.

Dealings in the RMC shares issued under the placing are expected to begin next Monday. See Lex

Carlton makes Syma System its latest buy

Carlton Communications, the fast-expanding television and photographic production group, is making its second acquisition within a month—a £900,000 deal to take over Integrated Holdings, which its London-based trading arm provides display units for exhibitions and the retail trade.

Just eight years ago, to produce

Carlton is already involved in designing and supplying customised display stands through its Carlton Fox subsidiary, which has been a Syma customer for some years.

Mr Michael Green, Carlton's chairman, said stands built by the Nottingham-based Syma are in all major fairs throughout the world, and the acquisition represents a logical and complementary extension to our own existing business in this area.

Of the purchase price, £10,000 will come from cash reserves remaining in the form of 130,000 Carlton ordinary shares which will not qualify for the 1984 final dividend. Syma's earnings were net at £83,000 pre-tax in the half-year to June 30 1984, when net assets were given as £510,000. Fully taxable profits for 1983 reached £170,733.

The previous Syma owners have agreed to retain the Carlton shares they receive for a minimum of a year, and Mr David Ludlam, the Carlton Fox managing director, will join the Syma board.

Completion of Carlton's last acquisition, the California-based Abekas Video Systems, was announced as recently as last Thursday.

Bennett & Fountain seeks £2m via unlisted placing

Bennett & Fountain, a whole-supplier of electrical equipment, is coming to the UK by way of a £2m, 20m share issue of 34 million, giving a residual share capital, giving a market capitalisation at the issue price of £5.88m.

Cleves Investments acted as financial advisers and arranged for Bennett & Fountain to reverse into a shell company, Rubber Estates of Ceylon prior to the placing.

During the shares begin on Monday, January 14, Fiske & Co. are brokers to the issue.

Bennett & Fountain has royal warrants as suppliers of electrical equipment to the Queen and the Prince of Wales.

Turnover in the year to March 1984 was £5.93m with pre-tax profits of £673,000. Just over two-thirds of turnover came from the wholesale division which accounted for 96.4 per cent of profits.

The company forecasts a pre-tax profit of £750,000 for the year to March 1985 when an 8.5 per cent tax charge gives a PE of 12 at the 10m placing price, and a 6 per cent yield on the 1.25p net dividend the directors say they would have paid if the company had been quoted for the full year.

The company is raising £2m through the placing of which around £1.5m goes to the repayment of loans, debtors, and the foodstuff purchase of the wholesale division's products.

The remaining finance will strengthen working capital for the future expansion of the business which is likely to include the extension of the wholesale selling business into new geographical areas.

Court decision at Hobson

THE DIRECTORS of Hobson, a US-quoted maker of aluminium dies, are considering what action to take following yesterday's decision by the High Court to grant their former managing director an injunction preventing his dismissal.

Mr George Nicholson, managing director of the Cheltenham-based company, was suspended just before Christmas from all executive duties for two months. The High Court yesterday accepted his arguments that the move was unconstitutional.

Mr Rodney Barnett, Hobson's

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

BENNETT & FOUNTAIN GROUP PLC

(Registered in England under the Companies Acts 1862 to 1981—No. 84238)

SHARE CAPITAL

Authorised

£7,500,000

Ordinary Shares of 10p each

Issued and fully paid

£5,882,300

Bennett & Fountain Group PLC is engaged in the supply of wholesale and retail electrical equipment, the supply of fitted kitchens and the assembly and distribution of water softeners.

This advertisement is issued in compliance with the requirements of The Stock Exchange and in connection with the placing by Fiske & Co. of 20,000,000 Ordinary Shares of 10p each of Bennett & Fountain Group PLC at 10p per share.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Bennett & Fountain Group PLC in the Unlisted Securities Market. A proportion of the shares being placed is available to the public through the market. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to Bennett & Fountain Group PLC are available in the Exetel Unlisted Securities Market Service and copies of such particulars may be obtained during normal working hours on any weekday (Saturdays excepted) up to and including 25th January 1985, from:

FISKE & CO.

Salisbury House, London Wall, London EC2M 5QS



Kingdom of Sweden

U.S. \$750,000,000

Undated Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 9th January, 1985 to 9th July, 1985 the Undated Notes will carry an interest rate of 9 1/2% per annum.

Interest payable on 9th July, 1985 will amount to U.S. \$474.20 per U.S. \$10,000 Undated Note.

Morgan Guaranty Trust Company of New York
London
Agent Bank

ENTE NAZIONALE PER L'ENERGIA ELETTRICA

U.S. \$100,000,000

Floating Rate Debentures due 1987

Convertible at the holders' option into

9 1/2% Fixed Rate Debentures due 1995

Guaranteed by the Republic of Italy

In accordance with the provisions of the Debentures, notice is hereby given that for the six month interest period from 7th January 1985 to 6th July 1985 the Debentures will carry an interest rate of 9 1/2% per annum and that the interest payable on the last business day of the Payment Date, 8th July, 1985 against Coupon No.10 will be U.S. \$439.76.

The Bank of Tokyo, Ltd. London
Agent Bank

Wm. Leech directors meet amid speculation

By Alexander Nicoll

THE BOARD OF William Leech, Newcastle housebuilder, met again yesterday as its shares remained suspended amid growing speculation about a new bid for the company.

No information was forthcoming either from Leech or from C. H. Beazer, Bath-based building group which has 24.3 per cent of Leech and narrowly failed to win control with a £215m bid last July.

In the City, Beazer, which is either at Beazer, which is either at 10 per cent holding, or has a hostile bid for a year, might be negotiating an agreed offer, or that Leech might be in talks with another party which would pick up the Beazer holding.

Beazer has offered £43m for Bath and Portland, but the bid has been knocked out of contention by a firm agreed bid from Consolidated Gold Fields.

Robertson Research holding sold

The SNC Group of Montreal, Canada, has sold its holding of 3.5m shares, amounting to 28.7 per cent of equity, in Robertson Research through a placement with the institutions. Robertson is based in Wales and provides geological and technical services.

SNC's relationship with Robertson Research dates from 1979, when arrangements were made between the two groups mainly to strengthen Robertson's financial position. The disposal derives from SNC's wish to diversify its investments following Robertson's flotation in March 1984.

Cleves Investments acted as financial advisers and arranged for Bennett & Fountain to reverse into a shell company, Rubber Estates of Ceylon prior to the placing.

During the shares begin on Monday, January 14, Fiske & Co. are brokers to the issue.

Bennett & Fountain has royal warrants as suppliers of electrical equipment to the Queen and the Prince of Wales.

Turnover in the year to March 1984 was £5.93m with pre-tax profits of £673,000. Just over two-thirds of turnover came from the wholesale division which accounted for 96.4 per cent of profits.

The company is raising £2m through the placing of which around £1.5m goes to the repayment of loans, debtors, and the foodstuff purchase of the wholesale division's products.

The remaining finance will strengthen working capital for the future expansion of the business which is likely to include the extension of the wholesale selling business into new geographical areas.

Close Brothers

Close Brothers Corp has agreed in principle to subscribe for a controlling interest in an investment management company which has been recently formed by Mr Jonathan Thornton. Mr Thornton was previously deputy managing director of CIN (UK) Ltd, a listed investment manager, the latest incarnation of the National Coal Board Pension Funds.

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Continental Micro

Continental Microwave (Holdings), the Luton-based designer and manufacturer of telecommunication, broadcast and defence electronic equipment has acquired Tru-Ten Printed Circuits (Reystoo), a specialist manufacturer of printed circuit boards for £60,000. The assets were £155,659 and for the year to date, turnover was £129,483 and pre-tax profits were £75,524. Unaudited pre-tax profits for the nine months to September 30 1984 were £86,030, and the vendors are warranting that profits for the whole of 1984 will be at least £100,000.

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A court decision at Hobson

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LONDON STOCK EXCHANGE

MARKET REPORT

Money supply news revitalises Gilt-edged and sweeps leading shares to record levels

Account Dealing Dates

Option

First Dealings - Last Account

Dealing dates: Dealings Day

Dec 24 Jan 19 Jan 11 Jan 21

Jan 24 Jan 24 Jan 25 Feb 2

Jan 28 Feb 7 Feb 8 Feb 18

"New-fmgs" dealings may take place from 3.30 am two business days earlier.

Better-than-expected money supply figures revitalised Government stocks and unleashed a fresh wave of optimism for leading shares, many of which surged to new record levels in London yesterday. The FT Ordinary share index achieved its third successive daily gains to close at 15.15, just another all-time peak of 17.14, after standing only 2.6 higher awaiting announcement of the banking statistics at 2.30 pm.

Besieged by sterling interest rates and oil price fears since before Christmas, Gilt-edged securities responded strongly to news of a 1 per cent cut in the base rate by the Bank of England. The contraction confirmed best expectations and brought the annualised rate of money growth back within the target range.

Gilts immediately doubled earlier rises and turnover expanded sharply. A scramble for the long tax stock Exchange 9% per cent 1998 "A" soon exhausted the authorities' supplies after the Government broker had cut the selling price to 938. Interest rates and sterling later gave up an easier rise against the dollar, but longer-dated Gilts maintained their momentum to close only marginally below the highest and showing rises stretching to 14 points. Shorter maturities too traded briskly and settled nearly a point up in places, while index-linked issues put on 1 or so.

Equity investors were not idle and top-quality shares, which had started the year with a healthy aggregate, raced higher in lively trading. Demand remained selective but often comprised constituents of the FT Ordinary share index, only two of which settled easier on the day. Emphasising the late strength, the index jumped nearly 13 points in the final two hours of business to extend its rise over the past three sessions to one of 4.5%.

Insurances strong

Life issues continued to lead the way in insurances. Encouraged by the current state of new life business statistics and by takeover offers, buyers pushed quotations higher from the outset. Stock shortages of concentrated rises, which ranged to 25 at the close, Pearson rose 3 point dearer at a year's high of 1014, while Betage added 20 at 338p, as did Britannia at 620p. London and Manchester put on 21 to 705p and Sun Life formed 12 to 734p. Prudential appreciated 3 to 516p, while London & General, 360p, and Lloyds and Law, 250p, gained 7 and 6 respectively. Lloyds Brokers were also impressive, the sector's considerable dollar earnings potential attracting renewed demand. C. E. Heath featured

with a rise of 18 to 583p, while Willis Faber firmed 13 to 568p and Stewart Wrightson 10 to 625p. Sedgwick, 345p, and Hogg Robinson, 232p, improved 6 pence. Pilkotts put on 10 to 530p among Composites.

After a midweek, which softened a couple of pence to 530p, after 347p, as bid speculation cooled after the bank's denial of approaches from either BAT Industries 51p, the major gearing companies.

A squeeze on bear positions lifted NatWest 10 to 502p and Barclays the same amount to 572p, while Lloyds were similarly boosted 10p, to 260p. The Bank of Ireland rose 12 to 260p.

Finally, institutional demand prompted some noteworthy gains among Breweries. Bass led the way with a gain of 11 at 489p, while Whitbread, A 234p, and Arthur Guinness, 231p, rose 4 pence; the last-mentioned is due to finish the difficult season by announcing further results next Tuesday. Allied-Lyons, up to 171p earlier, settled only a penny dearer at 168p following the reorganisation of its brewing division and consequent boardroom appointments. Regionals participated in the upturn with Wolverhampton and Dudley up 3 at 278p, and Vaux 4 better at 265p. Matthew Brown was the first takeover target of the day, rising 28p, while J. A. Devenish, recently the subject of a broker's bullish circular, were marked 25 higher to 550p.

Leading Buildings benefited from late support and closed with useful gains. Blue Circle moved up 8 to 478p and Tarmac rose 6 to 512p, while BTB Industries 4 to 212p. Contracting firms were firm under the leadership of George Wimpey, up 5 at 117p. Taylor Woodrow rose 8 to 363p and Costain 4 to a 1984-55 peak of 368p. AMEC hardened a couple of pence to 254p, but Barratt Developments encouraged profit-taking in the wake of its recent revival and closed 4 cheaper at 649p. Elsewhere, the market's rising issue was Nottingham Brick rise 7 to 152p. Timbers attracted selective support with Meyer International rising 4 to 121p and John Carr adding a couple of pence to 65p.

ICI fluctuated narrowly in quiet trading before late support left the close a net 8 up at 738p. Allied Colloids gained 5 to 127p, while British Chemicals 1.8p. An move ahead to 80p on suggestions of a possible bid from ICI but the board's denial of any takeover approaches sparked profit-taking and the price settled 5 higher at 77p. Woollensmiths, 1.8p, closed 4 better at 166p. T. P. Piffard & Co, 3 better at 85p, both benefiting from favourable comment.

Investors began to show an increased interest in Racial ahead of the interim figures, scheduled for January 23, and the close was 10 dearer to 121p. British Telecom, 1.8p, climbed a further 2p to 166p. The first of results due from Selsdon, 1.8p, rose 4 to 157p. S. and W. Berfords gained 5 to 186p; the annual results are due on January 17.

Grand Metropolitan encountered aggressive buying and closed 12 higher at 312p. Trusthouse Forte continued to meet support ahead of the annual results due on January 16, and ended 3 more in 158p. Kennedy Breakers put on 8 to 263p on speculative buying.

Buyers returned for IMI, which rose 4 to 104p, and for B. Elliott, up a penny further at 59p, after 51p. Chemring hardened 5 more to 459p in a limited market, while Howard Machinery stood out with a gain of 34 to 111p among smaller-priced issues.

A lively two-way business developed in Associated Dairies in view of today's interim results and the close was 2 dearer on balance at 158p after 150p. Fellow Food retailer Hillards, a firm cannot recently on bid speculation, slipped to 352p in the absence of any developments before rallying strongly to close unchanged on the day at 362p. Among other Foods, Tate and Lyle attracted fresh support and rose 1.8p to 195p, while Cadbury-Schweppes 4 to 157p. S. and W. Berfords gained 5 to 186p; the annual results are due on January 17.

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FINANCIAL TIMES STOCK INDICES

	Jan. 8	Jan. 7	Jan. 6	Jan. 5	Jan. 4	Jan. 3	Jan. 2	Dec. 31	Year ago
Government Secs...	91.49	90.82	91.13	91.00	91.21	91.71	91.68		
Fixed Interest...	85.22	85.07	85.04	84.96	85.27	85.35	85.22		
Ordinary...	971.2	955.7	940.0	928.7	940.4	953.3	976.2		
Gold Mines...	456.2	445.3	450.1	451.3	473.3	476.9	449.5		
Ord. Inv. Yield...	4.46	4.46	4.48	4.47	4.65	4.46			
Earnings, Yld.% (y/t)	11.33	11.51	11.65	11.63	11.61	11.19			
P/E Ratio (net)*...	15.60	10.44	10.31	10.30	10.32	10.33	13.58		
Total bargains (£m)...	255.86	242.69	21.615	16.578	19.843	17.323	26.591		
Equity turnover (%...	555.26	587.18	542.70	530.39	245.50	280.28			
Equity bargains... Shares traded (mln)...	133.70	90.82	69.98	69.98	18.26	26.27			
	180.0	155.8	166.4	166.4	181.0	183.8			
	10 am 950.7	11 am 959.9	Noon 951.3	1 pm 958.5					
	3 pm 958.3	3 pm 958.8							
Basis 100 Gev., Secs, 12/8/85. 23p. Fixed Int. 1928. Ordinary 1/7/85.									
Lastest Index 01/26/85 8026.									
*Nil = 15.25.									

HIGHS AND LOWS S.E. ACTIVITY

	1984/85	Simpson Compagny	Jan.	Jan.
			7	4
High	Low	High	Low	Daily
Govt. Secs...	85.77	75.72	197.4	Gilt Edged
Fixed Int...	87.43	86.43	160.4	Bargains... 131.4
Ordinary...	971.2	785.3	104.7	151.8
Gold Mines...	211.7	185.8	166.4	166.4
Ord. Inv. Yield...	4.46	4.46	4.48	4.47
	10 am 950.7	11 am 959.9	Noon 951.3	1 pm 958.5
Basis 100 Gev., Secs, 12/8/85. 23p. Fixed Int. 1928. Ordinary 1/7/85.				
Lastest Index 01/26/85 8026.				
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RISSES AND FALLS YESTERDAY

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Basis 100 Gev., Secs, 12/8/85. 23p. Fixed Int. 1928. Ordinary 1/7/85.				
Lastest Index 01/26/85 8026.				
*Nil = 15.25.				

figures advanced 8 to 153p. Redfern Glass improved 6 further to 80p on recent Press mention, while persistent demand ahead of the proposed share split and 10% bonus lift in Steel Industries 57 to 741p, initially spurred 25 to 740p, before being prompted by hopes that the Monopolies Commission would give the go-ahead for the BET bid. Wedgwood, bought on its overseas earnings potential, advanced 11 to 206p. Delgate were noteworthy for an improvement of 11 to 486p, while European Ferries, which recently purchased F. O. D. and P. Ferries, fared well in 153p. The trend was continued by the arrival of 10 further to 213p, as the market was still above those of Monday evening and the Gold Miner index posted a 9.9 rise to 455.2.

South African Golds mirrored the performance. Speculative buying and investment support from Switzerland came in 150 quality Golds throughout the morning session.

The trend was reversed in the afternoon, however, as profit-taking reduced gains across the board. Nevertheless, closing prices were slightly above those of Monday evening and the Gold Miner index posted a 9.9 rise to 455.2.

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Actively traded around the opening bell throughout the session, Jagar responded to a flurry of after-hours demand and closed 11 to the good at 278p; brokers Phillips and Drew and de Zoete and Bevan both regard the shares as cheap. Components also made fresh progress with gains of 5 commissio to Lucas, 262p, and Dowty, 193p; the latter's first-half figures are scheduled for January 17, AE Microtronics 1.8p, while Microtronics improved 4 to 709p.

Associated Newspapers advanced 2 to 523p on buying ahead of the preliminary results scheduled for release on Friday. Associate concern, Daily Mail A jumped 30 to 885p in sympathy. Elsewhere, Fleet Holdings encountered modest support and closed 1.8p to 121p, while United Newspapers added 8 to 321p.

Recently-subsidized Properties revived as buyers responded. MEPC led the sector higher, rising 8 to 317p, while Land Securities moved up 4 to 307p and Capital and Counties 5 to 212p. Eisbervale Mountain gained 30 to 1984-55 peak of 285p in response to the good interim results.

F & O Deferred advanced 9 more to 322p amid continuing hopes of a merger with Sterling Guarantee Trust, 4 dearer at 72p.

Buyers returned for leading Textiles. Courtaulds 1.8p to

Financial Times Wednesday January 9 1985

INDUSTRIALS—Continued

LEISURE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Continued

OIL AND GAS

MINES—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Continued

OIL AND GAS

MINES—Continued

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MINES—Continued

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OIL AND GAS

CENTRAL AFRICAN

AUSTRALIANS

INSURANCE, OVERSEAS & MONEY FUNDS

COMMODITIES AND AGRICULTURE

Support buying halts rubber slide

BY RICHARD MOONEY

SUPPORT BUYING by the International Rubber Organisation's buffer stock, the first in two years, halted the continuing decline in rubber prices on the Kuala Lumpur market yesterday. Local traders estimated that between 300 tonnes and 500 tonnes had been added to existing stocks of about 270,000 tonnes.

They said purchases were limited by many dealers being unwilling to buy at the 188 Malaysian cents a kilo price offered by the buffer stock for February delivery rubber.

At the opening, continued selling trimmed the January delivery price by a quarter of a cent to 180 cents a kilo, a two-year low. The INRO buying, however, small as it was, was enough to lift the price to 182.50 cents a close.

Mr Pang Suparto, INRO executive director, said the buffer stock manager had intervened to stabilise prices and would remain weak.

The INRO indicator price has been below the 177 Malaysian/Singapore cents a kilo level at which the manager is allowed to do so."

Drive for more milk quota flexibility

THE MINISTRY OF Agriculture yesterday launched a drive for increased flexibility in the application of EEC milk production quotas by issuing a discussion document outlining possible changes in legislation.

The British Government is seeking the views of farmers and other interested parties as to how production quotas might be made transferable between farms.

The National Farmers Union has been campaigning for such a change for some time.

The ministry said: "If restraints are to be used as effectively as possible, it is essential that producers who wish to expand, and have the necessary financial resources, should be able to obtain quota from those who do not wish to or are unable to use the full amount allocated to them."

It said that in principle quotas should be as freely marketable as cows.

It wants to know whether there should be geographical restrictions on transfer of quota to prevent excessive concentration of milk production and how dairy farmers' interests might be protected.

THE NFU will tomorrow lobby parliament to extend the so-called "outsiders" scheme, designed to provide farmers with a golden handshake to outfit milk production. It says that without the extra quota, which such a move would make available, many more producers may be forced out of business.

OVERNIGHT FIRMNESS in the New York market triggered a further sharp rise in London cocoa future prices which was fuelled by manufacturer buying of physicals. The May futures position ended £37 up at £1,945.50 a tonne, a 10-week high.

Dealers thought the re-appearance of manufacturer buying reflected efforts to rebuild stocks, which were allowed to run down before Christmas.

FROSTS threaten to destroy millions of Italian olive and fruit trees. Confagriculture, the national farmers' organisation, said in Rome.

He said that as fewer and fewer producers were needed to supply home and export

Caribbean calls for a 'banana pound'

BY CANUTE JAMES IN KINGSTON

MISS EUGENIA CHARLES, the Prime Minister of Dominica, has firm ideas on stabilising the Caribbean banana industry which has been slipping for the past four years.

"We want the UK to establish a banana pound," Miss Charles told the island's growers recently. "We want this to be done to make up for the fall in the value of sterling. This has seriously affected our earnings from bananas."

Stabilising export earnings,

however, would be only one part of efforts needed to rehabilitate the Caribbean banana industry. Shipments to Britain by Dominica and the other Windward Islands exporters, St Lucia, Grenada and St Vincent, have declined, have continued to suffer from natural and human factors.

Up to six years ago the Caribbean accounted for 60 per cent of all British imports, reaching 200,000 tonnes in 1978. Shipments for 1984 are not expected to total much over 130,000 tonnes.

The more recent problems for the region came after a hurricane in the autumn of 1980.

However, the storm much better than Jamaica did. Windward shipments plummeted to 64,000 tonnes that year, then moved to 110,000 in 1981. 105,000 in 1982 and 117,000 in 1983.

The Windward Islands' Banana Growers' Association had projected 148,000 tonnes last year at a hurricane in October forced

to be closed.

The banana association

admits that it is in a Catch 22 situation. The islands could

improve quality, but the

market is not there.

There is no real solution

in sight, said Mios Charles's appeal for a unit account

specifically for bananas.

While the Windwards

industry is managing to keep

abreast, Jamaica's has slipped

a revision of this, with land-slips affecting farms, mainly in Dominica and St Lucia. The more optimistic projections for the group now go no higher than 125,000 tonnes per year in Britain.

The improvements in tonnages since 1980 have been the result of more involvement by the island's farmers in bananas, lured by better prices paid to growers.

There is still concern about

the quality of fruit long a complaint of British consumers, greenrocers and fruiterers.

Much remains to be done to

improve quality, and Dr John Cavigili, of Britain's Tropical Development and Research Institute, recently warned the Windwards to pay more attention to problems caused by mechanical damage to fruit, latex staining, and premature ripening.

The banana association

admits that it is in a Catch 22 situation. The islands could

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market is not there.

There is no real solution

in sight, said Mios Charles's

appeal for a unit account

specifically for bananas.

"The Government's emphasis

on traditional growers," he said.

"The government's emphasis

on high technology and large

acreages. This should not be

done at the destruction of the

traditional growers," complained Mr Pottinger.

The project to which he

refers is a \$50m (£26m) effort

involving United Brands of

UK, to develop 2,000 acres of

farms.

Shipments of this fruit —

expected to be of higher quality

than usual in Jamaica — are

expected to peak by the middle

of next year.

Another 2,000 acres of farms

are being started, with a

national target of shipping

between 60,000 tonnes and

100,000 tonnes a year at

maximum production.

The industry expects tradi-

tional producers to supply the

rest to push Jamaican ship-

ments to 150,000 tonnes a

year. With the defection of the

smaller farmers, achieving this

target seems unlikely.

Decline in uranium prices continues

By Our Commodities Staff

THE DECLINE in uranium prices appears to be continuing, with spot prices quoted by Nuxeo, the US broker, reaching a 10-year low of \$12.50 a pound this week. This comes with a previous low of \$14.50 last month, and is an all-time

low in real terms.

Jamaican banana farmers, however, will still be faced with high production costs even if they do get an increase in prices.

The Jamaican dollar has been devalued by more than 100 per cent in the past year. Mr Pottinger said the cost of inputs such as fertiliser and fungicides per cent and labour costs by 27

"The Government's emphasis

on traditional growers," he said.

"The government's emphasis

on high technology and large

acreages. This should not be

done at the destruction of the

traditional growers," complained Mr Pottinger.

The market's long-standing

weakness stems from over-

production, stagnant demand

and increasing stocks held

largely by consumers.

A top executive at a large

uranium-buying utility said:

"There's just an awful lot of

material chasing few pur-

chasers."

Spot prices are an indicator

of limited value, because only

about a per cent of uranium

is openly traded on the spot

market.

All prices are supplied by Metal Bulletin.

ANTIMONY: European free market, min. 99.95 per cent, \$ per tonne, in warehouse, 3,000-3,100.

ASBESTOS: European free market, min. 99.95 per cent, \$ per lb, in warehouse, 100,000 tonnes, in warehouse, 3,00-3,100.

CADMIUM: European free market, min. 99.95 per cent, \$ per lb, in warehouse, 2,000-2,100.

CORALITE: European free market, min. 99.95 per cent, \$ per lb, in warehouse, 1,22-1,23.

MERCURY: European free market, min. 99.95 per cent, \$ per lb, in warehouse, 300-300.

MOLENDRI: European free market, drummed molybdenum oxide, 4 per cent Mo, in warehouse 2,800-2,850.

SELENIUM: European free market, min. 99.95 per cent, \$ per lb, in warehouse, 9,00-9,000.

TUNGSTEN ORE: European free market, standard, min. 65 per cent, \$ per tonne, in warehouse, 2,77-2,78.

URANIUM: European free market, min. 99.95 per cent, \$ per lb, in warehouse, 3,00-3,100.

VANADIUM: European free market, min. 99.95 per cent, \$ per lb, in warehouse, 2,30-2,35.

URANIUM: Nuxeo, exchange value, \$ per lb VOs, off 14.50.

Containment of EEC excesses 'unlikely'

BY JOHN CHERRINGTON IN OXFORD

THE POSSIBILITIES of evolving a coherent policy to contain EEC agricultural over-production and budget spending remain minimal, Mr David Curry, a British Euro-MP and a vice-chairman of the European Parliament's agriculture committee, told the annual Oxford Farming Conference yesterday.

He said that as fewer and fewer producers were needed to supply home and export

markets the political importance of farming would decline. None of the less individual member-states, particularly West Germany, would be fighting to maintain the farming sector's influence in the councils of Europe.

The effects of EEC enlargement by admission of Spain and Portugal would only worsen the situation, he said. Even price restraint was an effective non-runner because in real terms EEC prices had

fallen substantially in the past 20 years and production was still surging ahead.

Mr Rowan Cherrington, chairman of the National Farmers Union's cereals committee, thought cereal price restraint, coupled with a tightening of standards for intervention purchases or exports could relieve pressure on the EEC budget.

Senator Denis Norman, Zimbabwe Minister of Agriculture, closed the farmers' favourite loophole — feeding the Third World.

While acknowledging the

importance of food aid he said

that for the greater need was

for Third World members to

grow more food themselves.

This would be a high-cost enter-

prise but the senator thought the developed world could afford it.

He drew attention to high

world expenditure on armaments — currently about \$1.3m (£1.1m) a minute. A halt in

spending on weapons for 24 hours would produce a great deal of resources for aid.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar easier but above lows

The dollar lost ground in currency markets yesterday following heavy selling in the market. It finished above opening levels however as the lower quotations gave fresh interest. Trading was nervous for most of the day in the absence of soy clear trend. The dollar's failure to hold above DM 3.1800 was seen as the major reason behind the liquidation of many long positions but it remained unclear as to whether the fall reflected a mere breathing space or any longer term implication of the recent fall in U.S. interest rates.

Comments there appeared to be little incentive to push the dollar too far in either direction. It closed at DM 3.1540 from DM 3.1760 and SwFr 3.6355 compared with SwFr 3.6400. It was also weaker in terms of the yen at Y253.79 from Y255.85 and FFr 9.6625 compared with FFr 9.7175. On Bank of England figures, the dollar's trade weighted index fell to 145.7 from 146.2.

STERLING — Trading range against the dollar in 1984-85 is 1.4940 to 1.4420. December

average 1.1873. The exchange rate index rose to 72.7 from 72.6, having touched a high of 73.1 on 27 November.

D-MARK — Trading range against the dollar in 1984-85 is 3.1760 to 3.2535. December average 3.1621. Trade weighted index 120.4 against 124.6 six months ago.

The dollar was fixed at DM 3.1885 at yesterday's fixing in Frankfurt, down from DM 3.1767 on Monday and there was no intervention by the Bundesbank.

European markets were rather reluctant to push the dollar far from its weaker opening levels as it was unclear as to whether

the downward correction represented a reaction to the dollar's failure to breach DM 3.18 or a concerted downward trend in response to lower U.S. interest rates.

Elsewhere sterling was lower at DM 3.2670 from DM 3.2340, and the Swiss franc eased to DM 1.1088 from DM 1.1028. Within the EMS the Belgian franc fell to DM 4.9940 per FFr 100 from DM 4.9980 and the French franc was lower at DM 32.665 per FFr 100 compared with DM 32.675.

STERLING EXCHANGE RATE INDEX

(Bank of England)

Jan 5 Previous

8.30 am 72.7 72.5

9.00 am 72.7 72.6

10.00 am 72.8 72.5

11.00 am 72.8 72.6

Noon 72.6 72.5

1.00 pm 72.6 72.5

2.00 pm 72.6 72.5

3.00 pm 72.6 72.5

4.00 pm 72.7 72.6

Changes are for Ecu, therefore please change dollars to your currency. Adjustment calculated by Financial Times.

EMS EUROPEAN CURRENCY UNIT RATES

Ecu central currency amount current date % change from previous date % change for divergence Divergence limit %

Belgian Franc ... 44,3008 44,5612 -0.56 +5.08 ±1.52±0.58

German Mark ... 8,14105 7,96512 -2.18 -1.50 ±5.621

Danish Krone ... 2,24184 2,22351 -0.56 +0.10 ±1.143

Austrian Schilling ... 1,00000 1,00000 -0.56 +0.00 ±0.000

Dutch Guilder ... 2,52369 2,51921 -0.31 +0.36 ±1.51±0.58

Irish Punt ... 0,72888 0,71323 -1.72 -1.08 ±1.56±0.57

Italian Lira ... 1,46349 1,46344 -2.04 -0.93 ±1.60±0.51

Swiss Franc ... 2,62103 2,62103 -0.56 +0.00 ±0.000

Changes are for Ecu, therefore please change dollars to your currency. Adjustment calculated by Financial Times.

STERLING SPOT—FORWARD AGAINST POUND

Jan 8 spread: Close One month p.a. months Three

U.S. 1.4565-1.5255 1.4745-1.4865 0.16-0.13% p.m. 1.65

Canada 1.1010-1.1525 1.1465-1.1585 0.02-0.03% p.m. 1.65

New Zealand 1.0910-1.1010 1.1210-1.1310 0.17-0.18% p.m. 1.65

Belgium 72.35-72.45 72.45-72.55 2.5% p.m. 1.65

Denmark 12.92-12.87 12.94-12.95 2.5% p.m. 1.65

Ireland 1.1688-1.1640 1.1605-1.1655 0.42-0.52% p.m. 1.65

Portugal 1.1610-1.1675 1.1610-1.1625 0.17-0.18% p.m. 1.65

Spain 1.1950-1.2020 1.1950-1.1985 0.40-0.45% p.m. 1.65

Italy 2.2110-2.2225 2.2221-2.2325 6.10% p.m. 1.65

Norway 1.1120-1.1125 1.1120-1.1125 1.10% p.m. 1.65

France 11.09-11.15 11.14-11.15 1.10% p.m. 1.65

Sweden 10.36-10.40 10.38-10.37 1.10% p.m. 1.65

Japan 200.25-200.30 200.25-200.30 1.05-0.98% p.m. 1.65

Austria 2.0010-2.0015 2.0010-2.0015 0.50-0.55% p.m. 1.65

Switzerland 2.0010-2.0015 2.0010-2.0015 0.50-0.55% p.m. 1.65

Belgian Franc is for convertible francs. Financial Franc 72.80-72.90.

Six-month forward dollar 0.70-0.85 p.m. 12-month 0.86-0.90 p.m.

Belgian rate is for convertible francs. Financial franc 63.40-63.50.

Changes are for Ecu, therefore please change dollars to your currency. Forward premium and discounts apply to the U.S. dollar.

UK and Ireland are quoted in U.S. currency. Forward premium and discounts apply to the U.S. dollar and not to the individual currency.

Belgian rate is for convertible francs. Financial franc 63.40-63.50.

OTHER CURRENCIES

Jan 8 £ \$

Note Rate

Argentina Peso 215.90-216.25 197.40-197.64 Austria ... 25.35-26.65

Australian Dollar 1.4160-1.4165 1.4165-1.4170 Belgium ... 72.50-73.40

Canadian Dollar 1.1010-1.1015 1.1010-1.1020

Fijian Dollar 7.9295-7.9275 6.5530-6.5550

Greek Drachma 146.90-149.65 147.80-149.87 Germany ... 5.61-5.65

HongKong Dollar 8.8600-8.8650 7.9100-7.9400 Italy ... 2.215-2.225

Iraqi Dinar 1.1070-1.1075 1.1070-1.1080

Kuwaiti Dinar 0.2500-0.2505 0.2400-0.2400 Netherlands ... 6.06-6.12

Luxembourg Franc 72.35-72.45 72.35-72.45 Norway ... 10.44-10.45

New Zealand 1.2400-1.2425 1.2400-1.2425 Portugal ... 1.05-10.45

Saudi Arab. Rial 4.1145-4.1200 4.1200-4.1250 Singapore Dollar 2.4405-2.4425 2.4405-2.4425 South Africa 3.4000-3.4100 3.4000-3.4100 U.K. Sterling 4.2190-4.2240 4.2190-4.2240 U.S. Dollar 5.6720-5.6750 Yugoslavia ... 370-306

* Selling rate.

** CS/SDR rate for January 7: 2.9834.

*** Morgan Guaranty changes: average 1980-1982=100. Bank of England Index (base average 1975=100).

**** Six months 8% per cent; one year 8% per cent. Long-term rates are 10 years 10%-10% per cent; three years 11%-11% per cent; four years 11%-11% per cent.

***** Short-term rates are for U.S. dollars and Japanese yen; others two days notice.

***** Two days notice.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

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***** One month.

***** Three months.

***** Six months.

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***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

***** Six months.

***** One year.

***** One month.

***** Three months.

